



ATTACHMENTS

UNDER SEPARATE COVER

Ordinary Council Meeting

30 June 2020



NARRABRI SHIRE
DISCOVER THE POTENTIAL

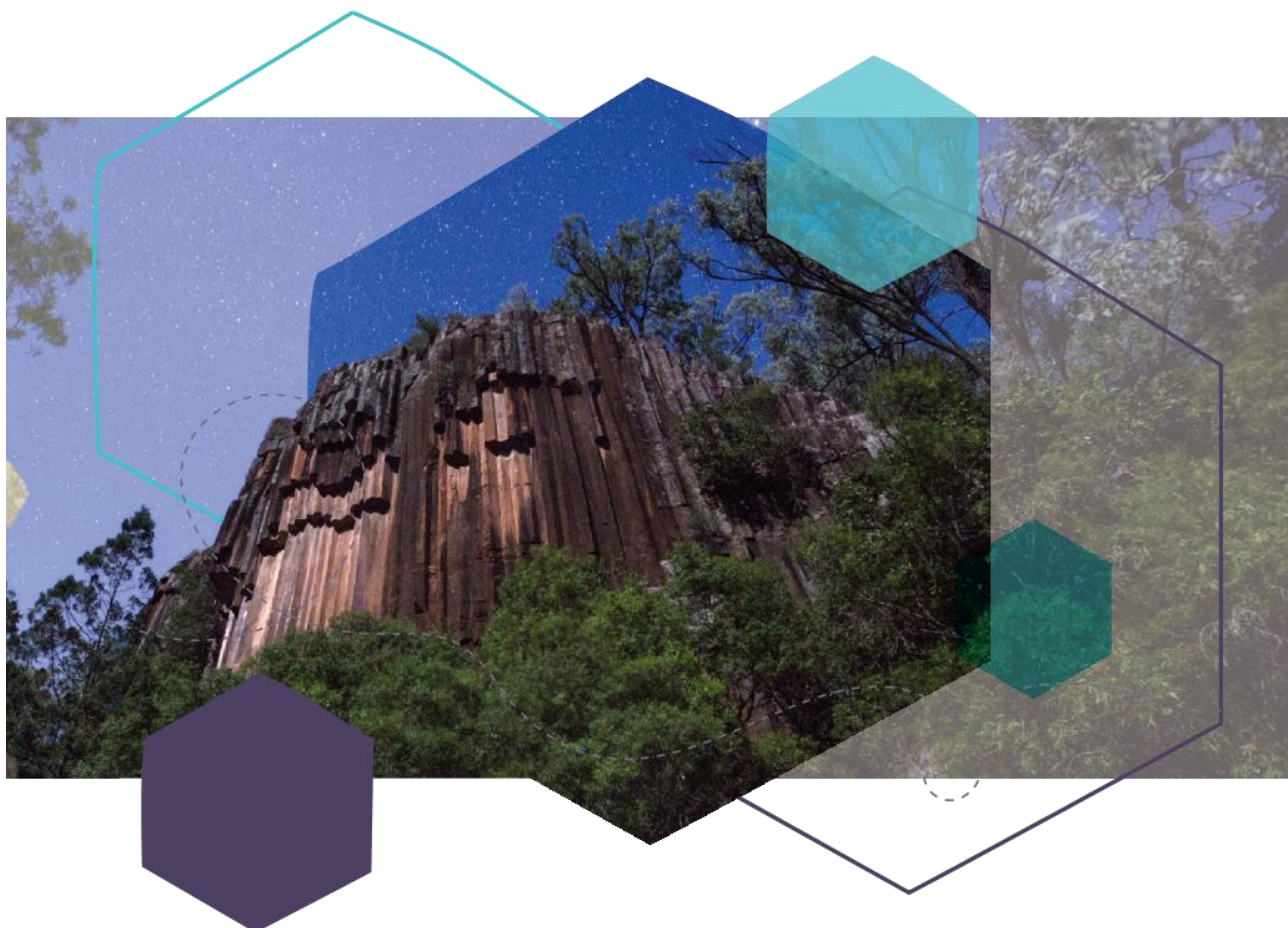
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2020 – 2021

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Operational Plan



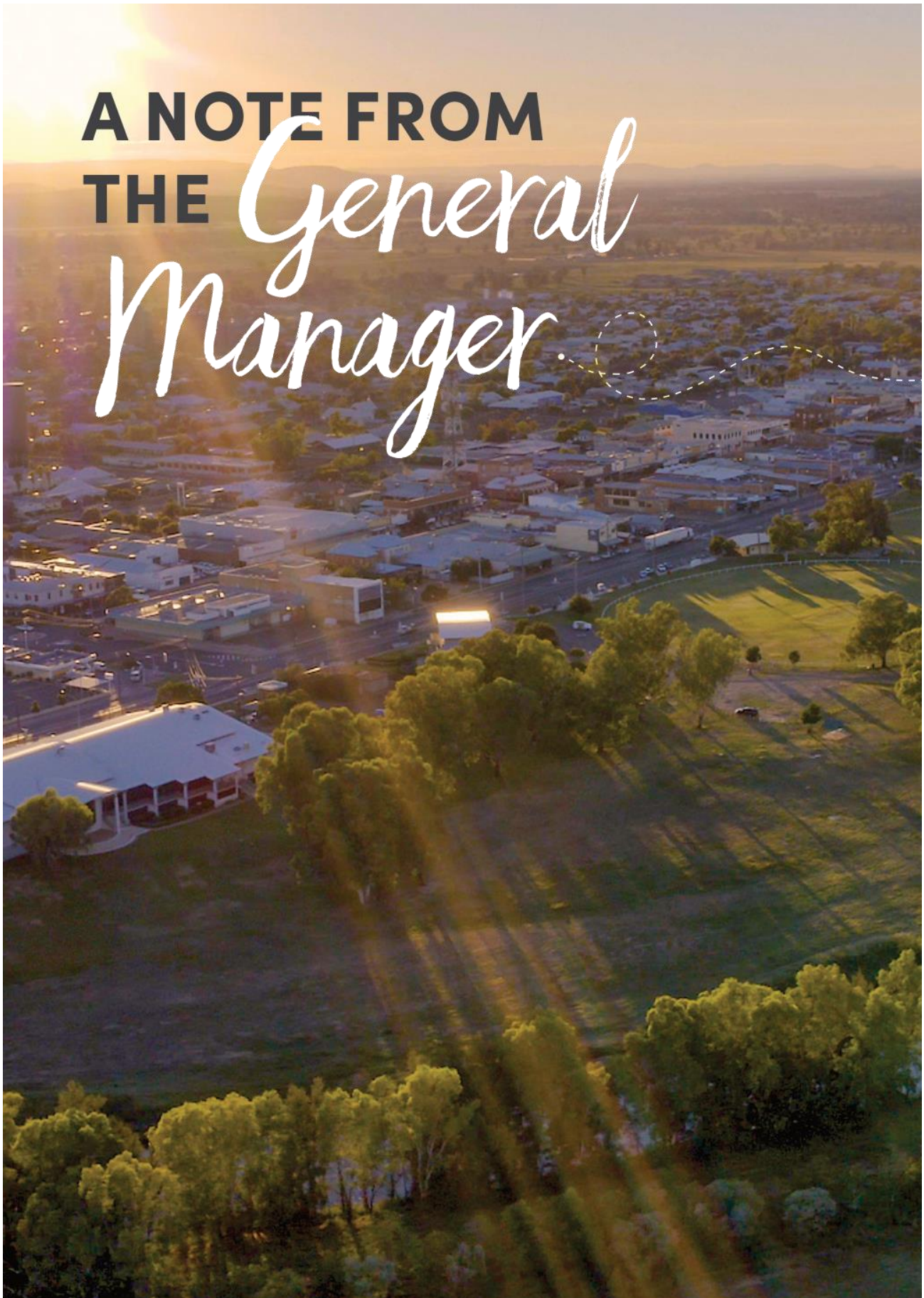
DISCLAIMER

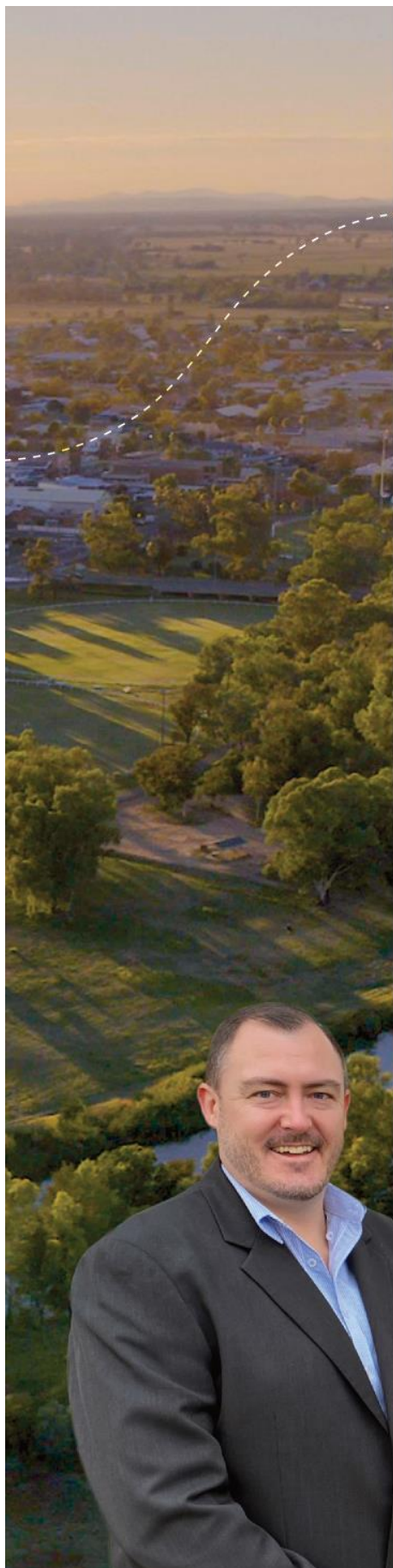
Any information provided by Narrabri Shire Council in this document is provided in good faith. The inclusion of works or services in these documents is no guarantee that those works will be carried out by the indicative date or at all. This may be due to a number of factors including changing circumstances or priorities, adverse weather conditions or failure to obtain grant funding. Any person seeking to rely on any information contained in these documents relating to works or services is urged to contact the relevant Section of Council.

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General Manager's Foreword to be inserted upon adoption.

- *Stewart Todd, General Manager*

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Acknowledgement of Country

"Narrabri Shire Council acknowledges and pays respect to the Kamilaroi people and their Elders, both past and present, as Traditional custodians of the land which Narrabri Shire Council operations are conducted."

The Narrabri Shire has a rich history of culture and Council is stepping toward endeavours to unite the Community in preserving the unique heritage and celebrating our community diversities.

Council recognises the valuable contribution to the Narrabri Shire made by Aboriginal and Torres Strait Islander peoples and looks forward to a future of mutual respect and harmony."

Adopted by Narrabri Shire Council in July 2016.



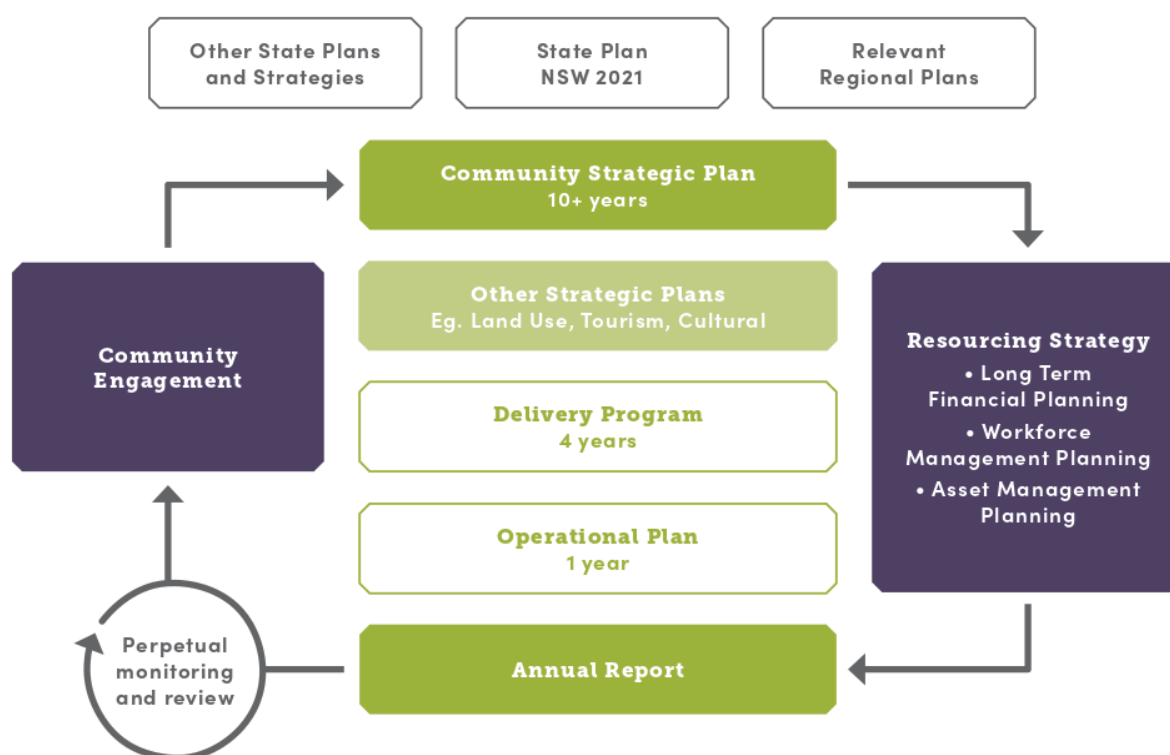


INTEGRATED PLANNING AND REPORTING FRAMEWORK

In 2009 the NSW Government introduced a new integrated planning and reporting framework for NSW Local Government. This was embedded into the Local Government Act 1993. It includes the requirement to prepare a long-term Community Strategic Plan, along with a four-year Delivery Program, Operational Program and Resourcing Strategy.

The components of the framework, and how they fit together, are shown in the following figure.

INTEGRATED PLANNING AND REPORTING FRAMEWORK



COMMUNITY ENGAGEMENT STRATEGY

The Community Engagement Strategy outlines how Council will engage with the community to develop the Community Strategic Plan for Narrabri Shire.

COMMUNITY STRATEGIC PLAN

The Community Strategic Plan presents the community endorsed vision and strategic plan for Narrabri Shire. The Community Strategic Plan has a minimum 10-year timeframe and is the highest level document that Council prepares on behalf of the community.

DELIVERY PROGRAM

The strategies identified in the Community Strategic Plan flow down into the Delivery Program. The Delivery Program outlines how Council will deliver and resource these strategies over the following four-year period.

OPERATIONAL PLAN

The Operational Plan sets specific actions to be achieved within the next financial year. It is supported by an annual budget.

ANNUAL REPORT

The Annual Report reflects and reports on Council's strategic objectives, operations and performance for the financial year.

END OF TERM REPORT

In the last year of Council's term of office, an end-of-term report is prepared as an additional section for the Annual Report, outlining progress in achieving the objectives of the Community Strategic Plan during its term in office.

RESOURCING STRATEGY

The Resourcing Strategy outlines the resources available in terms of people, finances and assets. The Resource Strategy includes the following three components:

- **Asset Management Strategy** sets the direction for Council to determine what level of service is required for the infrastructure and assets it has, or is to be developed, to meet the needs of the community.
- **Long-Term Financial Plan** outlines how Council will structure its available financial resources to achieve the strategic objectives over a 10-year timeframe.
- **Workforce Plan** assists Council to have the right number of people who are appropriately skilled to assist in achieving the strategic objectives within Council's budget constraints.

DEVELOPING OUR OPERATIONAL PLAN

OUR OPERATIONAL PLAN

In line with the Local Government Act 1993, Council must prepare and adopt an Operational Plan each financial year, outlining the activities to be undertaken that year, as part of the Delivery Program.

The Operational Plan must include the Statement of Revenue Policy detailing the estimated income and expenditure, ordinary rates and special rates, proposed fees and charges, Council's proposed pricing methodology, and proposed borrowings.

Strategies identified in the Community Strategic Plan flow down into the Delivery Program, with the Delivery Program outlining how Council will deliver these strategies over the four-year period. Specific actions to be carried out over a twelve-month period and financial

and resource allocation are described in the Operational Plan.

The association between the Community Strategic Plan, Delivery Program and Operational Plan is demonstrated in the following Figure.

REPORTING & MEASURING PROGRESS

The General Manager reports quarterly to Council on the budget in the Operational Plan and on our progress against actions identified in the plan. Council must report on the Delivery Program every six months. Actions in the Operational Plan are determined in the Delivery Program. Measurable targets have been aligned with actions in this Operational Plan to allow Council to monitor its progress in achieving the plan.

OPERATION PLAN ASSOCIATION



YOUR COUNCIL

The community vision, values and guiding principles underpin the development, implementation and monitoring of the Narrabri Shire Council Operational Plan and provide guidance for future decision-making processes.

OUR SHARED VISION

"Narrabri Shire will be a strong and vibrant regional growth centre providing a quality living environment for the entire Shire community".

COUNCIL'S VALUES

Narrabri Shire Council's Values (ILCARE) are at the very core of what we do and help build and maintain our family friendly, cohesive and progressive culture.

Our values guide our behaviour, how we go about our work, how we engage with each other and our customers, the choices we make and how we spend our time. Our values should be reflected in our everyday actions and decisions and by all employees, regardless of their position and whether they are with us for a short time or long-term career.

The figure on the following page summarises our Values.

Corporate values



Integrity

Ensuring transparency and honesty in all our activities.



Leadership

Providing guidance and direction to our community and our people.



Customer Focus

Delivering prompt, courteous and helpful services and being responsive to the community's changing needs.



Accountability

Accepting our responsibility for the provision of quality services and information.



Respect

Treating everyone with courtesy, dignity and fairness.



Excellence

Being recognised for providing services, programs and information which consistently meet and exceeds standards.

OUR GUIDING PRINCIPLES

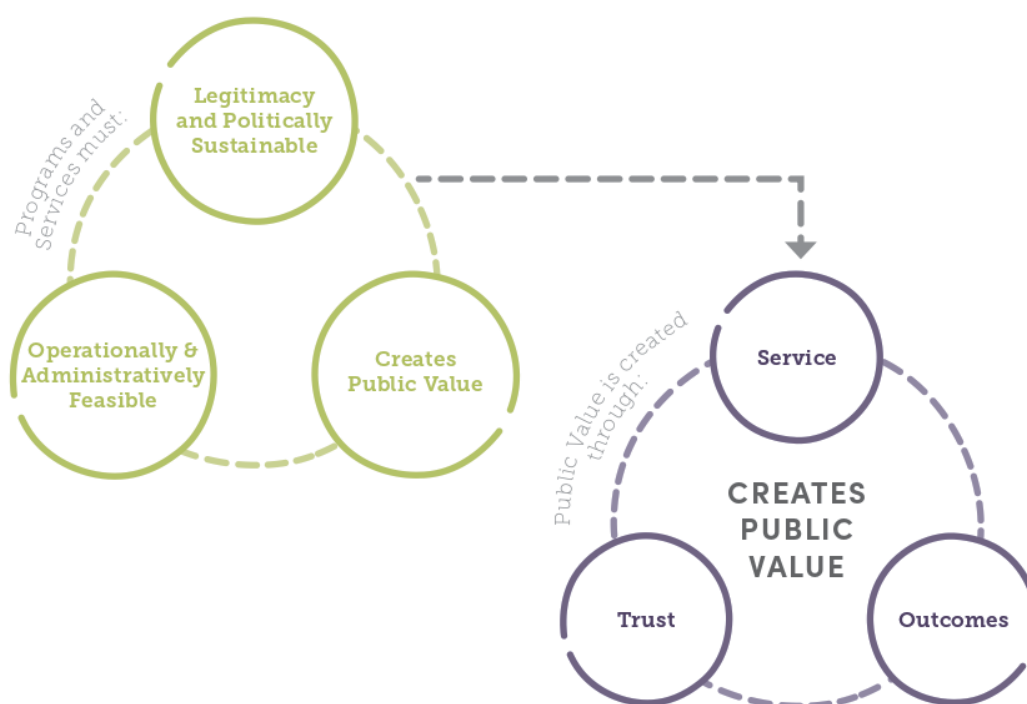
Social Justice: Social justice principles, derived from the NSW Government's Social Justice Strategy, promote:

- **Equity** in our decision making, prioritisation and allocation of resources.
- **Fair access** to essential services, resources and opportunities to improve our quality of life.
- **Genuine participation and consultation** in the decisions affecting our lives.
- **Equal rights** for all people, irrespective of linguistic, cultural or religious backgrounds, to participate in community life.

Public Value Model: Moores Public Value Model describes the value that Council contributes, in program and service provision, to the community. Figure 3 captures the key elements of the Public Value Model and demonstrates how each element must work together to meet the interest of the broader community:

- **Sustainable** legitimately and politically.
- **Feasible** operationally and administratively.
- **Valuable** to the broader community.

PUBLIC VALUE MODEL



COUNCIL'S ROLE

Council plays a major role in supporting plan, integrating the plan with initiatives that are already underway, communicating plans for the future and working with others to make progress, including Federal and State Governments, community groups and residents.

Council's role is summarised into the following key responsibilities:

- Provider through the provision of essential community services and infrastructure delivery.
- Advocate by promoting and lobbying on behalf of the community to achieve desirable outcomes.
- Facilitator by assisting interaction and forming strategic alliances to promote sustainability.

KEY PARTNERS

Achieving our Community Strategic Plan requires the involvement of all community members, community groups, businesses and government agencies. Our key community partners include:

- | | |
|--------------------------------|------------------------------------|
| • Community groups | • Education and training providers |
| • Industry and business groups | • Police and emergency providers |
| • Arts and cultural groups | • Telecommunication providers |
| • Environmental agencies | • Government agencies |
| • Social welfare groups | • Non-government agencies |
| • Transport providers | • Sporting and recreation groups |
| • Healthcare providers | • Media networks |
| • Tourists and visitors | |

OUR ELECTED COUNCILLORS

Our elected Councillors represent the Narrabri Shire on Council matters in accordance with the Local Government Act and associated legislation. Nine Councillors were elected in September 2016, Council currently has a vacancy of one Councillor.



Mayor
Cr Cathy Redding



Deputy Mayor
Cr Cameron Staines



Cr Ron Campbell



Cr Maxine Booby



Cr Robert Kneale



Cr Annie McMahon



Cr Ron Campey

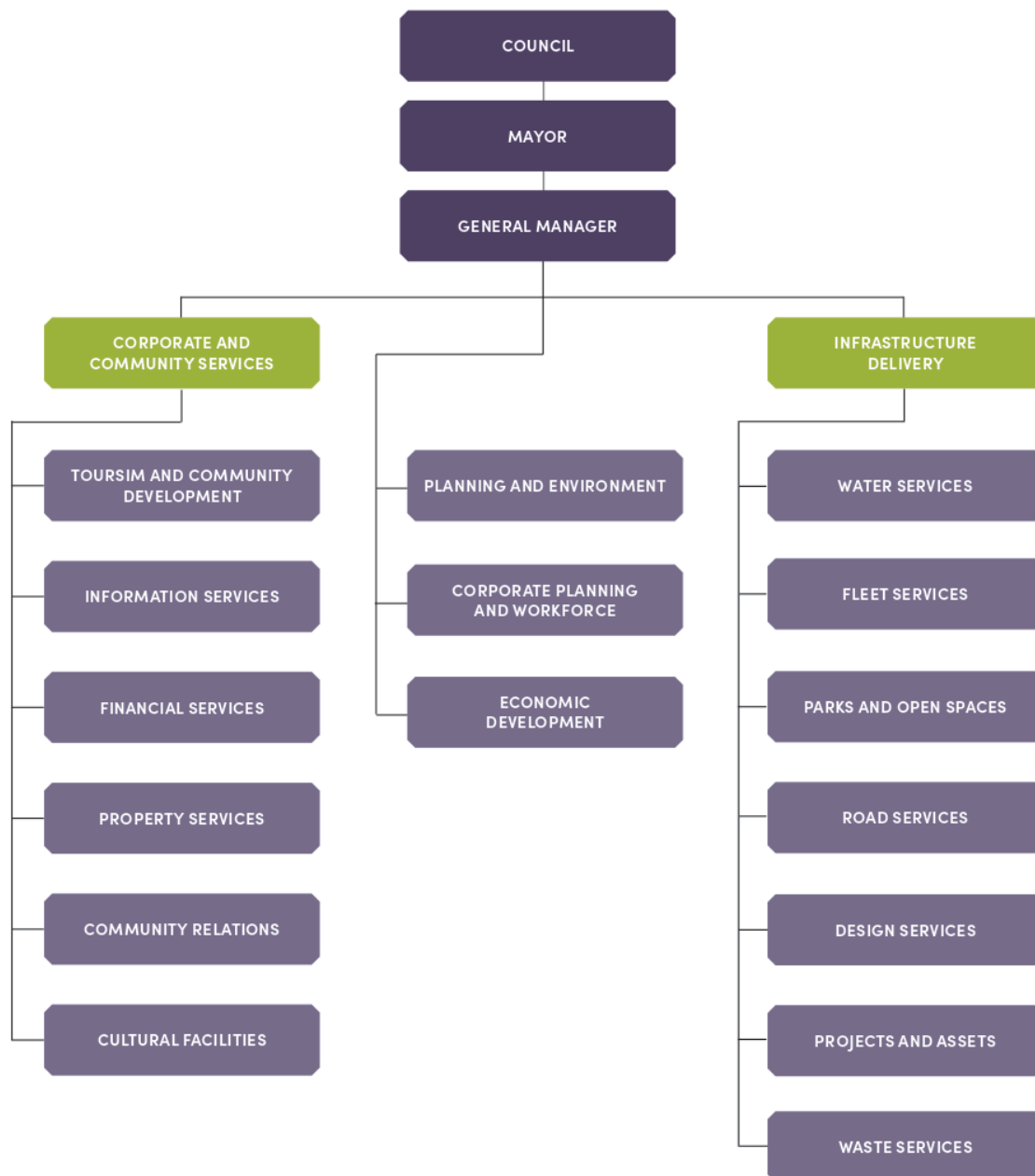


Cr Lloyd Finlay

OUR ORGANISATIONAL STRUCTURE

Narrabri Shire Council is consistently reviewing its workforce requirements to adequately resource and deliver essential community services and infrastructure across the Shire. Maintaining a balanced and professional workforce allows Council to improve its service and infrastructure provision and create opportunities for employees to develop their professional experience and expertise. Council will continue to review its organisational structure to ensure it aligns with service level requirements to meet community needs.

NARRABRI SHIRE COUNCIL ORGANISATIONAL STRUCTURE



OUR STRATEGIC DIRECTIONS

OUR FUTURE DIRECTIONS

Our Community Strategic Plan is based on four key Strategic Directions. Together, they provide a strong foundation for planning the social, environmental, economic and civic leadership outcomes for our Shire with the purpose of achieving our shared vision and strategic directions.

These Strategic Directions align with our Community Vision. They also recognise that all our communities share similar aspirations, including a safe and inclusive place to live, a sustainable environment, opportunities for employment and tourism, as well as proactive leadership and essential service and infrastructure delivery.

Under each Strategic Direction are a number of Strategic Objectives, and for each Strategic Objective are a series of Strategies and Actions which demonstrate Narrabri Shire's focus for the next 10 years.

The figure on the following page summarises our Vision and Strategic Direction.

Strategic direction

OUR VISION

A strong and vibrant regional growth centre providing a quality living environment for the entire Shire community.



Theme 1: OUR SOCIETY

Strategic Direction 1: Safe, Inclusive and Connected Community

A safe, supportive community where everyone feels welcomed, valued and connected.



Theme 2: OUR ENVIRONMENT

Strategic Direction 2: Environmentally Sustainable and Productive Shire

Maintaining a healthy balance between our natural and built environments.



Theme 3: OUR ECONOMY

Strategic Direction 3: Progressive and Diverse Economy

A strong, diverse economy that attracts, retains and inspires business, industry and tourism growth.



Theme 4: OUR CIVIC LEADERSHIP

Strategic Direction 4: Collaborative and Proactive Leadership

Working pro-actively together to achieve our shared vision with strong strategic direction.

THEME 1

Our Society



www.narrabri.nsw.gov.au

THEME 1: OUR SOCIETY

STRATEGIC DIRECTION 1: SAFE, INCLUSIVE AND CONNECTED COMMUNITY

By 2027, we will provide a safe, supportive community where everyone feels welcome, valued and connected.

COMMUNITY ENGAGEMENT

Through extensive community engagement, the Narrabri Shire community identified several social priority areas to be actioned over the 2019 – 2020 financial year.

COMMUNITY SERVICES

Current services provided within the Narrabri Shire community include:

- Community development
- Community health and safety
- Community arts, events and entertainment
- Community care services and transport
- Parks, open spaces and sporting facilities
- Children, youth and aged care services
- Disability access services
- Library services

COMMUNITY OUTCOMES

In partnership with the community, government and non-government agencies, the Operational Plan will work towards achieving the following social strategic outcomes:

- Increased community arts, events and entertainment
- Reduction in anti-social behaviour and public offences
- Improved community accessibility and inclusiveness
- Improved sport and recreational services and facilities
- Improved educational services and learning pathways
- Improved community health and support services

THEME 1: OUR SOCIETY

STRATEGIC DIRECTION 1: SAFE, INCLUSIVE AND CONNECTED COMMUNITY



STRATEGY OBJECTIVE: 1.1 - COMMUNITY HEALTH, SAFETY AND SUPPORT SERVICES WILL ADEQUATELY MEET CHANGING COMMUNITY NEEDS

STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.1.1 - Support and encourage health and wellbeing programs and services to improve resident lifestyles	1.1.1.1 - Develop educational and recreational programs in all branch Libraries at least on a quarterly basis.	30/06/2021	Corporate and Community Services	Manager Cultural Facilities
	1.1.1.4 - Draft a Plan of Management for the Narrabri Creek Sport and Recreation Precinct incorporating recommendations of Narrabri Shire Sport and Recreation Plan.	30/06/2021	Infrastructure Delivery	Manager Parks and Open Spaces
	1.1.1.7 - Explore options for developing a "Civic Precinct" in the vicinity of the old Boggabri Bowling Club site.	30/06/2021	Corporate and Community Services	Manager Property Services
1.1.2 - Maximise community safety through the implementation of crime prevention and risk management actions	1.1.2.1 - Apply Crime Prevention Through Environmental Design (CPTED) principles to the design and maintenance of parks, open spaces and amenities to enhance public safety.	30/06/2021	Infrastructure Delivery	Manager Parks and Open Spaces
	1.1.2.3 - Support and liaise with community groups and local residents regarding traffic and alcohol free-zoning requirements.	30/06/2021	Infrastructure Delivery	Manager Design Services
	1.1.2.8 - Establish a Community Education - Home and Vehicle Security Project Group and identify NGO's, Community Organisations and Businesses willing to support. <i>Source: Narrabri Shire Crime Prevention Strategy 2014-2018</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.9 - NSW Police to promote eye watch program to Narrabri Shire community members to provide opportunity for community to participate in active crime prevention activities online. <i>Source: Narrabri Shire Crime Prevention Strategy 2014-2018</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.10 - Offer seminars to community groups including Service Clubs to educate residents on security measures to reduce risk of property and vehicle theft. <i>Source: Narrabri Shire Crime Prevention Strategy 2014-2018</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development

STRATEGY OBJECTIVE: 1.1 - COMMUNITY HEALTH, SAFETY AND SUPPORT SERVICES WILL ADEQUATELY MEET CHANGING COMMUNITY NEEDS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.1.2 - Maximise community safety through the implementation of crime prevention and risk management actions	1.1.2.12 – Investigate and source positive Drug Education Programs in collaboration with other services to inform residents about drug use and associated health issues. <i>Source: Narrabri Shire Crime Prevention Strategy 2014-2018</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.13 – Conduct annual condition inspections for all land and buildings to maintain public safety. <i>Source: Narrabri Shire Crime Prevention Strategy 2014-2018</i>	30/06/2021	Corporate and Community Services	Manager Property Services
	1.1.2.15 – Implement safe road designs to address identified criteria within the shire network.	30/06/2021	Infrastructure Delivery	Manager Design Services
	1.1.2.19 – Support NSW Police to improve the community's perception of the level of crime within Narrabri Shire. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.20 – Support and promote educational programs targeted at assisting young people in developing healthy, respectful relationships. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.21 – Continue to support activities that raise awareness through participation in and promotion of community events (White Ribbon Day etc). <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.22 – Establish and maintain strong relationships with relevant government and local agencies, and service providers to commit resources which support the safety of families, children, and young people in Narrabri Shire. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development

STRATEGY OBJECTIVE: 1.1 – COMMUNITY HEALTH, SAFETY AND SUPPORT SERVICES WILL ADEQUATELY MEET CHANGING COMMUNITY NEEDS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.1.2 – Maximise community safety through the implementation of crime prevention and risk management actions	1.1.2.25 – Provide regular and up-to date information to the community regarding personal safety measures and strategies. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.26 – Work collaboratively with government and local agencies to promote and support programs related to harm minimization and the reduction of alcohol related violence. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.27 – Support and encourage the provision of drug education programs in collaboration with other services to inform community members about drug use and associated health issues. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.29 – Provide encouragement and support to the delivery of alcohol and drug-free community events within Narrabri Shire. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.30 – Support educational and community-based programs that encourage participation and celebrate the achievements of young people within the Shire. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.31 – Continue to support activities that raise awareness through participation in and promotion of community events (Graffiti Removal Day etc). <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development

STRATEGY OBJECTIVE: 1.1 - COMMUNITY HEALTH, SAFETY AND SUPPORT SERVICES WILL ADEQUATELY MEET CHANGING COMMUNITY NEEDS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.1.2 – Maximise community safety through the implementation of crime prevention and risk management actions	1.1.2.32 – Raise awareness of vandalism and malicious damage that is occurring within Narrabri Shire. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.33 – Partner with local community groups and organisations to provide recreational activities for young people as a diversion from anti-social behavior. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.34 – Support NSW Police to promote the provision of workshops in regional NSW aimed at tackling rural crime. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.35 – Raise awareness through the facilitation of NSW Police talks about community safety and rural crime prevention methods at community meetings and activities. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.36 – Provide regular and up-to-date information to the rural community regarding crime prevention strategies and measures. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.37 – Raise awareness through the facilitation and promotion of Domestic Violence campaigns. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.38 – Promote Narrabri Shire as a “zero tolerance” community in relation to domestic and family violence. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development

STRATEGY OBJECTIVE: 1.1 – COMMUNITY HEALTH, SAFETY AND SUPPORT SERVICES WILL ADEQUATELY MEET CHANGING COMMUNITY NEEDS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.1.2 – Maximise community safety through the implementation of crime prevention and risk management actions	1.1.2.39 – Investigate possibility of establishing Neighbourhood Watch groups within each individual town and village within the LGA. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.40 – Raise awareness and provide support for programs and campaigns aimed at reducing drug use (e.g. Dob in a Dealer). <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.41 – Investigate methods to capture information and statistics on the type, location, and scope of vandalism and malicious damage to Council resources and facilities. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.2.42 – In conjunction with NSW Police, design and deliver an awareness campaign on the importance of reporting rural crime to Police. <i>Source: Community Safety and Crime Prevention Action Plan 2019-2023</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
1.1.3 – Child and aged care supply meets community needs	1.1.3.4 – Report biennially to Council on current child and aged care supply and demand statistics.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.3.5 – Facilitate increasing child and aged care supply when shortfalls are identified.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development

STRATEGY OBJECTIVE: 1.1 – COMMUNITY HEALTH, SAFETY AND SUPPORT SERVICES WILL ADEQUATELY MEET CHANGING COMMUNITY NEEDS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.1.4 – Youth of the shire are engaged and supported through the provision of adequate programs and training services to facilitate the retention of our young people	1.1.4.1 – Investigate and develop pathways to engage, train and retain young people in the workforce.	30/06/2021	General Manager	Executive Manager Corporate Planning and Workforce
	1.1.4.3 – Partner with the business community, state and federal government to provide opportunities and actively support youth of Narrabri Shire to initiate micro and small businesses, as legitimate alternatives to securing traditional employment.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.4.4 – Lobby for increased access to skills training within Narrabri Shire.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.1.4.6 – Establish and operate a Narrabri Shire Youth Council in collaboration with the Shires Schools.	31/12/2020	Corporate and Community Services	Manager Tourism and Community Development
	1.1.4.9 – Council to undertake discussions with Cotton Seed Distributors, Sydney University, Narrabri Shire schools and educational facilities (and other interested parties) about jointly establishing a learning and development centre potentially located at Federation Farm or any other alternate feasible Shire location.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development

STRATEGY OBJECTIVE: 1.2 – OUR VIBRANT COUNTRY LIFESTYLE WILL BE ENHANCED THROUGH EMBRACING OUR RECREATIONAL AND CULTURAL DIVERSITY				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.2.1 – Major towns have attractive and welcoming CBD areas that provide opportunities for social interaction	1.2.1.2 – Investigate, design and implement renovation/improvements to Wee Waa CBD.	30/06/2021	Infrastructure Delivery	Manager Parks and Open Spaces
	1.2.1.3 – Engage with business owners to ensure shop fronts are well maintained.	30/06/2021	General Manager	Executive Manager Planning and Environment
	1.2.1.5 – Establish and have adopted a Sporting Wall of Fame Policy.	31/08/2020	Corporate and Community Services	Manager Tourism and Community Development
1.2.2 – Promote and support the development of and access to creative arts	1.2.2.1 – Explore opportunities for the provision of arts and cultural events in all towns and villages.	30/06/2021	Corporate and Community Services	Manager Cultural Facilities
	1.2.2.2 – Facilitate cultural shows at The Crossing Theatre.	30/06/2021	Corporate and Community Services	Manager Cultural Facilities
1.2.3 – Maximise community access to existing natural environmental assets across the Shire	1.2.3.3 – Review sign posting for adequacy and incorporate latest digital technology to raise awareness of assets across the Shire.	30/08/2020	Corporate and Community Services	Manager Tourism and Community Development
	1.2.3.5 – Investigate viability of establishing tours at peak times of significant environmental assets.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.2.3.7 – Undertake a preliminary feasibility study into the establishment of a weir down-stream from The Crossing Theatre	30/06/2021	Infrastructure Delivery	Manager Design Services
1.2.4 – Promote and support Reconciliation in partnership with the aboriginal community	1.2.4.7 – In conjunction with the Aboriginal community successfully organise and run Reconciliation Week.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.2.4.8 – In conjunction with the Aboriginal community successfully organise and run NAIDOC Week.	31/07/2020	Corporate and Community Services	Manager Tourism and Community Development
	1.2.4.9 – In conjunction with the Aboriginal community progress the State Heritage Register nomination for Waterloo Creek.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development

STRATEGY OBJECTIVE: 1.2 – OUR VIBRANT COUNTRY LIFESTYLE WILL BE ENHANCED THROUGH EMBRACING OUR RECREATIONAL AND CULTURAL DIVERSITY				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.2.4 – Promote and support Reconciliation in partnership with the aboriginal community	1.2.4.11 – Review Reflect Reconciliation Action Plan.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development

STRATEGY OBJECTIVE: 1.3 – OUR COMMUNITIES WILL BE PROVIDED WITH FACILITIES AND SERVICES TO INCREASE SOCIAL CONNECTIVITY AND ACCESSIBILITY				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.3.1 – Ensure adequate community transport is available to access essential health care and social needs	1.3.1.7 – Provide a report to council on current community transport availability.	30/09/2020	Corporate and Community Services	Manager Tourism and Community Development
1.3.4 – Continually improve access to community facilities and services across the Shire	1.3.4.4 – Promote an understanding of inclusion within the business community through distribution of information and support for educational programs. <i>Source: Inclusion Action Plan 2017-2021</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.3.4.10 – Support community organisations and sporting clubs to remove barriers and increase participation of people with a disability. <i>Source: Disability Inclusion Action Plan 2017-2021</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.3.4.11 – Council to encourage and support people with a disability to apply for positions at Council. <i>Source: Disability Inclusion Action Plan 2017-2021</i>	30/06/2021	General Manager	Executive Manager Corporate Planning and Workforce

STRATEGY OBJECTIVE: 1.3 - OUR COMMUNITIES WILL BE PROVIDED WITH FACILITIES AND SERVICES TO INCREASE SOCIAL CONNECTIVITY AND ACCESSIBILITY				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.3.4 - Continually improve access to community facilities and services across the Shire	1.3.4.16 - Explore option to improve the maintenance and circulation of the Community Directory. <i>Source: Disability Inclusion Action Plan 2017-2021</i>	31/12/2020	Corporate and Community Services	Manager Tourism and Community Development
	1.3.4.20 - Support interagency meetings to improve communications and develop mutually beneficial outcomes. <i>Source: Disability Inclusion Action Plan 2017-2021</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.3.4.21 - Support Boggabri, Narrabri and Wee Waa in establishing Dementia Friendly Towns. <i>Source: Disability Inclusion Action Plan 2017-2021</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	1.3.4.24 - Investigate a premiere precinct for gun clubs within the Shire.	30/06/2021	General Manager	Executive Manager Planning and Environment

STRATEGY OBJECTIVE: 1.4 - A DIVERSE RANGE OF QUALITY LEARNING OPTIONS WILL BE AVAILABLE TO IMPROVE KNOWLEDGE AND SKILLS WITHIN THE COMMUNITY				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
1.4.1 - Ensure our schools are provided with the resources required to deliver quality learning outcomes and retain student numbers	1.4.1.2 - Facilitate and support the continued operation of the Federation Farm share farming agreement.	30/06/2021	Infrastructure Delivery	Manager Water Services
1.4.2 - Improve access to learning options for mature residents	1.4.2.3 - Lobby for the expansion of existing educational offerings in Narrabri Shire.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
1.4.4 - Leverage off established research facilities to grow industry training hubs	1.4.4.2 - Provide Science, Technology, Engineering and Mathematics (STEM) based programming in partnership with the community.	30/06/2021	Corporate and Community Services	Manager Cultural Facilities

THEME 2

Our Environment



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THEME 2: OUR ENVIRONMENT

STRATEGIC DIRECTION 2: ENVIRONMENTALLY SUSTAINABLE AND PRODUCTIVE SHIRE

By 2027, we will maintain a healthy balance between our natural and built environments.

COMMUNITY ENGAGEMENT

Through extensive community engagement, the Narrabri Shire community identified several environmental priority areas to be actioned over the 2019 - 2020 financial year.

COMMUNITY SERVICES

Current services provided within the Narrabri Shire community include:

- Waste management and recycling
- Environmental planning
- Planning and development
- Parks and open spaces
- Noxious weeds control
- Floodplain management
- Water and sewer management
- Stormwater management

COMMUNITY OUTCOMES

In partnership with the community, government and non-government agencies, the Operational Plan will work towards achieving the following environmental strategic outcomes:

- Improved air, water and soil quality
- Reduction in domestic and industry waste
- Management of potential impacts from extractive industries
- Improved emergency service provision and resources
- Maintenance of heritage sites for future generation

THEME 2: OUR ENVIRONMENT

STRATEGIC DIRECTION 2: ENVIRONMENTALLY SUSTAINABLE AND PRODUCTIVE SHIRE

STRATEGY OBJECTIVE: 2.1 - WE WILL MAINTAIN OUR OPEN SPACES, NATURAL ENVIRONMENT AND HERITAGE FOR FUTURE GENERATIONS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
2.1.1 - Conserve our aboriginal heritage through improved awareness	2.1.1.2 - Complete an Aboriginal Heritage Study to identify sites for inclusion in the Narrabri LEP.	30/06/2021	General Manager	Executive Manager Planning and Environment
2.1.2 - Planning controls appropriately identify and conserve open spaces and natural environmental areas	2.1.2.2 - Undertake comprehensive review of the LEP 2012.	30/06/2021	General Manager	Executive Manager Planning and Environment
	2.1.2.3 - Develop and implement Plans of Management for urban open spaces and environmental areas.	30/06/2021	Corporate and Community Services	Manager Property Services
2.1.3 - Passive recreational open spaces are well maintained and accessible for public use	2.1.3.6 - Ensure appropriate regulatory and guidance signage is provided on all existing and proposed walk and cycle facilities. <i>Source: Narrabri Shire Cycling and Walking Strategy and PAMP</i>	30/06/2021	Infrastructure Delivery	Manager Design Services
	2.1.3.7 - Develop local information brochures and website information on safe walk and cycle practices, to be made available at community information locations in the Shire (e.g. public libraries) and at tourist information kiosks. Incorporate education material on road rules, rules and etiquettes on sharing pathways and sharing the road. This should include existing infrastructure maps and suggestions for health and tourist walks/rides, links to community groups holding rides, etc. <i>Source: Narrabri Shire Cycling and Walking Strategy and PAMP</i>	30/06/2021	Infrastructure Delivery	Manager Design Services

STRATEGY OBJECTIVE: 2.1 - WE WILL MAINTAIN OUR OPEN SPACES, NATURAL ENVIRONMENT AND HERITAGE FOR FUTURE GENERATIONS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
2.1.3 - Passive recreational open spaces are well maintained and accessible for public use	2.1.3.14 - Develop a Safe Routes for Seniors program in the Shire by auditing popular routes in association with a senior/aged care facility, make improvements and then promote their use (including signage of routes). <i>Source: Narrabri Shire Cycling and Walking Strategy and PAMP</i>	30/06/2021	Infrastructure Delivery	Manager Design Services
	2.1.3.15 - In association with schools, audit key routes to school and improve the facilities along these routes. <i>Source: Narrabri Shire Cycling and Walking Strategy and PAMP</i>	30/06/2021	Infrastructure Delivery	Manager Design Services
	2.1.3.18 - Review existing maintenance program to ensure it incorporates regular maintenance of footpaths, shared paths and on road cycle facilities. <i>Source: Narrabri Shire Cycling and Walking Strategy and PAMP</i>	30/06/2021	Infrastructure Delivery	Manager Road Services
2.1.4 - Minimise the impacts of noxious weeds and feral and domestic animals on the environment	2.1.4.4 - Promote best weed management practices to landholders, including a range of control techniques for integrated weed management. <i>Source: Weed Management Program</i>	30/06/2021	Infrastructure Delivery	Manager Parks and Open Spaces
	2.1.4.5 - Work with other vegetation managers and land management agencies to ensure weed management programs are included in vegetation management programs. <i>Source: Weed Management Program</i>	31/03/2021	Infrastructure Delivery	Manager Parks and Open Spaces
	2.1.4.6 - Promote vegetation rehabilitation as a key part of weed management. <i>Source: Weed Management Program</i>	30/06/2021	Infrastructure Delivery	Manager Parks and Open Spaces
	2.1.4.8 - Support animal owners through educational materials to maintain animal behavior that is consistent with the expectations of the community.	30/06/2021	General Manager	Executive Manager Planning and Environment

STRATEGY OBJECTIVE: 2.1 – WE WILL MAINTAIN OUR OPEN SPACES, NATURAL ENVIRONMENT AND HERITAGE FOR FUTURE GENERATIONS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
2.1.4 – Minimise the impacts of noxious weeds and feral and domestic animals on the environment	2.1.4.9 – Seek funding to support microchipping, desexing and responsible companion animal program campaigns.	30/06/2021	General Manager	Executive Manager Planning and Environment

STRATEGY OBJECTIVE: 2.2 – WE WILL PROTECT OUR ENVIRONMENT THROUGH SUSTAINABLE PLANNING AND WELL-RESOURCED EMERGENCY SERVICES				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
2.2.1 – Community emergency service providers are well resourced to adequately prepare and respond to natural disasters and emergencies	2.2.1.1 – Actively partner with the Rural Fire Service (RFS) and State Emergency Services (SES) to ensure preparedness for emergency response, focusing on plant and equipment.	30/06/2021	Infrastructure Delivery	Manager Fleet Services
	2.2.1.3 – Review and Update Narrabri EMPLAN.	30/11/2020	Infrastructure Delivery	Director Infrastructure Delivery
	2.2.1.4 – Facilitate and support the Local Emergency Management Committee.	30/06/2021	Infrastructure Delivery	Manager Fleet Services
2.2.2 – Protect and rehabilitate degraded and fragmented areas and enhance corridors that connect remnant bushland	2.2.2.6 – Seek funding to protect and rehabilitate land owned by Council.	30/06/2021	Infrastructure Delivery	Manager Parks and Open Spaces

STRATEGY OBJECTIVE: 2.2 – WE WILL PROTECT OUR ENVIRONMENT THROUGH SUSTAINABLE PLANNING AND WELL-RESOURCED EMERGENCY SERVICES				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
2.2.3 – Ensure Council and government agencies have a robust compliance program to protect environmental assets	2.2.3.3 – Request state regulatory authorities present annually to Council.	30/06/2021	General Manager	Executive Manager Planning and Environment
2.2.4 – Decision making will be informed by the principles of Ecologically Sustainable Development and the precautionary principle	2.2.4.1 – Regionally and state significant developments are assessed and reviewed against the principles of ecologically sustainable development and the precautionary principle.	30/06/2021	General Manager	Executive Manager Planning and Environment
	2.2.4.2 – Provide training to Council managers to improve understanding of applying the principles of ecologically sustainable development (ESD).	30/06/2021	General Manager	Executive Manager Planning and Environment

STRATEGY OBJECTIVE: 2.3 – OUR NATURAL RESOURCE CONSUMPTION WILL BE REDUCED AND WASTE WELL MANAGED				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
2.3.1 – Investigate and implement alternative energy technologies to reduce Council's carbon footprint	2.3.1.3 – Develop and implement plans for installing energy efficient technologies and innovations at identified Council facilities i.e. solar panels, LED lighting, air-conditioning.	30/06/2021	Corporate and Community Services	Manager Property Service

STRATEGY OBJECTIVE: 2.3 - OUR NATURAL RESOURCE CONSUMPTION WILL BE REDUCED AND WASTE WELL MANAGED				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
2.3.2 - Implement a waste management strategy focusing on waste avoidance, reusing and recycling to minimise the proportion of waste sent to landfill and to maximise the use of our natural resources	2.3.2.7 - Actively promote the 'Community Recycling Centre'.	30/06/2021	Infrastructure Delivery	Manager Waste Services
	2.3.2.15 - Develop and adopt a Waste Management Strategy for the Shire.	30/06/2021	Infrastructure Delivery	Manager Waste Services
	2.3.2.16 - Develop long term strategy for the Narrabri Landfill.	30/06/2021	Infrastructure Delivery	Manager Waste Services
2.3.3 - Conserve and manage our natural water resources for environmental and agricultural sustainability	2.3.3.7 - Engage with the Community on the subject of a treated water supply.	30/06/2021	Infrastructure Delivery	Manager Water Services

STRATEGY OBJECTIVE: 2.4 - THE IMPACTS OF EXTRACTIVE INDUSTRIES ON THE ENVIRONMENT WILL BE MINIMISED				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
2.4.1 - The community is informed by real time regional dust monitoring data to inform personal decisions	2.4.1.1 - Lobby for installation of an independent regional dust monitoring system, with a specific site being located in or in close proximity to Boggabri.	30/06/2021	General Manager	Executive Manager Planning and Environment
	2.4.1.2 - Work cooperatively with mining companies and environmental groups to monitor impacts of dust.	30/06/2021	General Manager	Executive Manager Planning and Environment
2.4.2 - Projects are managed to minimise active disturbance areas and limit time to revegetation	2.4.2.1 - All submissions on extractive industry state significant developments will request no final void as a condition of consent.	30/06/2021	General Manager	Executive Manager Planning and Environment
	2.4.2.2 - All submissions on extractive industry state significant developments will request mine plans as a condition of consent that minimise active mining footprints.	30/06/2021	General Manager	Executive Manager Planning and Environment

STRATEGY OBJECTIVE: 2.4 - THE IMPACTS OF EXTRACTIVE INDUSTRIES ON THE ENVIRONMENT WILL BE MINIMISED				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
2.4.3 - Ground water extractions are maintained in an environmentally sustainable manner to ensure long term viability and quality	2.4.3.1 - Monitor water quality performance and identify trends.	30/06/2021	Infrastructure Delivery	Manager Water Services
	2.4.3.3 - Maintain a database of water quality results from public water supply bores and identify trends.	30/06/2021	Infrastructure Delivery	Manager Water Services
2.4.4 - Potential environmental and community impacts are minimised through thorough assessment and independent monitoring	2.4.4.1 - Council's gravel pits are operated and maintained in an environmentally compliant manner.	30/06/2021	Infrastructure Delivery	Manager Road Services
	2.4.4.2 - Participate in public exhibition processes for major state significant developments to protect the community interests.	30/06/2021	General Manager	Executive Manager Planning and Environment
	2.4.4.3 - Lobby the NSW Government for monitoring actions to be performed by the regulators at the proponents cost.	30/06/2021	General Manager	Executive Manager Planning and Environment

THEME 3

Our Economy



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THEME 3: OUR ECONOMY

STRATEGIC DIRECTION 3: PROGRESSIVE AND DIVERSE ECONOMY

By 2027, we will have developed a strong, diverse economy that attracts, retains and inspires business, industry and tourism growth.

COMMUNITY ENGAGEMENT

Through extensive community engagement, the Narrabri Shire community identified several economic priority areas to be actioned over the 2019 – 2020 financial year.

COMMUNITY SERVICES

Current services provided within the Narrabri Shire community include:

- Economic development
- Planning and development
- Entertainment and conferences
- Local and regional tourism and events
- Saleyards
- Airport

COMMUNITY OUTCOMES

In partnership with the community, government and non-government agencies, the Operational Plan will work towards achieving the following economic strategic outcomes:

- Increased community events, conferences and entertainment
- Increased employment through industry innovation, investment and value adding
- Established freight hub for the Norther Inland Region
- Increased housing availability and affordability
- Broadened economic base

THEME 3: OUR ECONOMY

STRATEGIC DIRECTION 3: PROGRESSIVE AND DIVERSE ECONOMY

STRATEGY OBJECTIVE: 3.1 - WE WILL STIMULATE BUSINESS AND TOURISM BY MAXIMISING OUR ASSETS AND ATTRACTING REGIONAL EVENTS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
3.1.1 – Identify and facilitate a diverse event, conference and entertainment program	3.1.1.1 – Review the brand and market position of The Crossing Theatre.	30/06/2021	Corporate and Community Services	Manager Cultural Facilities
	3.1.1.2 – Identify external funding opportunities to assist with the provision of events through The Crossing Theatre.	30/06/2021	Corporate and Community Services	Manager Cultural Facilities
	3.1.1.3 – Identify opportunities for corporate, association, not for profit and government organisations to host regional and rural conferencing in Narrabri Shire.	30/06/2021	Corporate and Community Services	Manager Cultural Facilities
	3.1.1.4 – Develop and maintain relationships with national and international touring promoters.	30/06/2021	Corporate and Community Services	Manager Cultural Facilities
3.1.2 – Facilitate the provision of a quality tourism product to present to visitors	3.1.2.2 – Investigate the improvement of the Rose St/Church St/Kamilaroi Hwy intersection to encourage travellers into Rose St creating a visual stimulus that attracts attention. <i>Source: Narrabri Shire Tourism Destination Management Plan 2014–2019</i>	31/12/2020	Corporate and Community Services	Manager Tourism and Community Development
	3.1.2.9 – Improve the gateway entry signage on the Shire boundaries. <i>Source: Narrabri Shire Tourism Destination Management Plan 2014–2019</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	3.1.2.12 – Develop a Management Plan for the Pilliga Artesian Bore Baths reflecting the local community's aspirations for development and maintenance of the site, as well as appropriately integrating the tourism potential to attract visitors and therefore economic stimulus to Pilliga.	30/06/2021	Infrastructure Delivery	Manager Parks and Open Spaces

STRATEGY OBJECTIVE: 3.1 – WE WILL STIMULATE BUSINESS AND TOURISM BY MAXIMIZING OUR ASSETS AND ATTRACTING REGIONAL EVENTS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
3.1.3 – Implement the Narrabri CBD Master Plan to capture a greater proportion of highway traffic opportunities and improve shopping experience	3.1.3.1 – Develop a Local Strategic Planning Statement (LSPS) and Local Growth Management Strategy for Narrabri Shire.	30/06/2021	General Manager	Executive Manager Planning and Environment
	3.1.3.3 – Define key CBD entry point at intersection of Doyle and Tibbereena Street by introducing new road surface treatment, new landscaping and adding CBD entry signage. <i>Source: Narrabri CBD Masterplan Report 2014</i>	30/06/2021	Infrastructure Delivery	Manager Road Services
	3.1.3.10 – Council to actively encourage community use of the core Narrabri CBD area by facilitating community events and activities in the core Narrabri CBD area. <i>Source: Narrabri CBD Masterplan Report 2014</i>	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
3.1.4 – Airport facilities and services provide connectivity to capital city markets	3.1.4.2 – Encourage community use of, and support the retention of, existing Narrabri – Brisbane – Sydney RPT flight arrangement.	30/06/2021	Corporate and Community Services	Manager Property Services
	3.1.4.3 – Conduct review of Airport Master Plan	30/06/2021	Corporate and Community Services	Manager Property Services
	3.1.4.5 – Actively seek new revenue streams to support Airport operations.	30/06/2021	Corporate and Community Services	Manager Property Services

STRATEGY OBJECTIVE: 3.2 – WE WILL BECOME A MANUFACTURING AND LOGISTICS HUB FOR THE NORTHERN INLAND REGION				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
3.2.1 – Promote Narrabri Shire as a national and state significant Manufacturing and Logistics Hub	3.2.1.2 – Continually consult relevant stakeholders on future needs of Council's road network in relation to developments such as Inland Rail.	30/06/2021	Infrastructure Delivery	Manager Design Services
	3.2.1.3 – Hold discussions with national logistics companies regarding Narrabri Shire's Northern NSW Inland Port (N2IP).	30/06/2021	General Manager	Manager Economic Development

STRATEGY OBJECTIVE: 3.2 - WE WILL BECOME A MANUFACTURING AND LOGISTICS HUB FOR THE NORTHERN INLAND REGION				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
3.2.1 - Promote Narrabri Shire as a national and state significant Manufacturing and Logistics Hub	3.2.1.4 - Lobby State & Commonwealth Governments for infrastructure development funding to establish a regional intermodal facility.	30/06/2021	General Manager	Manager Economic Development
3.2.2 - Develop at least one flood free manufacturing and intermodal logistics site that has access to quality infrastructure and the proposed inland rail network	3.2.2.1 - Adapt road strategies to manage the impact of regionally important projects such as the Inland Rail and other significant freight requirements on the future road network of the Narrabri Shire.	30/06/2021	Infrastructure Delivery	Manager Road Services
	3.2.2.2 - Seek funding to develop the road network in support of regionally significant future projects such as the Inland Rail.	30/06/2021	Infrastructure Delivery	Manager Road Services
	3.2.2.4 - Partner with industry and Government to facilitate development of the Northern NSW Inland Port (N2IP).	30/06/2021	General Manager	Manager Economic Development
3.2.3 - Explore opportunities for increasing efficiency of freight movements	3.2.3.1 - Consult with relevant stakeholders on opportunities to increase efficiencies on freight movements to, through and from the Narrabri Shire.	30/06/2021	Infrastructure Delivery	Manager Design Services
	3.2.3.2 - Review and update the freight plan for Narrabri Shire to remove impediments to continuous movement of freight in the largest vehicle possible to key infrastructure.	30/06/2021	Infrastructure Delivery	Manager Design Services

STRATEGY OBJECTIVE: 3.3 - VALUE ADDING AND INDUSTRY INNOVATION WILL DRIVE EMPLOYMENT				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
3.3.1 - Value adding opportunities will be researched and pursued	3.3.1.1 - Attract and encourage all new investment to Narrabri Shire by providing individual businesses with the required resources to make an informed commercial decision to invest in the Narrabri Shire.	30/06/2021	General Manager	Manager Economic Development
	3.3.1.6 - Facilitate workshops for Small Business in Local Government Area.	30/06/2021	Corporate and Community Service	Manager Tourism and Community Development
	3.3.1.7 - Assist in implementation of Council's Economic Development Strategy.		Corporate and Community Service	Manager Tourism and Community Development

STRATEGY OBJECTIVE: 3.3 - VALUE ADDING AND INDUSTRY INNOVATION WILL DRIVE EMPLOYMENT				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
3.3.2 - Industry innovation trends will be determined, monitored and referenced to identify opportunities	3.3.2.2 - In conjunction with State and Commonwealth Governments promote and facilitate business networking events.	30/06/2021	General Manager	Manager Economic Development

STRATEGY OBJECTIVE: 3.4 - ADEQUATE HOUSING OPTIONS WILL BE AVAILABLE TO MEET DEMANDS ACROSS THE SHIRE				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
3.4.1 - Available residential land is adequate to meet demand in the local market	3.4.1.1 - Maintain watching brief on developed land supplies in Boggabri, Wee Waa and Narrabri.	30/06/2021	General Manager	Executive Manager Planning and Environment
	3.4.1.3 - Market and transact developed Shannon Estate blocks and englobo site.	30/06/2021	Corporate and Community Services	Manager Property Services
3.4.3 - Housing stock will reflect the changing demographic trend of smaller low maintenance properties	3.4.3.2 - Identify and approach key lifestyle village developers to establish facilities in Narrabri Shire.	30/06/2021	General Manager	Manager Tourism and Community Development
	3.4.3.4 - Develop Housing Strategy for Narrabri Shire.	30/06/2021	General Manager	Executive Manager Planning and Environment
3.4.4 - Housing stocks will be maintained to a suitable standard	3.4.4.1 - Carryout biennial inspections of urban areas to identify properties requiring repair or demolition.	30/06/2021	General Manager	Executive Manager Planning and Environment
	3.4.4.2 - Implement an orders program to require action to repair or demolish derelict buildings.	30/06/2021	General Manager	Executive Manager Planning and Environment

THEME 4
Our Civic Leadership



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THEME 4: OUR CIVIC LEADERSHIP

STRATEGIC DIRECTION 4: COLLABORATIVE AND PROACTIVE LEADERSHIP

By 2027, we will work proactively together to achieve our shared vision with strong, strategic direction.

COMMUNITY ENGAGEMENT

Through extensive community engagement, the Narrabri Shire community identified several civic leadership priority areas to be actioned over the 2019 - 2020 financial year.

COMMUNITY SERVICES

Current services provided within the Narrabri Shire community include:

- Integrated strategic planning and reporting
- Community engagement and consultation
- Representation and governance
- Human resource management
- Customer services
- Information services
- Financial services
- Risk management
- Compliance and regulation

COMMUNITY OUTCOMES

In partnership with the community, government and non-government agencies, the Operational Plan will work towards achieving the following civic leadership strategic outcomes:

- Improved community engagement and decision-making processes
- Well established community, industry, government and non-government partnerships
- Well maintained core infrastructure and service provision that delivers public value
- Transparent and accountable planning and reporting
- Financial efficiency and sustainability

THEME 4: OUR CIVIC LEADERSHIP

STRATEGIC DIRECTION 4: COLLABORATIVE AND PROACTIVE LEADERSHIP

STRATEGY OBJECTIVE: 4.1 - WE WILL PROACTIVELY ENGAGE AND PARTNER WITH THE COMMUNITY AND GOVERNMENT TO ACHIEVE OUR STRATEGIC GOALS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
4.1.1 - Provide customer service excellence that is responsive to community needs	4.1.1.2 - Review and refine Customer Service Procedures.	30/06/2021	Corporate and Community Services	Manager Community Relations
	4.1.1.3 - Organise and run Australia Day Event.	31/01/2021	Corporate and Community Services	Manager Tourism and Community Development
	4.1.1.4 - Organise and run the Lillian Hulbert Scholarship and award presentation.	28/02/2021	Corporate and Community Services	Manager Tourism and Community Development
	4.1.1.5 - Organise and run International Women's Day Event.	31/03/2021	Corporate and Community Services	Manager Tourism and Community Development
	4.1.1.6 - Organise and run Youth Week activities.	30/04/2021	Corporate and Community Services	Manager Tourism and Community Development
	4.1.1.7 - Organise and run International Day of People with a Disability.	31/12/2020	Corporate and Community Services	Manager Tourism and Community Development
	4.1.1.8 - Organise the Bush Bursary Placement Program.	28/02/2021	Corporate and Community Services	Manager Tourism and Community Development
	4.1.1.9 - Organise and run the Seniors Festival and Awards.	30/04/2021	Corporate and Community Services	Manager Tourism and Community Development
	4.1.1.10 - Attend relevant Chamber of Business meetings within Local Government Area.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	4.1.1.11 - Develop and maintain local business database.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development

STRATEGY OBJECTIVE: 4.1 - WE WILL PROACTIVELY ENGAGE AND PARTNER WITH THE COMMUNITY AND GOVERNMENT TO ACHIEVE OUR STRATEGIC GOALS				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
4.1.2 - Ensure the community is informed and involved in Council activities through implementing quality consultation	4.1.2.1 - Produce relevant "factsheets" on major Council projects and initiatives in a timely manner.	30/06/2021	Corporate and Community Services	Manager Community Relations
	4.1.2.3 - Develop and facilitate annual Small Business Summit.	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
	4.1.2.4 - Monthly newsletter to small business outlining opportunities and economic activity of the region	30/06/2021	Corporate and Community Services	Manager Tourism and Community Development
4.1.3 - Develop and build strong, productive partnerships with State and Federal Governments	4.1.3.3 - Maintain and further develop our relationship with the Transport for NSW to obtain best benefits for the Shire from the Roads Maintenance Council Contract for maintenance of state highways in the Shire.	30/06/2021	Infrastructure Delivery	Manager Road Services
4.1.4 - Grow volunteer capacity to achieve community outcomes	4.1.4.2 - Annual volunteer celebration held.	31/05/2021	Corporate and Community Services	Manager Tourism and Community Development
	4.1.4.3 - Carry out Civic ceremonies and functions to celebrate and acknowledge achievements of the community.	30/06/2021	General Manager	General Manager

STRATEGY OBJECTIVE: 4.2 – DECISION MAKING WILL ENSURE COUNCIL REMAINS FINANCIALLY SUSTAINABLE				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
4.2.1 – Maintain and improve Council's financial sustainability with a focus on core business	4.2.1.3 – Continually review the condition of the road network to reassess the amount of backlog and lifecycle costing required.	30/06/2021	Infrastructure Delivery	Manager Road Services
	4.2.1.5 – Investigate opportunities in line with Council Policy to offer more economical use of The Crossing Theatre facilities.	30/06/2021	Corporate and Community Services	Manager Cultural Facilities

STRATEGY OBJECTIVE: 4.2 – DECISION MAKING WILL ENSURE COUNCIL REMAINS FINANCIALLY SUSTAINABLE				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
4.2.2 – Proposed expansions in Council services are evaluated after consideration of asset renewal and operational costs	4.2.2.2 – Expanded services are only implemented after a business case demonstrates long term viability.	30/06/2021	General Manager	General Manager
4.2.3 – Modernise Council's service delivery, governance and management	4.2.3.1 – Develop and maintain a consistent brand across all Council business units and service areas.	30/06/2021	Corporate and Community Services	Manager Community Relations
	4.2.3.4 – Continuously review the effectiveness and functionality of the Corporate Financial System to identify opportunities for higher utilisation.	30/06/2021	Corporate and Community Services	Manager Financial Services
	4.2.3.5 – Review procurement process to reflect best practice.	30/06/2021	Corporate and Community Services	Manager Financial Services
	4.2.3.6 – Monitor and update community accessible GIS interface for Council's Capital Works Program.	30/06/2021	Corporate and Community Services	Manager Property Services

STRATEGY OBJECTIVE: 4.3 – INFRASTRUCTURE AND SERVICE DELIVERY WILL PROVIDE PUBLIC VALUE FOR THE COMMUNITY				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
4.3.1 – Develop and integrate a methodology that measures and reports to communities on equitable distribution of Council funding	4.3.1.2 – Investigate update and renewal requirements (including assets) for Caravan Parks throughout the Narrabri Shire.	30/06/2021	Corporate and Community Services	Manager Property Services
	4.3.1.3 – Ensure accuracy of linear water and waste water assets in the asset information system.	30/06/2021	Infrastructure Delivery	Manager Water Services
4.3.3 – Service delivery is enhanced through innovation and continuous improvement	4.3.3.1 – Incorporate communication and consultation requirements into project management processes.	30/06/2021	Infrastructure Delivery	Director Infrastructure Delivery
	4.3.3.5 – Explore opportunities with private suppliers/contractors to partner in civil infrastructure projects and maintenance.	30/06/2021	Infrastructure Delivery	Manager Road Services
	4.3.3.6 – Become a tier 1 qualified/accredited contractor for Road Construction.	30/06/2021	Infrastructure Delivery	Manager Road Services
	4.3.3.10 – Investigate structural concept plans for Swimming Pools in the Shire following the GHD study.	30/06/2021	Infrastructure Delivery	Manager Parks and Open Spaces
	4.3.3.14 – Cypress Way (R329) Pilliga / Gwabegar Project – Business Case / Grant Ready.	30/06/2021	Infrastructure Delivery	Manager Road Services
	4.3.3.16 – Finalise the implementation of the Council's WHS management system, TechnologyOne and ensure roll-out to effective operational use.	30/06/2021	General Manager	Executive Manager Corporate Planning and Workforce
	4.3.3.21 – Investigate introduction of Workplace Agreements. <i>Source: Fit For The Future Improvement Plan</i>	30/06/2021	General Manager	Executive Manager Corporate Planning and Workforce

STRATEGY OBJECTIVE: 4.4 – OUR STRATEGIC GOALS WILL BE ACHIEVED THROUGH TRANSPARENT AND ACCOUNTABLE PLANNING AND REPORTING				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
4.4.1 – Engage with the community to determine affordable and acceptable levels of service	4.4.1.1 – Determine a satisfactory level of service for the transport network that is acceptable by the community within budgetary constraints.	30/06/2021	Infrastructure Delivery	Manager Road Services

STRATEGY OBJECTIVE: 4.4 – OUR STRATEGIC GOALS WILL BE ACHIEVED THROUGH TRANSPARENT AND ACCOUNTABLE PLANNING AND REPORTING				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
4.4.2 – Ensure effective and sound local governance practice	4.4.2.1 – Annually review Council's Rating Structure to ensure equity and fairness in rating distribution. <i>Source: Fit For The Future Improvement Plan</i>	30/06/2021	Corporate and Community Services	Manager Financial Services
	4.4.2.7 – Review internal, external and Section 355 Committees to ensure they are relevant, effective and efficient in making decisions. <i>Source: Fit For The Future Improvement Plan</i>	30/09/2020	Corporate and Community Services	Director Corporate and Community Services
	4.4.2.9 – Maintain and implement a Councillor professional development program. <i>Source: Fit For The Future Improvement Plan</i>	30/06/2021	General Manager	General Manager
	4.4.2.10 – Review Long-Term Financial Plan annually.	30/06/2021	Corporate and Community Services	Manager Financial Services
	4.4.2.11 – Review Asset Management Strategy and Policy annually.	30/06/2021	Corporate and Community Services	Manager Financial Services
	4.4.2.12 – Review Workforce Management Plan annually.	30/06/2021	General Manager	Executive Manager Corporate Planning and Workforce
	4.4.2.13 – Develop an overarching Council Business Continuity Plan.	30/06/2021	General Manager	Executive Manager Corporate Planning and Workforce
	4.4.2.14 – Review and monitor Council's financial risk profile across the organization.	30/06/2021	Corporate and Community Services	Manager Financial Services
	4.4.2.15 – Ensure that delegations for Council officers are reviewed and updated. May	30/06/2021	Corporate and Community Services	Manager Community Relations
	4.4.2.17 – Investigate the viability of implementing LGNSW's Local Government Capability Framework across workforce management and development activities.	30/06/2021	General Manager	Executive Manager Corporate Planning and Workforce
	4.4.2.18 – Implement Council's strategic internal audit plan.	30/06/2021	General Manager	Executive Manager Corporate Planning and Workforce

STRATEGY OBJECTIVE: 4.4 – OUR STRATEGIC GOALS WILL BE ACHIEVED THROUGH TRANSPARENT AND ACCOUNTABLE PLANNING AND REPORTING				
STRATEGY	ACTION	TARGET	RESPONSIBLE DIRECTORATE	RESPONSIBLE MANAGER
4.4.2 – Ensure effective and sound local governance practice	4.4.2.19 – Investigate and implement the OLG Risk Management and Internal Audit Framework for Local Councils in NSW.	30/06/2021	General Manager	Executive Manager Corporate Planning and Workforce
4.4.3 – Report in a clear, concise manner that is easily understood	4.4.3.1 – Provide more plain english financial reporting through increased use of Council's online platforms.	30/06/2021	Corporate and Community Services	Manager Financial Services
4.4.4 – Implement Strategic Asset Management Plans focusing on renewal of assets	4.4.4.2 – Develop, review and prioritise relevant fleet replacement programs.	30/06/2021	Infrastructure Delivery	Manager Fleet Services
	4.4.4.3 – Consult with key stakeholders on plant and vehicle replacement requirements to ensure fit for purpose and greatest return for Council.	30/06/2021	Infrastructure Delivery	Manager Fleet Services

APPENDICES

APPENDIX A: REVENUE POLICY 2020/2021

APPENDIX B: FEES AND CHARGES 2020/2021

APPENDIX C: OPERATIONAL BUDGET 2020/2021

APPENDIX D: CAPITAL WORKS PROGRAM 2020/2021



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REVENUE POLICY 2020/2021





Appendix A: Revenue Policy & Fees and Charges 2020/2021

Responsible Department:	Corporate & Community Services
Responsible Section:	Corporate & Community Services
Responsible Officer:	Manager Financial Services

Revenue Policy

The Local Government Act 1993 (LGA) prescribes that Councils' may raise revenue in a number of different ways. These include rates, charges, fees, grants, borrowings and investments. Council is required to set its rates, charges and fees annually and publish these in its Operational Plan, which undergoes a 28-day public consultation period before being adopted by Council.

Due to the financial impacts of COVID-19 on the community, Council has proposed not to increase rates, fees or charges for 2020/2021; however, a shire wide general revaluation has been conducted by the NSW Valuer General resulting in new individual land values. Due to this revaluation, there may be minor increases or decreases to annual rate notices.

Ordinary Rates

Section 493 of the LGA prescribes four categories of rateable land being farmland, residential, mining and business. These categories can be further sub-categorised in accordance with Sections 515 to 518 of the LGA.

Ordinary rates are applied to properties based on independent land valuations provided by the NSW Valuer General. Council is required to use the latest valuations received up until 30 June of the previous year for rating purposes in the new financial year.

In accordance with Section 497 of the LGA, the structure of a rate may consist of:

- a) an ad valorem amount (which may be subject to a minimum amount of the rate), or
- b) a base amount to which an ad valorem amount is added.

The ad valorem is a cent in the dollar value that is multiplied by the land value to derive the ad valorem amount.

If the use of the land no longer reflects its rating category, Section 524 of the LGA states that the ratepayer must notify Council within 30 days of the land use change or make application to Council to have the category changed, as per Section 525 of the LGA.





Special Rates

Section 495 of the LGA covers the making and levying of special rates. Special rates are raised and used for a specific purpose. Council has one special rate for Tourism, which is levied on business.

Water Charges

Section 501 of the LGA covers the making and levying of Water Access Charges on all properties connected to, or able to be connected to, Council's water service network. Section 552(1)(b) of the LGA prescribes that Council can charge for a connected water service provided the land is within 225 metres of a Council water pipe.

Council has adopted a water charging structure based on the following benefit index:

Service Size (mm)	20/25	32	40	50	65	80	90	100
Benefit Index	1.00	1.64	2.56	4.01	6.76	10.24	12.96	16.00

The benefit index is used to calculate the base charge for each service.

It is noted that the application of this benefit index has become misguided over the years since it was first instituted for the 2008/2009 financial year. Last year Council began the process of realigning all larger sized connections with the above index.

Council has adopted to limit annual increases on 32, 40 and 50mm connections in Narrabri and 32 and 40mm connections in Wee Waa to soften the impact on ratepayers (particularly residential properties) in these two towns. The annual increase has been limited to 20% per year and will be corrected over the next few years allowing customers time to assess their connection requirements.

A subsidised charge to down-size connections of effected ratepayers was also introduced last year for those that don't need the larger sized connections. Ratepayers will be able to apply for assessment under this offer by contacting Water Services at the Council Office.

In addition to this base charge, usage charges apply. For metered services, this usage charge is a charge per kilolitre of water used. For non-metered services (Narrabri only), an additional charge is incorporated into the base charge.

For 2020/2021, the usage charge has been commonly applied across the shire schemes.

An unconnected service is charged the same base charge as a 20/25 metered service and is applicable to land that is within 225 metres of a Council water main.



Sewerage Charges

Section 501 of the LGA covers the making and levying of Sewer Access Charges on all properties connected to, or able to be connected to, Council's sewer service network. Section 552(3) (a) of the LGA prescribes that Council can charge for a connected sewer service provided the land is within 75 metres of a Council sewer main.

An unconnected service is charged half the base charge of a connected service. A landowner must apply and pay the appropriate fee for a disconnection to qualify for this service if the land is within 75 metres of a Council sewer. The landowner is then liable for a reconnection fee should a connected service be required in the future.

Pedestal charges are levied on residential units and commercial premises that add above normal loads to the sewer. Council has two charges being water closets and cisterns. These are set at 15% of the connected service charge.

Waste Management Charges

Section 496 of the LGA prescribes that Council must make and levy an annual charge for the provision of domestic waste management services. Section 501 of the LGA prescribes that Council can make an annual charge for waste management services other than domestic waste management.

In 2007/2008 Council implemented a recycling collection program for the townships of Narrabri, Boggabri, Wee Waa and Baan Baa. This was expanded to include green waste in 2013/2014.

In 2014/2015 Council implemented an Urban Waste Management Fee for ALL urban assessments (domestic and non-domestic), and a separate service charge for assessments receiving waste collection. Farmland still has a vacant land garbage charge, with all occupied farmland being charged a waste management fee as per urban properties.

Interest

Section 566 of the Local Government Act 1993 (LGA) prescribes that interest accrues on rates and charges that remain unpaid after they become due and payable. In accordance with section 566(3) of the LGA, Council proposes to apply the determined maximum rate of interest payable on overdue rates and charges for the period 1 July 2020 to 31 December 2020 (inclusive) to be 0.0% (nil) per annum and that the maximum rate of interest payable on overdue rates and charges for the period 1 January 2021 to 30 June 2021 (inclusive) to be 7.0% per annum.

The interest rate has been set at 0.0% (nil) for the first half of the 2020/2021 financial year in response to the financial impacts faced by the community as a result of the COVID-19 Pandemic.



Fees for Service

Council must adhere to legislative requirements in the setting of some fees. Otherwise, fee setting is at Council's discretion.

Council supports the user pays principle, where appropriate.

Council reserves the right to charge for additional services or legislative changes that are not identified in the proposed fees schedule.

User Charges and Fees are listed in Council's Fees and Charges document.

Pricing Policy

Council is committed to providing a diverse range of services that meet the needs of residents or visitors, within available resources. The principles of competitive neutrality have been taken into consideration in this policy.

Council recognises the need to provide services for groups and members of the community that may not be able to afford a commercial rate for service. Council will ensure that all rates, charges and fees are set so as to provide adequate cash flows to meet operating costs and to assist in the provision of funding capital works.

Council will pursue all cost-effective opportunities in order to maximise its revenue base and to seek an acceptable commercial rate of return on investments, subject to community service obligations.

Council recognises the need to set prices for goods and services in order to provide the most effective level of service to the community and to ensure resources are not wasted.

Goods and Services Tax (GST)

GST is not applicable to rates, annual charges or water usage charges.

In general, where legislation states that Local Government is the only possible supplier of a service, the fee for that service does not attract GST. Most other fees and charges do attract GST. All fees and charges are quoted including GST if applicable.

Borrowings

Council has not budgeted for any new loan borrowings for 2020/2021.



Public Access Documents

Schedule 5 of the Government Information (Public Access) Act 2009 (GIPA) requires that certain documents held by council, be made publicly available for inspection, free of charge. The public is entitled to inspect these documents either on Council's website (unless there is an unreasonable additional cost to Council to publish these documents on the website) or at the offices of the Council during ordinary office hours or at any other place as determined by the Council. These documents include:

1. Information About Council

- The model Code of Conduct prescribed under section 440(1) of the Local Government Act
- Council's adopted Code of Conduct
- Code of Meeting Practice
- Annual Report
- Annual Financial Report
- Auditor's Report
- Operational Plan
- EEO Management Plan
- Policy concerning the Payment of Expenses and Provision of Facilities to the Mayor and Councillors
- Annual Reports of Bodies Exercising Functions Delegated by Council (eg Section 355/377 Committees)
- Any Codes referred to in the Local Government Act
- Returns of the Interest of Councillors, Designated Person's and Delegates
- Agendas, Business Papers and minutes of Council/Committee meetings (except meetings that are closed to the public)
- Office of Local Government reports presented at a meeting of Council
- Land Register
- Register of Investments
- Register of Delegations
- Register of Graffiti removal works
- Register of current Declarations of Disclosures of Political donations
- Register of Voting on Planning Matters

2. Plans and Policies

- Local Policies adopted by Council concerning approvals and orders
- Plans of Management for Community Land
- Environmental Planning Instruments, Development Control Plans and Contribution Plans



3. Information about Development Applications and any associated documents received in relation to a Propose Development

- Home Warranty Insurance documents
- Construction Certificates
- Occupation Certificates
- Structural Certification Documents
- Town Planner Reports
- Submissions received on Development Applications
- Heritage Consultant Reports
- Tree Inspections Consultant Reports
- Acoustic Consultant Reports
- Land Contamination Consultant Reports
- Records of decisions on Development Applications including decisions on appeals
- Publication Guides, Summary of Affairs and register of policy documents required under the Government Information (public Access) Act, 2009

4. Approvals, Orders and other Documents

- Information contained in the following records (whenever created) is prescribed as open access information
- Applications for approvals under Part 1 of Chapter 7 of the LGA and any associated documents received in relation to such an application
- Applications for approvals under any other Act and any associated documents received in relation to such an application
- Records of approvals granted or refused, any variation from local policies with reasons for the variation, and decisions made on appeals concerning approvals
- Orders given under Part 2 of Chapter 7 of the LGA, and any reasons given under section 136 of the LGA
- Orders given under the authority of any other Act
- Records of building certificates under the Environmental Planning and Assessment Act 1979
- Plans of land proposed to be compulsorily acquired by the local authority
- Compulsory acquisition notices
- Leases and licences for use of public land classified as community land
- Performance improvement orders issued to a council under Part 6 of Chapter 13 of the LGA.

Any current or previous versions of these documents may be inspected free of charge. Copies can be supplied for a copying charge as prescribed in Council's Fees and Charges schedule.



2020/2021 ORDINARY & SPECIAL RATES

Business

Section 519 – Land may be categorised as Business for rating purposes should it not satisfy any of the conditions of any other rating category. The Business rate is sub-categorised into separate urban areas and a rural business sub-category.

	Base Rate	Base as % of Yield	Ad Valorem Rate	Estimated Yield	% of Category Yield
Business – Boggabri	\$320.00	39%	\$0.0102538	\$44,975.00	3%
Business – Narrabri	\$320.00	9%	\$0.0149009	\$1,079,846.00	77%
Business – Rural	\$320.00	28%	\$0.0078268	\$99,226.00	7%
Business – Wee Waa	\$320.00	19%	\$0.0406504	\$182,343.00	13%
TOTAL BUSINESS RATE YIELD ESTIMATE				\$1,406,390.00	11%

Farmland

Section 515 of the LGA prescribes that land is to be categorised as farmland if its dominant use is for farming.

	Base Rate	Base as % of Yield	Ad Valorem Rate	Estimated Yield	% of Category Yield
Farmland	\$270.00	7%	\$0.0030789	\$6,512,565.00	100%
TOTAL FARMING RATE YIELD ESTIMATE				\$6,512,565.00	48%

Mining

Section 517 – Land may be classified as mining land if its dominant use is as a coal mine or metalliferous mine.

	Base Rate	Base as % of Yield	Ad Valorem Rate	Estimated Yield	% of Category Yield
Mining	\$23,000.00	9%	\$0.0016719	\$997,501.00	100%
TOTAL MINING RATE YIELD ESTIMATE				\$997,501.00	7%



Residential

Section 516 – Land may be classified as residential if its dominant use is for resident accommodation. Hotels, motels, guesthouses and nursing homes do not qualify as residential. The rate is separated into four sub-categories, being three urban areas and a rural residential category.

	Base Rate	Base as % of Yield	Ad Valorem Rate	Estimated Yield	% of Category Yield
Residential – Boggabri	\$270.00	43%	\$0.0080191	\$306,617.00	7%
Residential – Narrabri	\$270.00	23%	\$0.0098977	\$2,861,577.00	63%
Residential – Rural	\$270.00	39%	\$0.0050046	\$686,984.00	15%
Residential – Wee Waa	\$270.00	26%	\$0.0322870	\$713,340.00	16%
TOTAL RESIDENTIAL RATE YIELD ESTIMATE				\$4,568,518.00	34%

Tourism Promotion - Special Rate

This Special Rate is set to assist in funding of Council's promotional allocation. The rate is levied on all properties classified Business within the Shire area.

	Base Rate	Base as % of Yield	Ad Valorem Rate	Estimated Yield	% of Category Yield
Tourism	\$0.00	0%	\$0.0009138	\$71,221.00	100%
TOTAL TOURISM RATE YIELD ESTIMATE				\$71,221.00	100%



2020/2021 ANNUAL CHARGES - WATER

Water - Baan Baa

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
20/25mm Service	\$360.00	\$360.00	\$20,880.00
65mm Service	\$2,401.20	\$2,401.20	\$2,401.20
ESTIMATED ACCESS CHARGE YIELD			\$23,281.20
ESTIMATED USAGE CHARGE YIELD	\$1.05	\$1.05	\$11,550.00

Water - Bellata

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
20/25mm Service	\$360.00	\$360.00	\$41,400.00
32mm Service	\$590.40	\$590.40	\$590.40
40mm Service	\$921.60	\$921.60	\$1,843.20
Unconnected Service	\$360.00	\$360.00	\$0.00
ESTIMATED ACCESS CHARGE YIELD			\$43,833.60
ESTIMATED USAGE CHARGE YIELD	\$1.05	\$1.05	\$28,350.00

Water - Boggabri

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
20/25mm Service	\$360.00	\$360.00	\$201,240.00
32mm Service	\$590.40	\$590.40	\$4,723.20
40mm Service	\$921.60	\$921.60	\$3,686.40
50mm Service	\$1,443.60	\$1,443.60	\$12,992.40
80mm Service	\$3,686.40	\$3,686.40	\$7,372.80
100mm Service	\$5,760.00	\$5,760.00	\$11,520.00
Unconnected Service	\$360.00	\$360.00	\$9,000.00
ESTIMATED ACCESS CHARGE YIELD			\$250,534.80
ESTIMATED USAGE CHARGE YIELD	\$1.05	\$1.05	\$252,000.00



Water - Gwabegar

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
20/25mm Service	\$360.00	\$360.00	\$22,680.00
40mm Service	\$921.60	\$921.60	\$921.60
Unconnected Service	\$360.00	\$360.00	\$2,520.00
ESTIMATED ACCESS CHARGE YIELD			\$26,121.60
ESTIMATED USAGE CHARGE YIELD	\$1.05	\$1.05	\$8,400.00

Water – Narrabri – Metered

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
20/25mm Service	\$360.00	\$360.00	\$959,400.00
32mm Service	\$476.40	\$476.40	\$32,871.60
40mm Service	\$505.20	\$505.20	\$66,181.20
50mm Service	\$796.80	\$796.80	\$19,123.20
80mm Service	\$2,486.40	\$2,486.40	\$4,972.80
100mm Service	\$3,157.20	\$3,157.20	\$3,157.20
Unconnected Service	\$204.00	\$204.00	\$17,340.00
ESTIMATED ACCESS CHARGE YIELD			\$1,103,046.00
ESTIMATED USAGE CHARGE YIELD	\$1.05	\$1.05	\$1,365,000.00

Water – Narrabri – Unmetered only for exiting services

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
20/25mm Service	\$563.00	\$563.00	\$23,646.00
32mm Service	\$923.00	\$923.00	\$923.00
40mm Service	\$1,440.00	\$1,440.00	\$1,440.00
100mm Service	\$9,005.00	\$9,005.00	\$9,005.00
Unoccupied	\$563.00	\$563.00	\$563.00
ESTIMATED ACCESS CHARGE YIELD			\$35,577.00



Water - Pilliga

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
20/25mm Service	\$360.00	\$360.00	\$37,440.00
40mm Service	\$921.60	\$921.60	\$1,843.20
50mm Service	\$1,440.00	\$1,440.00	\$1,440.00
Unconnected Service	\$360.00	\$360.00	\$3,240.00
ESTIMATED ACCESS CHARGE YIELD			\$43,963.20
ESTIMATED USAGE CHARGE YIELD	\$1.05	\$1.05	\$18,900.00

Water – Wee Waa

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
20/25mm Service	\$360.00	\$360.00	\$287,640.00
32mm Service	\$459.60	\$459.60	\$4,596.00
40mm Service	\$523.20	\$523.20	\$9,940.80
50mm Service	\$796.80	\$796.80	\$4,780.80
80mm Service	\$2,029.20	\$2,029.20	\$6,087.60
100mm Service	\$3,163.20	\$3,163.20	\$6,326.40
Unconnected Service	\$216.00	\$216.00	\$1,080.00
ESTIMATED ACCESS CHARGE YIELD			\$320,451.60
ESTIMATED USAGE CHARGE YIELD	\$1.05	\$1.05	\$525,000.00



2020/2021 ANNUAL CHARGES – SEWER

Sewerage – Boggabri

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
Occupied	\$632.00	\$632.00	\$281,872.00
Unoccupied	\$316.00	\$316.00	\$13,588.00
Pedestal Charges – Per Cistern/> 6W.C	\$99.00	\$99.00	\$46,035.00
Pedestal Charges – Water Closets (1-6)	\$99.00	\$99.00	\$5,544.00
TOTAL BOGGABRI SEWER CHARGES YIELD			\$347,039.00

Sewerage – Narrabri

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
Occupied	\$785.00	\$785.00	\$2,004,105.00
Unoccupied	\$393.00	\$393.00	\$50,697.00
Pedestal Charges – Per Cistern/> 6W.C	\$121.00	\$121.00	\$73,810.00
Pedestal Charges – Water Closets (1-6)	\$121.00	\$121.00	\$82,401.00
TOTAL NARRABRI SEWER CHARGES YIELD			\$2,211,013.00

Sewerage – Wee Waa

	Service Charge 2019/2020	Service Charge 2020/2021	Estimated Yield
Occupied	\$819.00	\$819.00	\$619,164.00
Unoccupied	\$410.00	\$410.00	\$13,530.00
Pedestal Charges – Per Cistern/> 6W.C	\$121.00	\$121.00	\$3,025.00
Pedestal Charges – Water Closets (1-6)	\$121.00	\$121.00	\$28,314.00
TOTAL WEE WAA SEWER CHARGES YIELD			\$664,033.00



2020/2021 ANNUAL CHARGES – WASTE

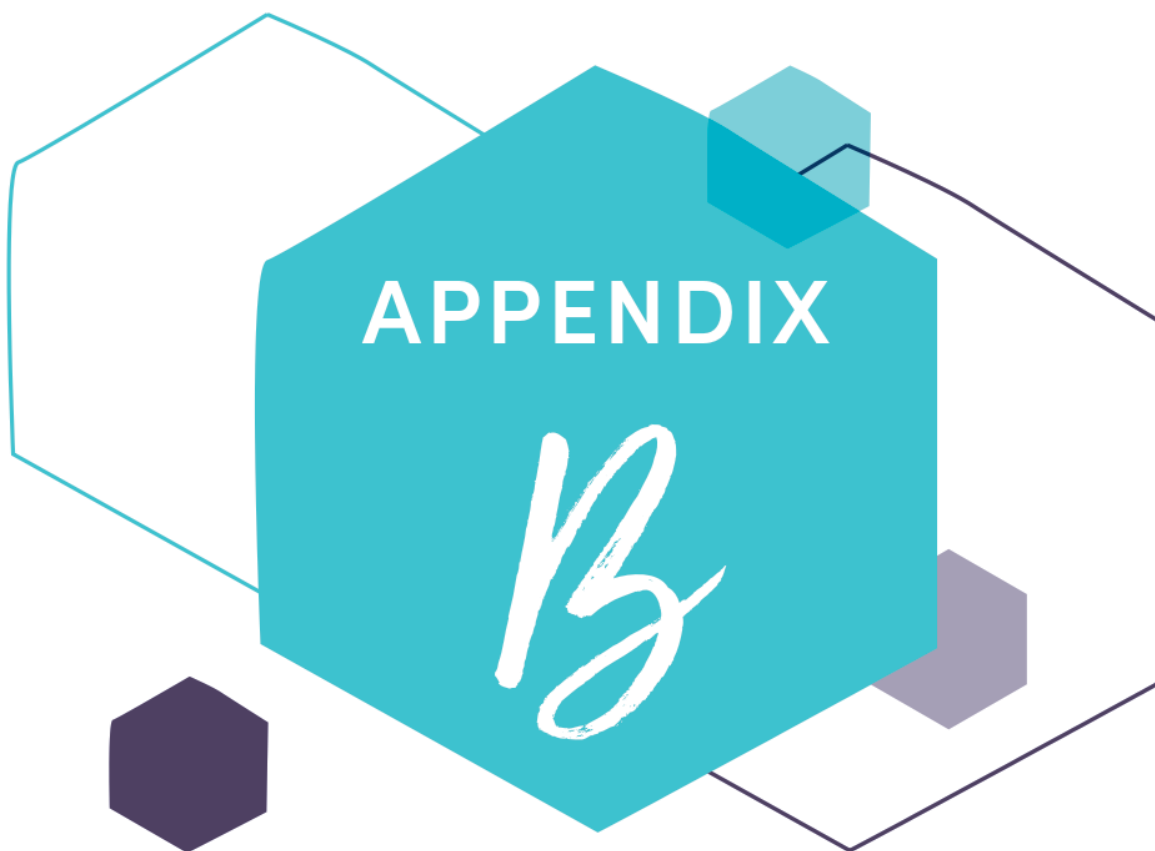
Domestic Waste Management (DWM) Charges

	Service Type	Service Charge 2019/2020	Service Charge 2020/2021
DWM Availability Fee	All Urban Assessments	\$165.00	\$165.00
DWM – MSW/Recycling/Organics (Serviced Assessments Only)	Per 1x140 Litre MSW (Red), 1x240 Litre Recycling Bin (Yellow) & 1x240 Litre Organics Recycling Bin (Green)	\$330.00	\$330.00
Additional/Upsize Residential Service	Additional MGB (per Annum fee)	\$129.00	\$129.00
	Upsize Mixed Solid Waste Bin	\$77.50	\$77.50
	Upsize Recycling bin	\$62.00	\$62.00
TOTAL DOMESTIC WASTE MANAGEMENT ESTIMATED YIELD			\$1,420,582.00

Other Waste Management Services (Non-Domestic) Charges

	Service Type	Service Charge 2019/2020	Service Charge 2020/2021
Business Waste Management Fee	All Urban Assessments	\$165.00	\$165.00
Business – MSW/Recycling (Serviced Assessments Only)	Per 1x240 Litre MSW (Red) & 1x240 Litre Recycling Bin (Yellow)	\$366.00	\$366.00
	Additional MGB (per Annum fee)	\$160.00	\$160.00
Additional/Upsize Residential Service	Upsize existing Recycling bin to 360 Litres (one off fee)	\$62.00	\$62.00
Rural Waste Management Fee		\$165.00	\$165.00
Rural Waste Management Charge Unoccupied		\$57.00	\$57.00
TOTAL OTHER WASTE MANAGEMENT ESTIMATED YIELD			\$1,339,302.00

NB: MSW – Mixed Solid Waste



FEES AND CHARGES 2020/2021



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NARRABRI SHIRE COUNCIL

RATES, ANNUAL & SPECIFIC USER CHARGES

ORDINARY RATES

RESIDENTIAL

Residential – Boggabri	Base Rate \$270, Ad Valorem Rate \$0.0080191		N	-
Residential – Narrabri	Base Rate \$270, Ad Valorem Rate \$0.0098977		N	-
Residential – Rural	Base Rate \$270, Ad Valorem Rate \$0.0050046		N	-
Residential – Wee Waa	Base Rate \$270, Ad Valorem Rate \$0.0322870		N	-

FARMLAND

Farmland	Base Rate \$270, Ad Valorem Rate \$0.0030789		N	-
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MINING

Mining	Base Rate \$23,000, Ad Valorem Rate \$0.0016719		N	-
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BUSINESS

Business – Boggabri	Base Rate \$320, Ad Valorem Rate \$0.0102538		N	-
Business – Narrabri	Base Rate \$320, Ad Valorem Rate \$0.0149009		N	-
Business – Rural	Base Rate \$320, Ad Valorem Rate \$0.0078268		N	-
Business – Wee Waa	Base Rate \$320, Ad Valorem Rate \$0.0406504		N	-

SPECIAL RATES

Tourism	Ad Valorem Rate \$0.0009138		N	-
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ANNUAL CHARGES

DOMESTIC WASTE MANAGEMENT SERVICES

Urban Waste Management	\$165.00	\$165.00	0.00%	Annum	N	All urban assessments
DWM – Mixed Solid Waste / Recycling / Organics Bins Collection Service	\$330.00	\$330.00	0.00%	Annum per service	N	Includes 1x140L MSW (red) bin, 1x240L recycling (yellow) bin & 1x240L organics (green) bin

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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DOMESTIC WASTE MANAGEMENT SERVICES [continued]

DWM – Additional Waste Bin	\$129.00	\$129.00	0.00%	Annum per bin	N	Per 140L MSW (red) bin, 240L recycling (yellow) bin & 240L organics (green) bin
DWM – Upsize Mixed Solid Waste Bin	\$77.50	\$77.50	0.00%	Annum	N	MSW (red) bin upsized to 240L bin
DWM – Upsize Recycling Bin	\$62.00	\$62.00	0.00%	One-off	N	Recycling (yellow) bin upsized to 360L bin

URBAN WASTE MANAGEMENT SERVICES (NON-DOMESTIC)

Urban Waste Management	\$165.00	\$165.00	0.00%	Annum	N	All Urban Assessments.
Business – Mixed Solid Waste / Recycling Bins	\$366.00	\$366.00	0.00%	Annum per service	N	Includes 1x240L MSW (red) bin & 1x240L recycling (yellow) bin
Business – Additional Waste Bin	\$160.00	\$160.00	0.00%	Annum per bin	N	Per 240L MSW (red) bin & 240L recycling (yellow) bin
Business – Upsize Recycling Bin	\$62.00	\$62.00	0.00%	One-off	N	Recycling (yellow) bin upsize to 360L

RURAL WASTE MANAGEMENT SERVICES

Rural Waste Management (Occupied)	\$165.00	\$165.00	0.00%	Annum	N	All rural occupied assessments
Rural Waste Management (Unoccupied)	\$57.00	\$57.00	0.00%	Annum	N	All rural unoccupied assessments

WATER SUPPLY ANNUAL CHARGES**WATER – BAAN BAA**

20/25mm Service	\$360.00	\$360.00	0.00%	Annual	N	-
65mm Service	\$2,401.20	\$2,401.20	0.00%		N	-
Usage Charge	\$1.05	\$1.05	0.00%	Per kl	N	-

WATER – BELLATA

20/25mm Service	\$360.00	\$360.00	0.00%		N	-
32mm Service	\$590.40	\$590.40	0.00%		N	-
40mm Service	\$921.60	\$921.60	0.00%		N	-
Unconnected Service	\$360.00	\$360.00	0.00%		N	-
Usage Charge	\$1.05	\$1.05	0.00%		N	-

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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WATER – BOGGABRI

20/25mm Service	\$360.00	\$360.00	0.00%		N	-
32mm Service	\$590.40	\$590.40	0.00%		N	-
40mm Service	\$921.60	\$921.60	0.00%		N	-
50mm Service	\$1,443.60	\$1,443.60	0.00%		N	-
80mm Service	\$3,686.40	\$3,686.40	0.00%		N	-
100mm Service	\$5,760.00	\$5,760.00	0.00%		N	-
Unconnected Service	\$360.00	\$360.00	0.00%		N	-
Usage Charge	\$1.05	\$1.05	0.00%		N	-

WATER – GWABEGAR

20/25mm Service	\$360.00	\$360.00	0.00%		N	-
40mm Service	\$921.60	\$921.60	0.00%		N	-
Unconnected Service	\$360.00	\$360.00	0.00%		N	-
Usage Charge	\$1.05	\$1.05	0.00%		N	-

WATER – NARRABRI METERED

20/25mm Service	\$360.00	\$360.00	0.00%		N	-
32mm Service	\$476.40	\$476.40	0.00%		N	-
40mm Service	\$505.20	\$505.20	0.00%		N	-
50mm Service	\$796.80	\$796.80	0.00%		N	-
80mm Service	\$2,486.40	\$2,486.40	0.00%		N	-
100mm Service	\$3,157.20	\$3,157.20	0.00%		N	-
Unconnected Service	\$204.00	\$204.00	0.00%		N	-
Usage Charge	\$1.05	\$1.05	0.00%		N	-

WATER – NARRABRI UNMETERED (EXISTING SERVICES ONLY)

20/25mm Service	\$563.00	\$563.00	0.00%		N	-
32mm Service	\$923.00	\$923.00	0.00%		N	-
40mm Service	\$1,440.00	\$1,440.00	0.00%		N	-
100mm Service	\$9,005.00	\$9,005.00	0.00%		N	-
Unoccupied	\$563.00	\$563.00	0.00%		N	-

WATER – PILLIGA

20/25mm Service	\$360.00	\$360.00	0.00%		N	-
40mm Service	\$921.60	\$921.60	0.00%		N	-
50mm Service	\$1,440.00	\$1,440.00	0.00%		N	-
Unconnected	\$360.00	\$360.00	0.00%		N	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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WATER – PILLIGA [continued]

Usage Charge	\$1.05	\$1.05	0.00%		N	-
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WATER – WEE WAA

20/25mm Service	\$360.00	\$360.00	0.00%		N	-
32mm Service	\$459.60	\$459.60	0.00%		N	-
40mm Service	\$523.20	\$523.20	0.00%		N	-
50mm Service	\$796.80	\$796.80	0.00%		N	-
80mm Service	\$2,029.20	\$2,029.20	0.00%		N	-
100mm Service	\$3,163.20	\$3,163.20	0.00%		N	-
Unconnected Service	\$216.00	\$216.00	0.00%		N	-
Usage Charge	\$1.05	\$1.05	0.00%		N	-

SEWERAGE ANNUAL CHARGES**SEWERAGE – BOGGABRI**

Occupied	\$632.00	\$632.00	0.00%		N	-
Unoccupied	\$316.00	\$316.00	0.00%		N	-
Pedestal Charges – Per Cistern / >6 WCs	\$99.00	\$99.00	0.00%		N	-
Pedestal Charges – Water Closets (1-6)	\$99.00	\$99.00	0.00%		N	-

SEWERAGE – NARRABRI

Occupied	\$785.00	\$785.00	0.00%		N	-
Unoccupied	\$393.00	\$393.00	0.00%		N	-
Pedestal Charges – Per Cistern / >6 WCs	\$121.00	\$121.00	0.00%		N	-
Pedestal Charges – Water Closets (1-6)	\$121.00	\$121.00	0.00%		N	-

SEWERAGE – WEE WAA

Occupied	\$819.00	\$819.00	0.00%		N	-
Unoccupied	\$410.00	\$410.00	0.00%		N	-
Pedestal Charges – Per Cistern / >6 WCs	\$121.00	\$121.00	0.00%		N	-
Pedestal Charges – Water Closets (1-6)	\$121.00	\$121.00	0.00%		N	-

Name	Year 19/20	Year 20/21		Unit	GST	Description
	Last YR Fee (incl. GST)	Fee (incl. GST)	Increase %			

ONSITE WASTEWATER MANAGEMENT FEE

Onsite Sewerage Management System	\$33.00	\$33.00	0.00%	Annual Fee	N	-
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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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OTHER USER CHARGES AND FEES

CORPORATE AND COMMUNITY SERVICES

Update to title of department following restructure in October 2019

GOVERNMENT INFORMATION PUBLIC ACCESS

Public Access Documents	\$0.40	\$0.40	0.00%	Page	N	Copies
Resource Register			As Quoted		N	-
Formal GIPA Application Fee	\$30.00	\$30.00	0.00%	Application	N	Includes initial processing of the request and initial search time of one hour
Additional Search Fee (per hour)	\$30.00	\$30.00	0.00%	Hour	N	Applicable to extensive searches for information within a formal application after the first hour of search
Internal Review Fee	\$40.00	\$40.00	0.00%	Request	N	-

RATES AND PROPERTY

Real Estate Valuers' Report	\$292.00	\$292.00	0.00%		N	-
Section 603 Certificate	\$85.00	\$85.00	0.00%		N	-
Transfer Summary	\$42.00	\$42.00	0.00%		N	-
Transfer Summary Update	\$3.00	\$3.00	0.00%	Page	N	-
Interest on Outstanding Rates & Charges	01 July 2020 to 31 December 2020 will be 0% 01 January 2021 to 30 June 2021 will be 7%				N	-

ADMIN / COPYING CHARGES

Available at Libraries, the Visitor Information Centre and Council's Admin Office

Photocopies – Black & white (double sided) A3	\$1.60	\$1.60	0.00%	Sheet	Y	-
Photocopies – Black & white (double sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	-
Photocopies – Black & white (single sided) A3	\$0.80	\$0.80	0.00%	Sheet	Y	-
Photocopies – Colour (double sided) A3	\$3.20	\$3.20	0.00%	Sheet	Y	-
Photocopies – Colour (single sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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ADMIN / COPYING CHARGES [continued]

Printing Fees – Black & white (double sided) A3	\$1.60	\$1.60	0.00%	Sheet	Y	-
Printing Fees – Black & white (single sided) A3	\$0.80	\$0.80	0.00%	Sheet	Y	-
Printing Fees – Colour (double sided) A3	\$3.20	\$3.20	0.00%	Sheet	Y	-
Printing Fees – Colour (single sided) A3	\$1.60	\$1.60	0.00%	Sheet	Y	-
Printing Fees – Colour (single sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	-
Printing Fees – Black & white (double sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	-
Printing Fees – Black & white (single sided) A4	\$0.40	\$0.40	0.00%	Sheet	Y	-
Photocopies – Colour (double sided) A4	\$1.60	\$1.60	0.00%	Sheet	Y	A4 Full Page
Photocopies – Black & white (single sided) A4	\$0.40	\$0.40	0.00%	Sheet	Y	Single Sided
Photocopies – Colour (single sided) A3	\$1.60	\$1.60	0.00%	Sheet	Y	-
Fax Outgoing – First page	\$3.50	\$3.50	0.00%	Sheet	Y	First Page
Fax Outgoing – Each additional page	\$1.20	\$1.20	0.00%	Sheet	Y	Each Additional Page
Fax – Incoming	\$0.40	\$0.40	0.00%	Sheet	Y	-
Laminating – A4	\$5.70	\$5.70	0.00%	Sheet	Y	-
Laminating – A3	\$11.00	\$11.00	0.00%	Sheet	Y	-
Laminating – Business Cards	\$3.30	\$3.30	0.00%	Each	Y	Available at Visitor Information Centre only
Narrabri Shire Town Maps A3 – black & white (double sided pad maps)	\$28.00	\$28.00	0.00%	Each	Y	Available at Visitor Information Centre only
Scanning	\$2.50	\$2.50	0.00%	Per Request	Y	-
Narrabri Shire Town Maps A3 – colour (double sided pad maps)	\$44.00	\$44.00	0.00%	Each	Y	Available at Visitor Information Centre only

MAPS / RURAL ADDRESSING

Custom Printed Map – A0 Colour	\$87.50	\$87.50	0.00%	Copy	Y	-
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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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MAPS / RURAL ADDRESSING [continued]

Custom Printed Map – A0 Black & White	\$66.00	\$66.00	0.00%	Copy	Y	-
Printed Map – A1 Colour	\$66.00	\$66.00	0.00%	Copy	Y	-
Printed Map – A1 Black & White	\$49.50	\$49.50	0.00%	Copy	Y	-
Printed Map – A2 Colour	\$38.50	\$38.50	0.00%	Copy	Y	-
Printed Map – A2 Black & White	\$27.50	\$27.50	0.00%	Copy	Y	-
Printed Map – A3 Colour	\$22.00	\$22.00	0.00%	Copy	Y	-
Printed Map – A3 Black & White	\$19.00	\$19.00	0.00%	Copy	Y	-
Printed Map – A4 Colour	\$16.20	\$16.20	0.00%	Copy	Y	-
Printed Map – A4 Black & White	\$14.00	\$14.00	0.00%	Copy	Y	-
Document Preparation	\$56.00	\$56.00	0.00%	15 minutes	Y	-
Preparation of Baseline Datasets	\$66.00	\$66.00	0.00%	15 minutes	Y	Charged per 15 minutes
Search Fees	\$142.50	\$142.50	0.00%		Y	-
Rural Addressing	\$88.00	\$88.00	0.00%		Y	-
Rural Addressing Secondary or Alternate Address or replacement	\$44.50	\$44.50	0.00%		Y	-
Plan Scanning – A0	\$33.00	\$33.00	0.00%	Copy	Y	-
Plan Scanning – A1	\$28.00	\$28.00	0.00%	Copy	Y	-
Plan Scanning – A2	\$22.00	\$22.00	0.00%	Copy	Y	-
Plan Scanning – A3	\$13.40	\$13.40	0.00%	Copy	Y	-
Plan Scanning – A4	\$11.40	\$11.40	0.00%	Copy	Y	-

LIBRARIES

Fax Incoming	\$0.40	\$0.40	0.00%	Sheet	Y	-
Fax Outgoing – Each additional page	\$1.20	\$1.20	0.00%	Sheet	Y	-
Fax Outgoing – First page	\$3.50	\$3.50	0.00%	Sheet	Y	-
Photocopies – Black & white (double sided) A3	\$1.60	\$1.60	0.00%	Sheet	Y	-
Photocopies – Black & white (double sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	-
Photocopies – Black & white (single sided) A3	\$0.80	\$0.80	0.00%	Sheet	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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LIBRARIES [continued]

Photocopies – Black & white (single sided) A4	\$0.40	\$0.40	0.00%	Sheet	Y	-
Photocopies – Colour (double sided) A3	\$3.20	\$3.20	0.00%	Sheet	Y	-
Photocopies – Colour (double sided) A4	\$1.60	\$1.60	0.00%	Sheet	Y	-
Photocopies – Colour (single sided) A3	\$1.60	\$1.60	0.00%	Sheet	Y	-
Photocopies – Colour (single sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	-
Printing Fees – Black & white (double sided) A3	\$1.60	\$1.60	0.00%	Sheet	Y	-
Printing Fees – Black & white (double sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	-
Printing Fees – Black & white (single sided) A3	\$0.80	\$0.80	0.00%	Sheet	Y	-
Printing Fees – Black & white (single sided) A4	\$0.40	\$0.40	0.00%	Sheet	Y	-
Printing Fees – Colour (double sided) A3	\$3.20	\$3.20	0.00%	Sheet	Y	-
Printing Fees – Colour (single sided) A3	\$1.60	\$1.60	0.00%	Sheet	Y	-
Printing Fees – Colour (single sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	-
Scanning	\$2.50	\$2.50	0.00%	Per Request	Y	-
Replace Lost or Damaged Items	At Cost			Item	N	-
Replacement Membership Card	\$3.60	\$3.60	0.00%	Card	N	-
Interlibrary Loan	\$0.00	\$28.50	∞	Per Item	Y	-
Interlibrary Loan Electronic (up to 25 pages)	\$0.00	\$18.30	∞	Per Item	Y	-
Interlibrary Loan Rush	\$0.00	\$52.00	∞	Per Item	Y	-
Interlibrary Loan Rush Electronic (up to 25 pages)	\$0.00	\$37.00	∞	Per Item	Y	-
Sale of Old Books	As Specified				Y	-
Hire Meeting Room	\$14.80	\$14.80	0.00%	Half Day	Y	-
Hire Meeting Room	\$23.50	\$23.50	0.00%	Half Day	Y	1/2 Day - Other
Hire Meeting Room	\$28.50	\$28.50	0.00%	Full Day	Y	Full Day - Non Profit

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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LIBRARIES [continued]

Hire Meeting Room	\$44.50	\$44.50	0.00%	Full Day	Y	Full Day - Other
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BOGGABRI CARAVAN PARK

These fees are to be read in conjunction with the Terms and Conditions for operation of the Boggabri Caravan Park.

Daily Site Fee (for 2 People)	\$27.50	\$27.50	0.00%		Y	-
Daily Site Fee – Each Additional Person (< 16 yrs of age)	\$8.80	\$8.80	0.00%		Y	-
Daily Site Fee – Each Additional Person (> 16 yrs of age)	\$11.00	\$11.00	0.00%		Y	-
Weekly Site Fee (for 2 People)	\$136.00	\$136.00	0.00%		Y	-
Weekly Site Fee – Each Additional Person (< 16 yrs of age)	\$42.00	\$42.00	0.00%		Y	-
Weekly Site Fee – Each Additional Person (> 16 yrs of age)	\$55.00	\$55.00	0.00%		Y	-
Daily Long Term Sites (for 2 People)	\$22.00	\$22.00	0.00%		Y	Metered Separately
Daily Long Term Sites – Each Additional Person (< 16 yrs of age)	\$6.50	\$6.50	0.00%		Y	Metered Separately
Daily Long Term Sites – Each Additional Person (> 16 yrs of age)	\$8.50	\$8.50	0.00%		Y	Metered Separately
Weekly Long Term Sites (for 2 People)	\$105.00	\$105.00	0.00%		Y	Metered Separately
Weekly Long Term Sites – Each Additional Person (< 16 yrs of age)	\$32.00	\$32.00	0.00%		Y	Metered Separately
Weekly Long Term Sites – Each Additional Person (> 16 yrs of age)	\$42.00	\$42.00	0.00%		Y	Metered Separately
Amenities Building Key Deposit	\$53.00	\$53.00	0.00%	Key	N	-
1 Bedroom Cabin – Daily (for 2 People)	\$81.00	\$81.00	0.00%		Y	Linen not included
1 Bedroom Cabin – Weekly (for 2 People)	\$472.00	\$472.00	0.00%		Y	Linen not included
1 Bedroom Cabin – Each Additional Person per Day	\$21.00	\$21.00	0.00%	Night	Y	Linen not included

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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BOGGABRI CARAVAN PARK [continued]

1 Bedroom Cabin – Minimum Deposit	\$55.00	\$55.00	0.00%		Y	-
2 Bedroom Cabin – Daily (for 2 People)	\$105.00	\$105.00	0.00%		Y	Linen not included
2 Bedroom Cabin – Weekly (for 2 People)	\$620.00	\$620.00	0.00%		Y	Linen not included
2 Bedroom Cabin – Each Additional Person per Day	\$21.00	\$21.00	0.00%	Night	Y	Linen not included
2 Bedroom Cabin – Minimum Deposit	\$55.00	\$55.00	0.00%		Y	-
Extra Cabin Cleaning Fee	\$43.50	\$43.50	0.00%	Hour	Y	If required - Cabins are cleaned weekly - no charge unless units are left untidy on cleaning day
Lost Cabin Key Replacement Fee	\$55.00	\$55.00	0.00%	Key	Y	-

THE CROSSING THEATRE

Concessional discounts can be applicable to complying organisations as per Council's Concessional Use Policy.

General Manager delegated the authority to negotiate all fees relating to The Crossing Theatre.

Cinema data projector & screen hire	\$360.00	\$360.00	0.00%	Per booking	Y	-
Ushering services	\$70.00	\$70.00	0.00%	Per hour, minimum 3 hrs	Y	-
Auditorium Hire	\$1,280.00	\$1,280.00	0.00%	Per Day (8 Hours)	Y	-
Half Day Auditorium Hire	\$0.00	\$700.00	∞		Y	-
Riverside Room Hire	\$392.00	\$390.00	-0.51%	Per day (8 Hours)	Y	-
Half Day Riverside Room Hire	\$0.00	\$210.00	∞		Y	-
Exhibition Room Hire	\$347.00	\$347.00	0.00%	Per day (8 Hours)	Y	-
Half Day Exhibition Room Hire	\$0.00	\$190.00	∞		Y	-
Gallery Lounge Hire	\$286.00	\$286.00	0.00%	Per day (8 Hours)	Y	-
Half Day Gallery Hire	\$0.00	\$160.00	∞		Y	-
70 Inch LED TV Hire (Gallery Lounge only)	\$0.00	\$80.00	∞		Y	-
Cinema 1	\$358.00	\$350.00	-2.23%	Per day (8 Hours)	Y	Seats 159 people
Cinema 1 Weekend Hire	\$0.00	\$451.00	∞		Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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THE CROSSING THEATRE [continued]

Half Day Cinema 1 Weekend Hire	\$0.00	\$200.00	∞		Y	-
Half Day Cinema 1 Week Day Hire	\$0.00	\$300.00	∞		Y	-
Cinema 2	\$332.00	\$330.00	-0.60%	Per day (8 Hours)	Y	Seats 80 people
Cinema 2 Weekend Hire	\$0.00	\$380.00	∞		Y	-
Half Day Cinema 2 Weekend Hire	\$0.00	\$264.00	∞		Y	-
Half Day Cinema 2 Week Day Hire	\$0.00	\$300.00	∞		Y	-
Band Room Hire			As Quoted		Y	Limited availability
Dressing Room 1 Hire	\$0.00	\$250.00	∞		Y	-
Dressing Room 2 & 3 Hire	\$0.00	\$150.00	∞		Y	-
Entire Building Hire			As Quoted	Day	Y	-
Stage Only Hire			As Quoted	As quoted by Venue Services Coordinator.	Y	-
Cleaning Fee	\$69.00	\$69.00	0.00%	Hour	Y	-
Labour – Technicians	\$75.00	\$75.00	0.00%	Per Day.	Y	Applies to all setup, operating and packdown requirements
Labour – Set up & general labour	\$70.00	\$70.00	0.00%	per hour	Y	Setup, packdown and general labour
Table Cloth Hire & Laundry	\$16.60	\$12.00	-27.71%	Table Cloth	Y	-
Piano – KAWAI RX7 (Grand Piano)	\$285.00	\$200.00	-29.82%	Per Booking.	Y	-
Baby Grand Piano Hire	\$255.00	\$150.00	-41.18%	Per booking.	Y	Including tuning fee
Standard Lighting Rig	\$867.00	\$0.00	-100.00%	As quoted.	Y	-
Auditorium PA System	\$250.00	\$250.00	0.00%	As quoted.	Y	-
Data Projector & Screen hire	\$226.00	\$100.00	-55.75%	Per Booking.	Y	-
Porta Stage	\$50.00	\$30.00	-40.00%	Per Booking.	Y	\$50 per piece of stage with 9 pieces available for use.
Laptop	\$66.00	\$70.00	6.06%	Per Booking.	Y	-
DVD / Blu-Ray Player	\$46.00	\$46.00	0.00%	Per Booking.	Y	-
2 Way Radios	\$25.00	\$25.00	0.00%	Per Booking.	Y	-
32" LCD TV	\$71.50	\$50.00	-30.07%	Per Booking.	Y	-
Data Projector, Screen and PA Package			As Quoted	Day	Y	Cinemas only

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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THE CROSSING THEATRE [continued]

Photocopying – See Council photocopying			As Quoted	Sheet	Y	A4 and A3 - single sided
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OTHER CORPORATE SERVICE FEES

Dishonoured Payment Processing Fee	\$23.00	\$23.00	0.00%		N	-
Debtor Account Overdue Interest Rate			7.50%		N	-
Direct Deposit Transaction Fee	\$6.00	\$6.00	0.00%		Y	-
Non-Electronic Key	\$95.00	\$95.00	0.00%	Key	N	Key deposit - refundable
Electronic Cyber Key	\$201.00	\$201.00	0.00%	Key	N	Key deposit - refundable
Book Sales			As Quoted		Y	-
Street Stall Key Deposit	\$10.00	\$10.00	0.00%		N	-
Fines and Prosecutions			As Specified		N	-
Overhead Projector Hire	\$74.50	\$74.50	0.00%	Day	Y	-
Hire of Council Chambers	\$129.00	\$129.00	0.00%	Day or part thereof	Y	Bookings to be confirmed by Director Corporate Services
Hire of Committee Room	\$129.00	\$129.00	0.00%	Day or part thereof	Y	Bookings to be confirmed by Director Corporate Services
Hire of Interview Room	\$67.00	\$67.00	0.00%	Day or part thereof	Y	Bookings to be confirmed by Director Corporate Services

SALEYARDS

Agents' Licence	\$1,955.00	\$1,955.00	0.00%	Annum	Y	-
New Agents Permit	\$10,000.00	\$10,000.00	0.00%	One-off	Y	-
Agents Kiosk	\$13.00	\$13.00	0.00%	Sale	Y	-
Agents Operations	\$0.50	\$0.50	0.00%	Head	Y	-
Re-scanning Fee	\$9.80	\$9.80	0.00%	Head	Y	-
Saleyards Fees – Sheep	\$1.00	\$1.00	0.00%	Head	Y	-
Saleyards Fees – Calves	\$3.70	\$3.70	0.00%	Head	Y	-
Saleyards Fees – Fat Cattle	\$9.50	\$9.50	0.00%	Head	Y	-
Saleyards Fees – Store Cattle	\$9.00	\$9.00	0.00%	Head	Y	-
Saleyards Fees – Passed-in Stock	\$2.80	\$2.80	0.00%	Head	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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SALEYARDS [continued]

Saleyards Fees – Special Weighing	\$5.70	\$5.70	0.00%	Head	Y	Outside of sale day
Saleyards Fees – Use of Crush	\$1.15	\$1.15	0.00%	Head	Y	Outside of sale day service must be booked in advance
Holding or Agistment Yard Fees – Use of Concrete Yards	\$1.85	\$1.85	0.00%	Head / Day	Y	Outside of sale day service must be booked in advance
Holding or Agistment Yard Fees – Use of Holding Pens	\$0.85	\$0.85	0.00%	Head / Day	Y	Outside of sale day service must be booked in advance
Holding or Agistment Yard Fees – Use of Sheep Yards	\$0.60	\$0.60	0.00%	Head / Day	Y	Outside of sale day service must be booked in advance
Disposal of Dead Stock – Large Animals (Cattle / Calves / Horses)	\$195.00	\$195.00	0.00%	Animal	Y	-
Disposal of Dead Stock – Medium Animals (Sheep)	\$130.00	\$130.00	0.00%	Animal	Y	-

TOURISM

Computer Printing Fees – A4 -Colour	\$0.80	\$0.80	0.00%	Sheet	Y	A4 spot colour (double sided)
Laminating – A3	\$11.00	\$11.00	0.00%	Sheet	Y	-
Laminating – A4	\$5.70	\$5.70	0.00%	Sheet	Y	-
Laminating – Business Cards	\$3.30	\$3.30	0.00%		Y	-
Narrabri Shire Town Maps – colour (double sided pad maps)	\$44.00	\$44.00	0.00%		Y	-
Narrabri Shire Town Maps A3 – black & white (double sided pad maps)	\$28.00	\$28.00	0.00%		Y	-
Photocopies – Colour (double sided) A4	\$1.60	\$1.60	0.00%	Each	Y	-
Photocopies – Black & white (double sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	-
Photocopies – Black & white (single sided) A3	\$0.80	\$0.80	0.00%	Sheet	Y	-
Photocopies – Black & white (single sided) A4	\$0.40	\$0.40	0.00%	Sheet	Y	-
Photocopies – Colour (double sided) A3	\$3.20	\$3.20	0.00%	Sheet	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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TOURISM [continued]

Photocopies – Colour (single sided) A3	\$1.60	\$1.60	0.00%	Sheet	Y	-
Photocopies – Colour (single sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	-
Printing Fees – Colour (double sided) A3	\$3.20	\$3.20	0.00%	Each	Y	-
Printing Fees – Colour (single sided) A3	\$1.60	\$1.60	0.00%	Each	Y	-
Printing Fees – Black & white (double sided) A3	\$1.60	\$1.60	0.00%	Sheet	Y	A4 spot colour (single sided)
Printing Fees – Black & white (double sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	A4 black & white (double sided)
Printing Fees – Black & white (single sided) A4	\$0.40	\$0.40	0.00%	Sheet	Y	A4 black & white (single sided)
Printing Fees – Colour (single sided) A4	\$0.80	\$0.80	0.00%	Sheet	Y	Spot colour (single sided) A3
Scanning	\$2.50	\$2.50	0.00%	Per page	Y	-
Tourism Event Administration Fee	\$50.00	\$50.00	0.00%	per hour	Y	Secretarial services associated with Tourism event assistance. Secretarial services associated with Tourism event assistance.

BANNER ADVERTISING

Advertising Rental Space	\$27.00	\$27.00	0.00%	Banner / Month	N	Required Public Liability Certificate of Currency of minimum \$20,000,000
Combined Hanging / Removal Fee			As Quoted		N	Narrabri, Wee Waa and Boggabri

GWABEGAR HALL

Day Time Usage	\$6.00	\$6.00	0.00%	Hour	Y	Maximum two hour blocks
Hall Hire for Functions	\$54.00	\$54.00	0.00%	Function	Y	-
Night Hire for Games	\$12.00	\$12.00	0.00%	Hire	Y	5.30pm - 9.30pm, maximum 10 people
Key Deposit	\$5.00	\$5.00	0.00%	Hire	N	Refundable

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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GWABEGAR HALL [continued]

Cleaning Fee	\$67.00	\$67.00	0.00%	Hire	Y	Applied if hall or amenities are left dirty after usage
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NARRABRI AIRPORT

Passenger Tax – RPT – per arriving / departing passenger	\$17.35	\$17.35	0.00%		Y	-
Passenger Tax – Charter Operators – per arriving / departing passenger	\$17.85	\$17.85	0.00%		Y	-
Parking Fees – Aircraft over 1,500kg	\$12.75	\$12.75	0.00%	Aircraft / Day	Y	-
Landing Fees – Aircraft <1,500kg	\$6.00	\$6.00	0.00%	Landing	Y	-
Landing Fees – Aircraft <1,500kg for locally registered training aircraft only	\$0.00	\$4.00	∞	Landing	Y	-
Landing Fees – Aircraft 1,500kg to <5,000kg	\$13.50	\$13.50	0.00%	Tonne	Y	-
Landing Fees – Aircraft 5,000kg to <10,000kg	\$15.80	\$15.80	0.00%	Tonne	Y	-
Landing Fees – Aircraft 10,000kg to <20,000kg	\$17.85	\$17.85	0.00%	Tonne	Y	-
Landing Fees – Aircraft >20,000kg	\$19.90	\$19.90	0.00%	Tonne	Y	-
Landing Fees – Helicopter	\$6.15	\$6.15	0.00%	Landing	Y	-
Landing Fees – Aircraft Freight and RPT	\$13.75	\$13.75	0.00%	Landing	Y	-
Landing Fees – Touch and Go / Flight Training	\$3.50	\$3.50	0.00%	Landing	Y	-
Authority To Operate Hire Car Business	\$418.20	\$418.20	0.00%	Parking Space	Y	-
Hire Space – Counter – Temporary Car Hire Building	\$575.00	\$575.00	0.00%	Annum	Y	-
Hire Space – Counter -Terminal	\$5,500.00	\$5,500.00	0.00%	Annum	Y	-

PLANNING AND ENVIRONMENT

Update to title of department following restructure in October 2019

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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ANIMAL CONTROL – COMPANION ANIMALS

RANGER CALL-OUT FEES - Where Council's Ranger is required to attend a call-out after their normal rostered working hours and it can be established who the responsible party is, Council may recover actual costs from the responsible party if the call-out is a result of negligence or the actions of a repeat offender.

Impounding Fee – 1st offence (+ any additional vet charges at cost)	\$60.00	\$60.00	0.00%		N	-
Impounding Fee – Second or further offence (+ any additional vet charges at cost)	\$125.00	\$125.00	0.00%		N	-
Impounding Fee – Daily Sustenance	\$25.00	\$25.00	0.00%	Day	N	-
Companion Animals Disposal Fee (cat/dog)	\$0.00	\$11.00	∞	Per Animal	N	-
Microchip implanted by Council	\$20.00	\$20.00	0.00%	Animal	Y	-
Dangerous Dog Inspection	\$135.00	\$135.00	0.00%		N	-
Surrender fee (Surrender form must be completed and signed by owner)	\$150.00	\$150.00	0.00%	Animal	N	-
Dangerous Dog Signs	\$39.50	\$39.50	0.00%	Each	Y	-
Registration – Desexed (must provide copy of sterilisation certificate)	\$58.00	\$58.00	0.00%	Animal	N	-
Registration – Not Desexed	\$210.00	\$210.00	0.00%	Animal	N	-
Registration – Desexed Animal owned by Pensioner (copy of pension card and sterilisation certificate required)	\$25.00	\$25.00	0.00%	Animal	N	-
Registration – Accredited Breeders	\$58.00	\$58.00	0.00%	Animal	N	-
Registration – Working Dog (Must provide evidence)			Free	Animal	N	-
Registration – Pound Adoption (Desexed)	\$29.00	\$29.00	0.00%	Animal	N	-

ANIMAL CONTROL – OTHER

Care of Impounded Stock			At Cost	At Cost	N	-
Serving Owner with Notice of Impounded Animal (Stock)	\$72.50	\$72.50	0.00%	each	N	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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ANIMAL CONTROL – OTHER [continued]

Transportation of Stock by Council (Contract Transport at Cost)				At cost	N	-
Impounding Fee for Sheep or Goats	\$20.00	\$20.00	0.00%	Animal / Day	N	-
Impounding Fee for any other Hoofed Animals	\$45.00	\$45.00	0.00%	Animal / Day	N	-

IMPOUNDING – OTHER

Vehicles (plus any towing costs)	\$12.00	\$12.00	0.00%	Per day	N	-
Other Articles	\$5.50	\$5.50	0.00%	Day	N	-

CERTIFICATES

Flood Information Certificate	\$137.00	\$137.00	0.00%		N	-
Section 10.7(2) Planning Certificate	\$53.00	\$53.00	0.00%	per application	N	-
Section 10.7(2&5) Planning Certificate	\$133.00	\$133.00	0.00%	per application	N	Includes 149 (2) Certificate
Application for Dwelling Entitlement	\$250.00	\$250.00	0.00%	Per Application	N	Application for Dwelling Entitlement
Drainage Diagram	\$52.00	\$52.00	0.00%	per application	N	-
Application for Burning Permit	\$35.00	\$35.00	0.00%		N	-
Site Compatibility Certificate = affordable rental housing plus \$42.00 dwelling (must not exceed \$5,580)	\$265.00	\$265.00	0.00%	Per Application	N	-
Site Compatibility Certificate – senior housing plus \$45.00 per bed (residential care) or \$45.00 per dwelling (other) (must not exceed \$5,580)	\$280.00	\$280.00	0.00%	Per Application	N	-
Site Compatibility Certificate – infrastructure, schools or TAFE establishments plus \$265 per hectare	\$265.00	\$265.00	0.00%	Per Application	N	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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CERTIFICATES [continued]

Outstanding Notices Combined – Section 735A Certificate & Section 121ZP Certificate	\$115.00	\$115.00	0.00%	per application	N	Issued under section 121ZP Environmental Planning and Assessment Act 1979 and Section 735A Local Government Act 1993 □
Additional Urgency Fee (Issued within 48hrs)	\$139.00	\$139.00	0.00%	Per application	N	In Addition to Set Fee

BUILDING INFORMATION CERTIFICATES

Building Information Certificate – Class 1 & 10	\$250.00	\$250.00	0.00%	Per Dwelling	N	For each dwelling contained in the building or in any other building on the allotment
Building Information Certificate – Not exceeding 200m2 (Class 2-9 buildings)	\$250.00	\$250.00	0.00%	per application	N	Floor area of building or part thereof
Building Information Certificate – Area greater than 200m2 up to 2000m2 (Class 2-9 buildings)	\$250.00 plus an additional \$0.50/m2 over 200m2			Floor area of building or part thereof	N	Floor area of building or part thereof
Building Information Certificate – Area greater than 2000m2 (Class 2-9 buildings)	\$1,165.00 plus an additional \$0.075/m2 over 2,000m2			Floor area of building or part thereof	N	Floor area of building or part thereof
BUilding Information Certificate – Part of Building, external wall or no floor area (Class 2-9 buildings)	\$250.00	\$250.00	0.00%	per application	N	In the case where the application relates to part of a building and that part consists of an external wall only or does not otherwise have a floor area
Building Information Certificate – Additional Inspection fee (capped at 1 insp fee)	\$90.00	\$90.00	0.00%		N	If more than one inspection is required before issuing a Building Certificate, Council may require the payment of an additional fee.

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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BUILDING INFORMATION CERTIFICATES [continued]

Building Certificate Application for Unauthorised Works (CC)			Fee	Per Application	N	Construction Certificate Fee Plus standard Building Certificate Fee - refer to the schedule of fees and charges for Construction Certificate applications (fee not to exceed the total of application fees for a DA and CC). The applicable Development Application fees and/or Construction Certificate fees are payable for unauthorised works.
Building Certificate Application for Unauthorised Works (DA)			Fee	Per Application	N	Development Application Fee Plus standard Building Certificate Fee - refer to the schedule of fees and charges for Development Applications. The applicable Development Application fees and/or Construction Certificate fees are payable for unauthorised works □
Copy of a Building Certificate	\$13.00	\$13.00	0.00%	Copy	N	Providing a copy of a Building Certificate
Certified Copy of document, map or plan	\$53.00	\$53.00	0.00%	per Copy	N	Providing a certified copy of a document, map or plan

BUILDING – OTHER

Planning Enquiry/Advice – Search and Written Reply	\$250.00	\$250.00	0.00%	Per Hour	Y	-
Development Inspections – Miscellaneous/Additional	\$135.00	\$135.00	0.00%	per inspection	Y	-
Mobile Hairdressers	\$140.00	\$140.00	0.00%	Annual	Y	-
Advertising Sign on Council Land Lease – Small (in addition to application fee)	\$170.00	\$170.00	0.00%	yearly	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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BUILDING – OTHER [continued]

Advertising Sign Lease on Council Land – Large (in addition to application fee)	\$691.00	\$691.00	0.00%	yearly	Y	-
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DEVELOPMENT – COMPLYING DEVELOPMENT & CONSTRUCTION CERTIFICATES

Fees are payable on submission of the building application. The value of the building is the contract price or if there is no contract price, the value of the building as determined by Council. Fees are determined by applying the flat fee and adding the fee calculated in accordance with the relevant percentage. Inspection fees include, but are not limited to the following: Commencement, footings, reinforcement, frame, water-proofing and stormwater drainage.

Complying Development Certificate (value up to \$5,000)	\$260.00	\$260.00	0.00%	per application	Y	-
Complying Development Certificate (value \$5,000 – \$10,000)	\$280.00	\$280.00	0.00%		Y	-
Complying Development Certificate (value \$10,000 – \$20,000)	\$468.00	\$468.00	0.00%		Y	-
Complying Development Certificate (value \$20,000 – \$50,000)	\$703.00	\$703.00	0.00%		Y	-
Complying Development Certificate (Value \$50,000 – \$150,000)	\$1,057.00	\$1,057.00	0.00%	Per Application	Y	-
Complying Development Certificate (Value \$150,000 – \$250,000)	\$1,878.00	\$1,878.00	0.00%	Per Application	Y	-
Complying Development Certificate (Value Over \$250,000)	\$2,110.00	\$2,110.00	0.00%	Per Application	Y	-
Construction Certificate (value less than \$5,000)	\$85.00 plus 0.55% of Construction Value			per application	Y	-
Construction Certificate (valued \$5,001 – \$100,000)	\$117.00 plus 0.35% of Construction Value			per application	Y	-
Construction Certificate (valued \$100,001 – \$250,000)	\$641.00 plus 0.20% of Construction Value			per application	Y	-
Construction Certificate (value over \$250,000)	\$1000.00 plus 0.11% of Construction Value				Y	-
Compliance Certificate	\$210.00	\$210.00	0.00%		Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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DEVELOPMENT – COMPLYING DEVELOPMENT & CONSTRUCTION CERTIFICATES

[continued]

Occupation Certificate	\$135.00	\$135.00	0.00%		Y	-
Lodgement/Registration Fee of Certificates issued by Private Certifiers	\$36.00	\$36.00	0.00%	per lodgement	Y	-
Copy of any Certificate (not specifically listed elsewhere)	\$41.50	\$41.50	0.00%	per certificate	N	-
General Housing Specification Booklet	\$15.00	\$15.00	0.00%	Booklet	Y	-

INSPECTIONS

Additional Inspection or Re-Inspection Fee	\$135.00	\$135.00	0.00%	per inspection	Y	-
Septic/OSSM Inspection Fee	\$185.00	\$185.00	0.00%	per inspection	Y	-
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value < \$5,000)	\$236.00	\$236.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value \$5,000 – \$10,000)	\$265.00	\$265.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value \$10,001 – \$50,000)	\$294.00	\$294.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value \$50,001 – \$100,000)	\$409.00	\$409.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value \$100,001 – \$200,000)	\$515.00	\$515.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value \$200,001 – \$400,000)	\$609.00	\$609.00	0.00%	Per Application	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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INSPECTIONS [continued]

PCA Inspection Package for class 1 & 10 buildings – CC issued by NSC (value > \$400,000)	0.16% of contract price per application by quotation			Per Application	Y	-
PCA Inspection Package for class 2-9 buildings – CC issued by NSC (value < \$5,000)	\$378.00	\$378.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 2-9 buildings – CC issued by NSC (value \$5,000 – \$10,000)	\$432.00	\$432.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 2-9 buildings – CC issued by NSC (value \$10,001 – \$50,000)	\$540.00	\$540.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 2-9 buildings – CC issued by NSC (value \$50,001 – \$100,000)	\$648.00	\$648.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 2-9 buildings – CC issued by NSC (value \$100,001 – \$200,000)	\$756.00	\$756.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 2-9 buildings – CC issued by NSC (value \$200,001 – \$400,000)	\$810.00	\$810.00	0.00%	Per Application	Y	-
PCA Inspection Package for class 2-9 buildings – CC issued by NSC (value > \$400,000)	0.25% of contract price per application by quotation			Per Application	Y	-
PCA Inspection Package – CC or CDC issued by Private Certifier (value < \$5,000)	\$526.00	\$526.00	0.00%	Per Application	Y	-
PCA Inspection Package – CC or CDC issued by Private Certifier (value \$5,000 – \$10,000)	\$615.00	\$615.00	0.00%	Per Application	Y	-
PCA Inspection Package – CC or CDC issued by Private Certifier (value \$10,001 – \$50,000)	\$915.00	\$915.00	0.00%	Per Application	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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INSPECTIONS [continued]

PCA Inspection Package – CC or CDC issued by Private Certifier (value \$50,001 – \$100,000)	\$1,232.00	\$1,232.00	0.00%	Per Application	Y	-
PCA Inspection Package – CC or CDC issued by Private Certifier (value \$100,001 – \$200,000)	\$1,784.00	\$1,784.00	0.00%	Per Application	Y	-
PCA Inspection Package – CC or CDC issued by Private Certifier (value \$200,001 – \$400,000)	\$2,063.00	\$2,063.00	0.00%	Per Application	Y	-
PCA Inspection Package – CC or CDC issued by Private Certifier (value > \$400,000)	0.8% of contract price per application by quotation			Per Application	Y	-

DEVELOPMENT APPLICATIONS

Application/Plan Printing Fee	At cost			Per Page	N	-
Erection of a Building, Carrying Out Works, Demolition (value less \$5,000)	\$110.00	\$110.00	0.00%		N	-
Erection of a Building, Carrying Out Works, Demolition (value \$5,000 – \$50,000)	\$170.00 plus an additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost			per application	N	-
Erection of a Building, Carrying Out Works, Demolition (value \$50,001 – \$250,000)	\$352.00 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000				N	-
Erection of a Building, Carrying Out Works, Demolition (value \$250,000 – \$500,000)	\$1,160.00 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000			per application	N	-
Erection of a Building, Carrying Out Works, Demolition (value \$500,000 – \$1,000,000)	\$1,745.00 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000			per application	N	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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DEVELOPMENT APPLICATIONS [continued]

Erection of a Building, Carrying Out Works, Demolition (value \$1,000,000 – \$10,000,000)	\$2,615.00 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000			per application	N	-
Erection of a Building, Carrying Out Works, Demolition (value over \$10,000,000)	\$15,875.00 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10 million			per application	N	-
Erection of a Dwelling House (less than \$100,000)	\$455.00	\$455.00	0.00%	per application	N	-
Use of Footpath – Dining	\$125 admin fee plus \$20.00 per chair (annual renewal fee)				N	-
Subdivision – Involving the opening of a road	\$665.00 plus \$65.00 for each additional lot created			per application	N	-
Subdivision – NOT Involving the opening of a road	\$330.00 plus \$53.00 for each additional lot created			per application	N	-
Strata Subdivision	\$330.00 plus \$65.00 for each additional lot created			per application	N	-
Change of Use – Other development work not involving the erection of a building, the carrying out of work, the subdivision of land or the demolition of a building or work	\$285.00	\$285.00	0.00%	per application	N	-
Additional Fee for Designated Development (in addition to any other fees payable)	\$920.00	\$920.00	0.00%	per application	N	-
Additional fees—development requiring advertising (a. Designated Development)	\$2,220.00	\$2,220.00	0.00%		N	In the case of a designated development
Additional fees—development requiring advertising (b. for Advertised development)	\$1,105.00	\$1,105.00	0.00%	per application	N	In the case of an advertised development
Additional fees—development requiring advertising (c. for Prohibited development)	\$1,105.00	\$1,105.00	0.00%		N	In the case of a prohibited development

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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DEVELOPMENT APPLICATIONS [continued]

Additional fees—development requiring advertising (In the case of development for which an environmental planning instrument or development control plan requires notice to be given otherwise not referred to in (a), (b) or (c) above)	\$1,105.00	\$1,105.00	0.00%	per application	N	-
Additional Processing Fee – Development Requiring Concurrence	\$140.00	\$140.00	0.00%	per application	N	-
Additional Fee to Concurrence Authority (to be paid to appropriate Govt Dept)	\$320.00	\$320.00	0.00%	per application	N	-
Additional Processing Fee – Integrated Development	\$140.00	\$140.00	0.00%	per application	N	-
Integrated Development – Additional fee to each Approval Body (to be paid via NSW Planning Portal)	\$320.00	\$320.00	0.00%	per application	N	-
Development Application – Home Industry / Occupation	\$285.00	\$285.00	0.00%		N	Clause 250 EPA Reg - Development not involving the erection of a building, the carrying out of a work, the subdivision of land or the demolition of a building or work
Review of a Determination (1) – NO erection of building, carrying out of work or demolition	50% of the original development application fee charged			per application	N	-
Review of a Determination (2) – Involving erection of dwelling house under \$100,000	\$190.00	\$190.00	0.00%	per application	N	Where a development application involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less
Review Any Other Development Application (value less \$5,000)	\$55.00	\$55.00	0.00%	per application	N	-
Review Any Other Development Application (value \$5,000 – \$250,000)	\$85.00 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost			per application	N	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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DEVELOPMENT APPLICATIONS [continued]

Review Any Other Development Application (value \$250,000 – \$500,000)	\$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000			per application	N	-
Review Any Other Development Application (value \$500,000 – \$1,000,000)	\$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000			per application	N	-
Review Any Other Development Application (value \$1,000,000 – \$10,000,000)	\$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1 million			per application	N	-
Review Any Other Development Application (value over \$10,000,000)	\$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10 million			per application	N	-
Division 8.2 – Review of a Decision to Reject a DA (Value less than \$100,000)	\$55.00	\$55.00	0.00%	per application	N	-
Division 8.2 – Review of a Decision to Reject a DA (value \$100,000 – \$1,000,000)	\$150.00	\$150.00	0.00%		N	-
Division 8.2 – Review of a Decision to Reject a DA (value over \$1 million)	\$250.00	\$250.00	0.00%		N	-
s 4.55(1) Modification of a Development Consent – Minor	\$71.00	\$71.00	0.00%		N	-
s 4.55(1) Modification of a Development Consent – where rectifying a Council error	\$0.00	\$0.00	∞		N	-
Modification of a Development Application Consent – 4.55(1A) or 4.56(1) – Min Env Impact				per application	N	-
Modification of a Development Application Consent – 4.55(2) or 4.56(1) – Not Min Env Impact	50% of the original fee			per application	N	-
Modification of Consent – 4.55(2) or 4.56(1) – original application fee less \$100	50% of the original fee				N	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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DEVELOPMENT APPLICATIONS [continued]

Modification of Consent – 4.55(2) or 4.56(1) – original fee over \$100 (NO erection of building, carrying out of work or demolition involved)		50% of the original fee			N	-
Modification of Consent – 4.55(2) or 4.56(1) – Involving erection of dwelling house est. cost less \$100,000	\$190.00	\$190.00	0.00%	per application	N	-
Modification to any other DA – 4.55(2) or 4.56(1) – value less \$5,000	\$55.00	\$55.00	0.00%		N	-
Modification to any other DA – 4.55(2) or 4.56(1) – value \$5,000 – \$250,000	\$85.00 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost			per application	N	-
Modification to any other DA – 4.55(2) or 4.56(1) – value \$250,000 – \$500,000	\$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000			per application	N	-
Modification to any other DA – 4.55(2) or 4.56(1) – value \$500,000 – \$1,000,000	\$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000			per application	N	-
Modification to any other DA – 4.55(2) or 4.56(1) – value \$1,000,000 – \$10,000,000	\$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1 million			per application	N	-
Modification to any other DA – 4.55(2) or 4.56(1) – value over \$10million	\$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10million			per application	N	-
Additional fee payable for development to which Clause 115 (1A) – Modification for residential apartment development under SEPP 65	\$760.00	\$760.00	0.00%	in addition to other fees payable	N	-
Review of Determination of Modification under s96AB		50% of the original fee		per application	N	-
LEP Amendment / Rezoning Application – Major	\$7,640.00	\$7,640.00	0.00%	per application	N	-
LEP Amendment / Rezoning Application – Minor	\$4,035.00	\$4,035.00	0.00%	per application	N	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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DEVELOPMENT APPLICATIONS [continued]

Long Service Levy (LSPA 1986)	0.35% of cost of all building work for applications over \$25,000			as quoted	N	-
Long Service Levy Commission	\$19.80	\$19.80	0.00%		N	-
Planning Reform Fund	0.64% of CIV for developments over \$50,000				N	-
Planning Reform Fund Commission	\$5.00	\$5.00	0.00%		N	-
Subdivision Certificate Application fee	\$200.00	\$200.00	0.00%	per application	N	-

DEVELOPMENT – LOCAL APPROVALS

Review Fee – 50% of Original Application	As Quoted				N	-
PART A: Structures or Places of Public Entertainment – Additional Inspections	\$135.00	\$135.00	0.00%		N	-
A1 Install a manufactured home, moveable dwelling or associated structure on land	\$425.00	\$425.00	0.00%	per application	N	In addition to DA fees payable
PART B – B1 Carry out water supply work	\$132.00	\$132.00	0.00%	per application	N	B1 Carry out water supply work
PART B – B4 Carry out sewerage work	\$195.00	\$195.00	0.00%	per application	N	-
PART B – B5 Carry out Stormwater drainage work	\$132.00	\$132.00	0.00%	per application	N	-
PART B – B1/4/5 Combined Water/Sewerage/Stormwater drainage work	\$196.00	\$196.00	0.00%	per application	N	-
PART B – Additional Inspections for Water, Sewer or Stormwater drainage Work	\$135.00	\$135.00	0.00%	per inspection	N	Additional Inspections
PART C – C1 For fee or reward, transport waste over or under a public place	\$196.00	\$196.00	0.00%	per application	N	C1 for fee or reward, transport waste over or under a public place
PART C – C2 Place waste in a public place	\$74.50	\$74.50	0.00%	per application	N	C2 place waste in a public place
PART C – C3 Place a waste storage container in a public place	\$74.50	\$74.50	0.00%	per application	N	C3 place a waste storage container in a public place

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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DEVELOPMENT – LOCAL APPROVALS [continued]

PART C – C5 Install, construct or alter a waste treatment device or a human waste storage facility or a drain connected to any such device or facility	\$250.00	\$250.00	0.00%	per application	N	C5 install, construct or alter a waste treatment device or a human waste storage facility or a drain connected to any such device or facility
PART C – C6 Operate a system of sewage management (within the meaning of section 68A)	\$65.00	\$65.00	0.00%	per application	N	C6 Registration / Approval to Operate an Onsite Sewage Management System
PART C – C5 & C6 Combined Application	\$315.00	\$315.00	0.00%		N	-
PART C – Additional Inspections – not related to Septic Systems (OSSM)	\$185.00	\$185.00	0.00%	per inspection	N	Where required
PART C – Septic Inspection	\$185.00	\$185.00	0.00%	per inspection	N	-
PART C – Transfer of Approval to Operate (OSSM)	\$46.50	\$46.50	0.00%	per application	N	-
PART D: Community Land – D1 Engage in Trade or Business	\$110.00	\$110.00	0.00%		N	-
PART D: Community Land – D2 Direct or procure a theatrical, musical or other entertainment for the public	\$110.00	\$110.00	0.00%	per application	N	D2 Direct or procure a theatrical, musical or other entertainment for the public.
PART D: Community Land – D3 Construct a temporary enclosure for the purpose of entertainment	\$110.00	\$110.00	0.00%		N	D3 construct a temporary enclosure for the purpose of entertainment
PART D: Community Land – D4 For fee or reward, play a musical instrument or sing	\$110.00	\$110.00	0.00%		N	D4 for fee or reward, play a musical instrument or sing
PART D: Community Land – D5 Set up, operate or use a loudspeaker or sound amplifying device	\$110.00	\$110.00	0.00%		N	D5 set up, operate or use a loudspeaker or amplifying device
PART D: Community Land – D6 Deliver a public address or hold a religious service or public meeting	\$110.00	\$110.00	0.00%		N	D6 deliver a public address or hold a religious service or public meeting

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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DEVELOPMENT – LOCAL APPROVALS [continued]

PART E: Public Roads – E1 Swing or hoist goods across or over any part of a public road by means of a lift, hoist or tackle projecting over the footway	\$132.00	\$132.00	0.00%		N	E1 swing or hoist goods across or over any part of a public road using a lift, hoist or tackle projecting over the footway
PART E: Public Roads – E2 Expose or allow to be exposed (whether for sale or otherwise) any article in or on or so as to overhang any part of the road or outside a shop window or doorway abutting the road, or hang an article beneath an awning over the road	\$132.00	\$132.00	0.00%		N	E2 erect an advertising structure over a public road or allow any article to overhang any part of a road
PART F: Other Activities – F1 Operate a public car park	\$196.00	\$196.00	0.00%		N	F1 Operate a public carpark
PART F: Other Activities – F2 Operate a caravan park or camping ground (minimum fee \$100)	\$15.00	\$15.00	0.00%	per site / application	N	F2 operate a caravan park or camping ground
PART F: Other Activities – F3 Operate a manufactured home estate	\$15.00	\$15.00	0.00%	per site / application	N	F3 operate a manufactured home estate
PART F: Other Activities – F4 Install a domestic oil or solid fuel heating appliance, other than a portable appliance	\$132.00	\$132.00	0.00%		N	F4 install a domestic oil or solid fuel heating appliance, other than a portable appliance
PART F: Other Activities – F5 Install or operate amusement devices	\$196.00	\$196.00	0.00%		N	F5 install or operate amusement device
PART F: Other Activities – F7 Use a standing vehicle or any article for the purpose of selling any article in a public place	\$196.00	\$196.00	0.00%		N	F7 use a standing vehicle or any article for the purpose of selling any article in a public place (fee can be waived for registered charity or not for profit organisation)

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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DEVELOPMENT – LOCAL APPROVALS [continued]

PART F: Other Activities – F10 Carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations		As Quoted			N	F10 carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations
Sandwich board signs, mobile structures / merchandising display – Permit	\$50.00	\$50.00	0.00%		N	Permit / Annual Sticker Fee
Sandwich board signs, mobile structures / merchandising display – Impound	\$65.00	\$65.00	0.00%		N	Impound Fee for Board without Current Permit Sticker

DEVELOPMENT – SECTION 94 CONTRIBUTIONS

Section 7.11 Contributions – Mines / Extractive	\$0.31 per Equivalent Standard Axle (ESA) per km of haul road OR \$0.053 per tonne of hauled material per km of haul road		N	Mines, extractive industries and other developments that result in increased numbers of laden heavy vehicles using Council's road network
Section 7.11 Contributions – Urban Roads & Projects	As quoted - refer to Schedule Narrabri Shire Section 7.11 Contributions Plan 2016		N	Development on land shown in the Schedule of s7.11 Contributions Plan fronting certain unsealed or unformed roads in towns & villages Development on land shown in the Schedule of s7.11 Contributions Plan fronting certain unsealed or unformed roads in towns & villages
Section 7.12 Contribution – Development value \$100,000 – \$199,000 = 0.5% of CIV	in accordance with the adopted s7.12 Contribution Plans		N	Levied on Development in accordance with the adopted s94A Contribution Plans
Section 7.12 Contribution – Development value over \$200,000 = 1% of CIV	in accordance with the adopted s7.12 Contribution Plans		N	Levied on Development in accordance with the adopted s94A Contribution Plans

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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LIQUID TRADE WASTE

Application to Cancel a Liquid Trade Waste Service combined Inspection	\$220.00	\$220.00	0.00%	Per Application	N	-
PART C: C4 Application Fee for Liquid Trade Waste (New Business or Device)	\$280.00	\$280.00	0.00%	per application	N	-
Additional Inspection Fee	\$185.00	\$185.00	0.00%		N	-
Cat 1 – NO Annual Charge (Application fee only)	\$0.00	\$0.00	∞		N	-
Cat 1A Annual Charge	\$120.00	\$120.00	0.00%	Annual Fee	N	As per Councils Trade Waste Policy
Cat 2 Annual Charge	\$660.00	\$188.00	-71.52%	Instance	N	-
Cat 3 Annual Charge	\$680.00	\$553.00	-18.68%	Instance	N	-
Discharge without Approval (Annual Fee)	\$980.00	\$700.00	-28.57%	Instance	N	-
Waste Water Analysis (Prescribed)	\$188.00	\$150.00	-20.21%	per sample	N	-
Excess Mass Charge	As per Liquid Trade Waste Regulation Guidelines				N	-

PUBLIC HEALTH

Category 1 Administration	\$300.00	\$300.00	0.00%	Annum	N	This category includes food premises that meet the criteria of fast choices (franchises of more than 20 stores per state, or 50 stores nationally); supermarket franchises; and any other premises that handles Potentially Hazardous Food (PHF) and that employs more than 15 FTE food handling staff
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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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PUBLIC HEALTH [continued]

Category 2 Administration	\$185.00	\$185.00	0.00%	Annum	N	This category includes food premises that are handling PHF at a retail level including cooking raw meat products, having hot and cold display (e.g. Bain Maries). Examples of this category includes restaurants, cafe's, hotels (with attached restaurants), sushi bars, bakery's, sandwich shops, takeaway food shops, corner shops doing take away cooked foods, and catering operators
Category 3 Administration	\$100.00	\$100.00	0.00%	Annum	N	This category includes food premises that are involved with PHF at a low risk level (no hot or cold holding/display of food, no raw to cooked poultry, no complex food processing, low turn-over and subsequently low risk). Examples of this category include corner stores which may make ready to eat sandwiches (but do not slice their own meat products), service stations (without restaurants attached), cafes not cooking food (e.g. cake/coffee type cafe's), Bed and breakfast premises, and motels without restaurants attached (low level production) for example breakfasts only
Public Health or Food Inspection	\$145.00	\$145.00	0.00%	Hour	N	Minimum charge of \$70 when the inspection lasts 30 minutes or less. Inspections from 31 to 60 minutes will be charged \$140. Inspections longer than 60 minutes incur an additional \$140 charge. This charge also applies to new business inspections.

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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PUBLIC HEALTH [continued]

Food Premises Improvement Notice	\$330.00	\$330.00	0.00%	Notice	N	-
Registration of New Business	\$60.00	\$60.00	0.00%	One-off	N	-
Alteration of Registration for Existing Business	\$30.00	\$30.00	0.00%	One-off	N	-
Small Permit Application	\$35.00	\$35.00	0.00%	Application	N	-
Fire Burning Permit for Urban Areas	\$35.00	\$35.00	0.00%	Permit	N	As per clean air regulation act
Inspection – legionella	\$115.00	\$115.00	0.00%	Per Inspection	N	-
Inspection – Hair Dresser	\$115.00	\$115.00	0.00%	Per Inspection	N	-
Inspection – Beauty Salon	\$115.00	\$115.00	0.00%	Per Inspection	N	-
Inspection – Skin Penetration Premises	\$115.00	\$115.00	0.00%	Per Inspection	N	-
Inspection – Public Swimming Pool	\$115.00	\$115.00	0.00%	Per Inspection	N	-
Inspection – Boarding House	\$115.00	\$115.00	0.00%	Per Inspection	N	-
Water Sampling	\$158.00	\$158.00	0.00%	Per Sample	N	Water Sampling per hour \$158.00 PLUS sampling fee of \$150 per sample Water Sampling per hour \$158.00 PLUS sampling fee of \$150 per sample
Approvals and Licenses (not specifically listed anywhere else in these Fees and Charges)	\$150.00	\$150.00	0.00%	Per Application	N	-
Registration of Cooling Towers (in accordance with the Public Health Act Registered Premises)	\$260.00	\$260.00	0.00%	Per Application	N	-

PRIVATE SWIMMING POOLS

Certificate of Compliance – Swimming Pool (includes 1st inspection)	\$150.00	\$150.00	0.00%	per application	Y	-
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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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PRIVATE SWIMMING POOLS [continued]

Swimming Pool Inspection – subsequent 2nd inspection / Re-Inspection (only where application fee has already been paid)	\$100.00	\$100.00	0.00%	per application	Y	-
Application for exemption from barrier (s22 Swimming Pools Act)	\$250.00	\$250.00	0.00%	per application	N	-
Resuscitation Signs	\$38.00	\$38.00	0.00%		Y	-
Registration of a Swimming Pool on the NSW Swimming Pools Register	\$10.00	\$10.00	0.00%	per application	Y	-

TRUCK WASH

Truck Wash Usage	\$0.85	\$0.85	0.00%	Minute	Y	-
Truck Wash Key	\$57.00	\$57.00	0.00%	Key	Y	-

LABOUR HIRE SERVICES

Labour Hire Services		By Agreement			Y	-
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INFRASTRUCTURE DELIVERY**WASTE DISPOSAL NARRABRI LANDFILL****GENERAL WASTE**

Weighbridge Tickets – General Waste (Outside Narrabri Shire)	\$185.50	\$185.50	0.00%	Tonne	Y	Unsorted charges will apply if general waste contains wire, tyres, hydraulic hoses, tarpaulins, asbestos and material that could cause breakdown of Council's plant.
Weighbridge Tickets – General Waste (Within Narrabri Shire). Free for Shire residents with household quantities. Proof of being a resident is required.	\$139.50	\$139.50	0.00%	Tonne	Y	Unsorted charges will apply if general waste contains wire, tyres, hydraulic hoses, tarpaulins, asbestos and material that could cause breakdown of Council's plant. □

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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GENERAL WASTE [continued]

Weighbridge Tickets – Unsorted General Waste	\$258.00	\$258.00	0.00%	Tonne	Y	Not sorted – containing wire, tyres, hydraulic hoses, tarpaulins, asbestos and material that could cause breakdown of Council's plant.
Weighbridge Tickets – Unsorted General Waste (total expected disposal > 5 tonne)	Price on application				N	-

RECYCLABLES

Weighbridge Tickets – Drum Muster Drums		Free		Y	-
Weighbridge Tickets – Mixed Recyclables. Household Quantities Only.		Free		Y	-
Weighbridge Tickets – Paper & Cardboard. Household Quantities Only.		Free		Y	-
Weighbridge Tickets – Glass Containers. Household Quantities Only.		Free		Y	Excluding window glass and crockery
Weighbridge Tickets – Scrap Metal Waste		Free		Y	Includes other white goods. Refrigerators and Airconditioners must be accompanied by a de-gas certificate. If not, charges apply. For car disposal the VIN number is required. This must be booked in one (1) day in advance.
Weighbridge Tickets – Vehicle Batteries		Free		Y	-
Weighbridge Tickets – Electronic Equipment. Household Quantities Only.		Free		Y	Includes computers, printers, televisions, telephones and laptops.
Weighbridge Tickets – Used Motor Oil		Free		Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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RECYCLABLES [continued]

Weighbridge Tickets – Clean Fill			Free		Y	Excavated Natural Material or Virgin Excavated Natural Material Must be tested by a NATA certified laboratory. Testing results to be submitted to Council five (5) days prior to disposal.
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OTHER WASTE. CHARGES APPLY FOR COMMERCIAL AND RESIDENTIAL USERS

Weighbridge Tickets – Construction / Demolition Waste (mixed)	\$160.00	\$160.00	0.00%	Tonne	Y	-
Weighbridge Tickets – Cover Material	\$26.00	\$26.00	0.00%	Tonne	Y	Not certified. Excavated natural material or fill not contaminated.
Weighbridge Tickets – Contaminated Soil	\$196.00	\$196.00	0.00%	Tonne	Y	Testing results to be submitted to Council one (1) week prior to disposal. Must be tested by a NATA certified laboratory.
Weighbridge Tickets – Special Waste	\$196.00	\$196.00	0.00%	Tonne	Y	Grains, tarps and asbestos. For asbestos, must notify Council 4 days prior to delivery.
Weighbridge Tickets – Ducting	\$583.00	\$583.00	0.00%	Tonne	Y	-
Weighbridge Tickets – Green Waste. Household Quantities Free.	\$77.50	\$77.50	0.00%	Tonne	Y	-
Weighbridge Tickets – Clean Concrete & Masonry	\$90.00	\$90.00	0.00%	Tonne	Y	Bricks, Concrete and Tiles.
Weighbridge Tickets – Clean Timber. Household Quantities Free.	\$57.00	\$57.00	0.00%	Tonne	Y	-
Weighbridge Tickets – Refrigerators and Airconditioners (not degassed/no certificate)	\$41.50	\$41.50	0.00%	Item	Y	Exempt - not-for-profit welfare organisations, including The Salvation Army, Lifeline and St. Vincent de Paul Society.
Weighbridge Tickets – Disposal Dead Animal – Small	\$10.40	\$10.40	0.00%	Each	Y	Eg. Cat, Dog

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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OTHER WASTE. CHARGES APPLY FOR COMMERCIAL AND RESIDENTIAL USERS [continued]

Weighbridge Tickets – Disposal Dead Animal – Medium	\$26.00	\$26.00	0.00%	Each	Y	Eg. Sheep, Deer and Pony.
Weighbridge Tickets – Disposal Dead Animal – Large	\$57.00	\$57.00	0.00%	Each	Y	Eg, Cow, Horse
Other – Disposal of Chemicals			As Quoted		Y	Arrangement to be made prior to disposal. Household quantities only.

TYRES – CHARGES APPLY FOR COMMERCIAL AND RESIDENTIAL USERS

For Commercial and Residential Disposal

Tyres – Commercial Rubber	\$309.00	\$309.00	0.00%	Tonne	Y	-
Tyres – Motor Cycle, Quad Runner – clean	\$4.20	\$4.20	0.00%	Unit	Y	-
Tyres – Motor Cycle, Quad Runner – with rim or dirty	\$8.30	\$8.30	0.00%	Unit	Y	-
Tyres – Car, Ute (not 4WD) clean	\$6.20	\$6.20	0.00%	Unit	Y	-
Tyres – Car, Ute (not 4WD) with rims or dirty	\$10.40	\$10.40	0.00%	Unit	Y	-
Tyres – 4WD – clean	\$8.30	\$8.30	0.00%	Unit	Y	-
Tyres – 4WD – with rim or dirty	\$12.40	\$12.40	0.00%	Unit	Y	-
Tyres – Light Truck <16" clean	\$16.60	\$16.60	0.00%	Unit	Y	-
Tyres – Light Truck <16" with rims or dirty	\$26.00	\$26.00	0.00%	Unit	Y	-
Tyres – Heavy Truck >16" clean	\$51.50	\$51.50	0.00%	Unit	Y	-
Tyres – Heavy Truck >16" with rim or dirty	\$103.00	\$103.00	0.00%	Unit	Y	-
Tyres – Truck, Tractor – small up to 1.5 width clean	\$93.00	\$93.00	0.00%	Unit	Y	-
Tyres – Truck, Tractor – large more than 1.5m clean	\$154.50	\$154.50	0.00%	Unit	Y	-
Tyres – Truck, Tractor – small up to 1.5m width with rim or dirty	\$154.50	\$154.50	0.00%	Unit	Y	-
Tyres – Truck, Tractor – large more than 1.5m with rim or dirty	\$258.00	\$258.00	0.00%	Unit	Y	-
Tyres – Commercial Rubber	\$309.00	\$309.00	0.00%	Tonne	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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SPECIAL EVENTS

Weekend & Public Holiday Call Out	\$279.00	\$279.00	0.00%		Y	-
Weekend & Public Holiday Service	\$6.20	\$6.20	0.00%	Bin per collection	Y	-
Weekend and Public Holiday service fee	\$6.20	\$6.20	0.00%	Bin	Y	-
Delivery and Removal	\$206.00	\$206.00	0.00%	Event	Y	-
Weekend and Public Holiday call out fee	\$279.00	\$279.00	0.00%		Y	-
Service of 140L MSW bins	\$10.40	\$10.40	0.00%	Bin per collection	Y	-
Service of Front-Lift Bins	\$41.50	\$41.50	0.00%	Bin per collection	Y	-

WASTE DISPOSAL RURAL TRANSFER STATIONS**GENERAL WASTE**

Small Vehicle Charges – Lawn Clipping			Free		Y	-
Small Vehicle Charges – Lawn Clipping			Free		Y	-
Small Vehicle Charges – Car/Van/Wagon	\$14.60	\$14.60	0.00%	Vehicle	Y	-
Small Vehicle Charges – Utes/AWD/6*4 Trailer	\$29.00	\$29.00	0.00%	Vehicle	Y	-
Small Vehicle Charges -> = 8*5 Trailer	\$46.50	\$46.50	0.00%	Vehicle	Y	-
Small Vehicle Charges -> = 10*5 Trailer	\$53.00	\$53.00	0.00%	Vehicle	Y	-

GREEN WASTE

Small Vehicle Charges – Lawn Clipping			Free		Y	-
Small Vehicle Charges – Car/Van/Wagon	\$10.40	\$10.40	0.00%	Vehicle	Y	-
Small Vehicle Charges – Utes/AWD/6*4 Trailer	\$17.60	\$17.60	0.00%	Vehicle	Y	-
Small Vehicle Charges -> = 8*5 Trailer	\$23.00	\$23.00	0.00%	Vehicle	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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GREEN WASTE [continued]

Small Vehicle Charges -> = 10*5 Trailer	\$28.00	\$28.00	0.00%	Vehicle	Y	-
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OTHER

Note: Other types of waste, asbestos, construction and demolition waste and tyres must be disposed at Narrabri Landfill.

Bulk Waste		Free		Y		Household quantities only. Include furniture and mattresses.
Degassed Fridges, Freezers and Airconditioners		Free		Y		Items must be accompanied by a de-gas certificate. If not they must be taken to Narrabri landfill.
Electronic Waste (E-Waste)		Free		Y		Includes computers, printers, televisions, telephones and laptops.
General Household Comingle Recycling		Free		Y		Small business and household quantities only.
Scrap Metal		Free		Y		-
Used Machinery Oil		Free		Y		-

CEMETERIES**GENERAL (EXCLUDES LAWN CEMETERY)**

Transfer of Right of Burial	\$54.00	\$54.00	0.00%	Transfer	N	Administration Fee
Genealogy / historical search of cemetery records requiring more than 30 minutes	\$54.00	\$54.00	0.00%	Hour	N	Per hour after initial 30 minutes + Information Cost
Adult / Child – Casket – Right of Burial / Plot Reservation	\$641.00	\$641.00	0.00%	Plot	Y	-
Adult / Child – Ashes – Right of Burial / Plot Reservation	\$90.00	\$90.00	0.00%	Plot	Y	Columbarium Wall
Adult / Child – Casket – Burial Permit including Interment	\$876.00	\$876.00	0.00%	Interment	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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GENERAL (EXCLUDES LAWN CEMETERY) [continued]

Adult / Child – Casket – Burial Permit excluding Interment	\$330.00	\$330.00	0.00%	Interment	Y	Interment arranged by Funeral Director
Adult / Child – Ashes – Burial Permit including interment	\$135.00	\$135.00	0.00%	Interment	Y	Columbarium Wall
Monument Works Application	\$107.00	\$107.00	0.00%	Plot	N	-
After Hours Fee	\$438.00	\$438.00	0.00%	Funeral	Y	Additional fee for pre-arranged after hours, weekends or public holidays

BOGGABRI LAWN CEMETERY

Plinths and plaques are not included. A plinth must be purchased at the time of interment.

Transfer of Right of Burial	\$54.00	\$54.00	0.00%	Transfer	N	Administration Fee
Genealogy / historical search of cemetery records requiring more than 30 minutes	\$54.00	\$54.00	0.00%	Hour	N	Per hour after initial 30 minutes + Information Cost
Adult / Child – Casket – Right of Burial / Plot Reservation	\$1,680.00	\$1,680.00	0.00%	Plot	Y	Double Depth
Adult / Child – Ashes – Right of Burial / Plot Reservation	\$89.50	\$89.50	0.00%	Plot	Y	Columbarium Wall
Adult – Casket – Burial Permit including excavation (First Interment)	\$1,085.00	\$1,085.00	0.00%	Interment	Y	Adults (> 12 years of age)
Adult – Casket – Burial Permit including excavation (Second Interment)	\$850.00	\$850.00	0.00%	Interment	Y	Adults (> 12 years of age)
Child – Casket – Burial Permit including excavation	\$490.00	\$490.00	0.00%	Interment	Y	Child (< 12 years of age)
Adult / Child – Ashes – Burial Permit	\$135.00	\$135.00	0.00%	Interment	Y	Columbarium Wall
After Hours Fee	\$438.00	\$438.00	0.00%	Funeral	Y	Additional fee for pre-arranged after hours, weekends or public holidays

NARRABRI LAWN CEMETERY

Plinths and plaques are not included. A plinth must be purchased at the time of interment.

Transfer of Right of Burial	\$53.50	\$53.50	0.00%	Transfer	Y	Administration Fee
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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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NARRABRI LAWN CEMETERY [continued]

Genealogy / historical search of cemetery records requiring more than 30 minutes	\$53.50	\$53.50	0.00%	Hour	Y	Per hour after initial 30 minutes + Information Cost
Adult – Casket – Right of Burial / Plot Reservation	\$2,165.00	\$2,165.00	0.00%	Plot	Y	Double Depth
Child – Casket – Right of Burial / Plot Reservation	\$1,085.00	\$1,085.00	0.00%	Plot	Y	Double Depth
Adult / Child – Ashes – Right of Burial / Plot Reservation – Columbarium Wall	\$90.00	\$90.00	0.00%	Plot	Y	-
Adult / Child – Ashes – Right of Burial – Memorial Garden	\$798.00	\$798.00	0.00%	Plot	Y	-
Adult – Casket – Burial Permit including excavation (First Interment)	\$1,235.00	\$1,235.00	0.00%	Interment	Y	Adults (> 12 years of age)
Adult – Casket – Burial Permit including excavation (Second Interment)	\$875.00	\$875.00	0.00%	Interment	Y	Adults (> 12 years of age)
Child – Casket – Burial Permit including excavation	\$743.00	\$743.00	0.00%	Interment	Y	Child (< 12 years of age)
Adult / Child – Ashes – Burial Permit –	\$137.00	\$137.00	0.00%	Interment	Y	Columbarium wall or existing Grave
Adult / Child – Ashes – Burial Permit – Memorial Garden (First Interment)	\$137.00	\$137.00	0.00%	Interment	Y	-
Adult / Child – Ashes – Burial Permit – Memorial Garden (Second Interment)	\$137.00	\$137.00	0.00%	Interment	Y	-
After Hours Fee	\$438.00	\$438.00	0.00%	Funeral	Y	Additional fee for pre-arranged after hours, weekends or public holidays

PLINTHS AND VASES

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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PLINTHS AND VASES [continued]

Plinth – Black Granite lawn cemetery	\$931.00	\$931.00	0.00%	Plinth	Y	This Black plinth if placed in Narrabri Lawn cemetery is restricted to sections 1 to 5 this plinth is available for Boggabri Lawn Cemetery and all general cemeteries. Vases purchased separately
Plinth – Black Granite section 7&8 lawn cemetery	\$0.00	\$632.50	∞		Y	Plinth is for Narrabri lawn cemetery section 7 & 8 only and general cemeteries
Plinth – Dark Grey Granite	\$892.00	\$892.00	0.00%	Plinth	Y	This plinth is available for all cemeteries except for Narrabri Lawn cemetery section 7 & 8 Vases purchased separately
Plinth – Dark grey Granite section 7&8 lawn cemetery	\$0.00	\$605.00	∞		Y	This plinth is for Narrabri lawn cemetery section 7 & 8 and can be used in general cemeteries
Plinth – Light Grey	\$542.00	\$542.00	0.00%	Plinth	Y	This plinth is available for all cemeteries except in the section 7 & 8 of the Narrabri Lawn Cemetery Vases purchased separately
Plinth Light grey section 7&8 lawn cemetery	\$0.00	\$440.00	∞		Y	This plinth is for lawn cemetery section 7 & 8 only and general cemeteries
Plinth – Concrete	\$220.00	\$220.00	0.00%	Plinth	Y	This concrete plinth is available for all cemeteries except Narrabri Lawn Cemetery sections 7 & 8 Vases purchased separately
Gold Vase	\$43.50	\$22.00	-49.43%	Vase	Y	Vases are to be sold as individual Vases sold in sets of two
Silver Vase	\$43.50	\$22.00	-49.43%	Vase	Y	Vases are to be sold as individuals not sets

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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PLINTHS AND VASES [continued]

Silver Vase	\$43.50	\$22.00	-49.43%	Vase	Y	Vases sold in sets of two
Black Vase	\$43.50	\$22.00	-49.43%	Vase	Y	Vases to be sold as individuals not sets Vases sold in sets of two

COMMUNITY FACILITIES**PUBLIC PARKS AND EVENTS**

Cleaning deposit for major events – refundable after full clean up and restoration	\$319.00	\$319.00	0.00%		N	Refundable bond required. Damage to Council facilities will be charged additional charges for repairs and clean up of area will be charged as extras on top of this fee Refundable bond required. Damage to Council facilities will be charged.
Event Booking and Usage Fee	\$0.00	\$50.00	∞		Y	This fee for booking the site other fees and charges to be added from application form and associated fees
Event waste bin supply and removal (minimum 4 bins)	\$0.00	\$15.00	∞	Per Bin	Y	This fee is \$15 per bin with a minimum of four bins per booking
Event mark out of irrigation for temporary structures	\$0.00	\$35.00	∞		Y	The fee is for mark out of irrigation and other services for temporary structures for events eg marquees or jumping castles that need to affixed to tent pegs or star pickets
Event key deposit	\$0.00	\$100.00	∞		N	Key deposit is for access keys to entry gates, park facilities or power bollards and will be refunded on return of the key
Council staff assistance for events during business hours	\$48.50	\$48.50	0.00%	Hour / Staff Member	Y	Bump In / Bump Out
Council staff assistance for events after hours / weekends	\$96.00	\$96.00	0.00%	Hour / Staff Member	Y	Minimum 4 hour call out may be payable
Power Access	\$16.00	\$16.00	0.00%	Hour	Y	Public Parks

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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PUBLIC PARKS AND EVENTS [continued]

Mowing Request for Events	\$88.00	\$88.00	0.00%	Request	Y	Per hour Minimum fee or as quoted
Itinerant Traders and Fitness / Boot Camp Instructors	\$32.00	\$32.00	0.00%	Day	Y	Daily fee for commercial trade in a public park

SPORTING FIELDS

Collins Park Oval # 1 – Cricket Lights	\$42.50	\$42.50	0.00%		Y	Collins Park Cricket Lights is the highest level of lighting -LUX Level 350
Hogan Oval # 2 – Cricket Lights	\$33.00	\$33.00	0.00%		Y	Hogan Oval Cricket Lights is the highest level of lighting -LUX Level 250
Collins Park Oval # 1 – Training Lights	\$20.00	\$20.00	0.00%	Hour	Y	-
Collins Park Oval # 1 – Competition Lights	\$31.50	\$31.50	0.00%	Hour	Y	-
Hogan Oval # 2 – Training Lights	\$13.00	\$13.00	0.00%	Hour	Y	-
Hogan Oval # 2 – Competition Lights	\$23.00	\$23.00	0.00%	Hour	Y	-
Leitch Oval # 3 – Training Lights	\$11.40	\$11.40	0.00%	Hour	Y	-
Cook Oval, Wee Waa – Training Lights	\$11.40	\$11.40	0.00%	Hour	Y	-
Jubilee Oval, Boggabri – Lights	\$11.40	\$11.40	0.00%	Hour	Y	-
Dangar Park, Narrabri – Combined Netball / Basketball Courts – Lighting Tower 1	\$15.60	\$15.60	0.00%	Hour	Y	-
Dangar Park, Narrabri – Combined Netball / Basketball Courts – Lighting Tower 2	\$15.60	\$15.60	0.00%	Hour	Y	-
Additional Field Line Marking	\$371.00	\$371.00	0.00%	Field	Y	Line marking at commencement of season provided free of charge
Storage Hire – without power	\$371.00	\$371.00	0.00%	Annum	Y	Approximately 3m x 6m
Storage Hire – with power	\$350.00 plus meter read			Annum	Y	Annual Fee plus meter read. Approximately 3m x 6m
Cleaning Fee	\$32.00	\$32.00	0.00%	Room	Y	For toilets and change rooms not cleaned after training or competition

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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PILLIGA ARTESIAN BORE BATHS

Camping Fee	\$5.00	\$5.00	0.00%	Vehicle / Night	Y	Primitive camping ground adjacent to Pilliga Artesian Bore Baths
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PUBLIC SWIMMING POOLS**NARRABRI AQUATIC CENTRE**

Single Entry – Child 2 years and under			Free	Child	Y	-
Single Entry – Children (3-18 years) / Concession	\$3.00	\$3.00	0.00%	Child, Concession	Y	Concession on presentation of Pension Card
Single Entry – Adults	\$5.00	\$5.00	0.00%	Adult	Y	-
Single Entry – Schools and approved groups	\$3.00	\$3.00	0.00%	Person	Y	-
Single Entry – School Teachers and Teachers Assistants	\$2.00	\$2.00	0.00%	Person	Y	-
Season Fee – School Teachers and Teachers Assistants	\$100.00	\$100.00	0.00%	School	Y	-
Child / Concession 12 Month Pass – All Shire Pools	\$190.00	\$190.00	0.00%	Child, Concession	Y	-
Adult 12 Month Pass – All Shire Pools	\$300.00	\$300.00	0.00%	Adult	Y	-
Family 12 Month Pass – All Shire Pools	\$550.00	\$550.00	0.00%	Family	Y	-
Child / Concession 6 Month Pass	\$115.00	\$115.00	0.00%	Child, Concession	Y	Purchased at any time for use at all three pools. Concession on presentation of Pension Card.
Adult 6 Month Pass	\$180.00	\$180.00	0.00%	Adult	Y	this pass is valid for all shire pool entry Purchased at any time for use at all three pools.
Family 6 Month Pass All shire Pools	\$350.00	\$350.00	0.00%	Family	Y	This pass is valid for entry to all shire pools Purchased at any time for use at all three pools. Family to be as listed on Medicare Card.

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NARRABRI AQUATIC CENTRE [continued]

Life Member 6 Month Pass			Free	Member	Y	Purchased at any time for use at all three pools. Non Transferable.
Child / Concession 10 Entry Pass	\$25.00	\$25.00	0.00%	Child, Concession	Y	10 Entries. Concession on presentation of Pension Card.
Adult 10 Entry Pass	\$45.00	\$45.00	0.00%	Adult	Y	10 Entries
Spectator Fee	\$2.00	\$2.00	0.00%		Y	Non-Swimming Spectator Non-Swimming Spectator
Non-Swimming Spectator 10 Entry Pass	\$18.00	\$18.00	0.00%	Person	Y	10 Entries
Provision of LTS Instructor for School Swimming			As Quoted	Instructor / Hour	N	-
Private Swimming Lessons			As Quoted	Lesson plus entry	N	Adult/Child/Concession - 15 minute one on one lesson
Learn to Swim Classes			As Quoted	Lesson plus entry	N	Group - all levels
Squad Training			As Quoted	Session plus entry	Y	-
Intensive Holiday Program			As Quoted	Block Fee	N	5 day block - 5 x 30 minute group lessons
Adult / Child / Concession Fitness Classes	\$10.00	\$10.00	0.00%	Person / Class plus entry fee	Y	Concession on presentation of Pension Card
Adult / Child / Concession Fitness Classes 10 Class Pass	\$90.00	\$90.00	0.00%	Person	Y	Concession on presentation of Pension Card
Lane Hire – 50m Pool	\$20.00	\$20.00	0.00%	Hour	Y	Commercial
Lane Hire – 25m Pool	\$25.00	\$25.00	0.00%	Hour	Y	Commercial
Lane Hire – Swim Club – 50m pool	\$500.00	\$500.00	0.00%	One lane free, second lane fee per calendar month regardless of use	Y	Additional lanes and hours at commercial rates. Based on summer use provided by Swim Club – October to March only – Mon to Fri (3.45pm to 6.00pm) and Wed & Thurs (6.00am to 7.30am) – (total of 14.25 additional hrs/wk)

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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NARRABRI AQUATIC CENTRE [continued]

Lane Hire – Swim Club – 25m pool	\$250.00	\$250.00	0.00%	One lane free, second lane fee per calendar month regardless of use	Y	Additional lanes and hours at commercial rates. Based on winter use provided by Swim Club - April to Sept only - Mon, Wed & Fri (4.00pm to 5.30pm) - (total of 4.5 additional hrs/wk)
Multi-Purpose Room Hire – per hour	\$10.00	\$10.00	0.00%	Hour	Y	-
Multi-Purpose Room Hire – per half day	\$30.00	\$30.00	0.00%	3 Hour Block	Y	4 hour blocks
Multi-Purpose Room Hire – per full day	\$70.00	\$70.00	0.00%	Day	Y	8 hour blocks
Other – Pool Hire Out of Hours	\$120.00	\$120.00	0.00%	Hour	Y	Minimum 2 hour booking
Other – Pool Inflatable	\$75.00	\$75.00	0.00%	Hour	Y	Minimum 2 hour booking plus pool booking (above)
Narrabri Aquatic Centre Event Fee	\$500.00	\$500.00	0.00%		Y	\$500 per pool per day + entry minimum of 50 participants

WEE WAA AND BOGGABRI POOLS

Single Entry – Child 2 years and under			Free	Child	Y	-
Single Entry – Children (3-18 years) / Concession	\$2.00	\$2.00	0.00%	Child, Concession	Y	Concession on presentation of Pension Card
Single Entry – Adults	\$3.50	\$3.50	0.00%	Adult	Y	-
Single Entry – Schools and approved groups	\$2.00	\$2.00	0.00%	Person	Y	-
Single Entry – School Teachers and Teachers Assistants	\$2.00	\$2.00	0.00%	Person	Y	-
Season Fee – School Teachers and Teachers Assistants	\$100.00	\$100.00	0.00%	School	Y	-
Single Entry – Family	\$10.00	\$10.00	0.00%	Family	Y	Family to be as listed on Medicare Card.
Child / Concession 6 Month Pass	\$83.00	\$83.00	0.00%	Child, Concession	Y	Purchased before 31 December. Concession on presentation of Pension Card
Adult 6 Month Pass	\$130.00	\$130.00	0.00%	Adult	Y	Purchased before 31 December

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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WEE WAA AND BOGGABRI POOLS [continued]

Family 6 Month Pass All shire Pools	\$350.00	\$350.00	0.00%	Family	Y	This pass is for all shire pool entry Purchased before 31 December. Family to be as listed on Medicare Card.
Life Member 6 Month Pass			Free	Member	Y	Purchased before 31 December. Non Transferable
Child / Concession Half Season Pass	\$40.00	\$40.00	0.00%	Child, Concession	Y	Purchased after 31 December. Concession on presentation of Pension Card
Adult Half Season Pass	\$70.00	\$70.00	0.00%	Adult	Y	Purchased after 31 December
Family Half Season Pass	\$200.00	\$200.00	0.00%	Family	Y	Purchased after 31 December. Family to be as listed on Medicare Card.
Child / Concession 10 Entry Pass	\$18.00	\$18.00	0.00%	Child, Concession	Y	10 Entries. Concession on presentation of Pension Card.
Adult 10 Entry Pass	\$30.00	\$30.00	0.00%	Adult	Y	10 Entries
Spectator Fee	\$2.00	\$2.00	0.00%		Y	Non-Swimming Spectator
Non-Swimming Spectator 10 Entry Pass	\$18.00	\$18.00	0.00%	Person	Y	10 Entries
Learn to Swim Classes			As Quoted	Lesson plus entry	Y	-
Squad Training			As Quoted	Session plus entry	Y	-
Intensive Holiday Program – 5 Day Blocks			As Quoted	Each	Y	-
Intensive Holiday Program – 10 Day Blocks			As Quoted	Each	Y	-
Adult / Child / Concession Fitness Classes			As Quoted	Person / Class plus entry fee	Y	-
Adult / Child / Concession Fitness Classes 10 Class Pass			As Quoted	Person	Y	-
Lane Hire – 33m Pool – Business	\$15.00	\$15.00	0.00%	Hour	Y	-
Lane Hire – 33m Pool – Swimming Club	\$250.00	\$250.00	0.00%	One lane free, second lane fee per calendar month regardless of use	Y	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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WEE WAA AND BOGGABRI POOLS [continued]

Other – Phone Call at Pool	\$1.00	\$1.00	0.00%	Each	Y	-
Other – Pool Hire Out of Hours	\$120.00	\$120.00	0.00%	Hour	Y	Minimum 2 hour booking
Other – Inflatable Hire	\$75.00	\$75.00	0.00%	Hour	Y	Minimum 2 hour booking plus pool booking (above)

GENERAL INSPECTIONS

Section 138 Inspection	\$150.00	\$150.00	0.00%		N	-
Pipeline Under Road – Application Only	\$23.00	\$23.00	0.00%		N	-
Pipeline Under Road – Inspection – Rural	\$329.00	\$329.00	0.00%		N	for a maximum of 2 inspections
Pipeline Under Road – Inspection – Urban	\$274.00	\$274.00	0.00%		N	for a maximum of 2 inspections
Pipeline Under Road – Additional Inspection	\$150.00	\$150.00	0.00%		N	-
Gates & Grids on Public Road – Application Only	\$22.00	\$22.00	0.00%		N	-
Gates & Grids on Public Road – Inspection	\$329.00	\$329.00	0.00%		N	for a maximum of 2 inspections
Gates & Grids on Public Road – Additional Inspection	\$150.00	\$150.00	0.00%		N	-
Gates & Grids on Public Road – Removal Bond – refunded to remover	\$546.00	\$546.00	0.00%		N	-
Gates & Grids on Public Road – Removal of grid on unsealed public road	\$2,665.00	\$2,665.00	0.00%		N	-
Gates & Grids on Public Road – Removal of grid on sealed public road	\$3,515.00	\$3,515.00	0.00%		N	-
Driveway / Culvert Access – Application Only	\$22.00	\$22.00	0.00%		N	This fee will be charged in addition to the listed Inspection Fee
Driveway / Culvert Access – Inspection – Rural	\$329.00	\$329.00	0.00%		N	Where there is no established kerb and guttering for a maximum of 2 inspections

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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GENERAL INSPECTIONS [continued]

Driveway / Culvert Access – Inspection – Urban	\$274.00	\$274.00	0.00%		N	Where there is established kerb and guttering for a maximum of 2 inspections
Driveway / Culvert Access – Additional Inspection	\$150.00	\$150.00	0.00%		N	-
Concrete Footpath Construction			As Quoted	Per Metre	N	-
Concrete Kerb & Gutter Construction			As Quoted	Per Metre	N	-
Concrete Kerb & Gutter Construction – Additional Inspection	\$150.00	\$150.00	0.00%		N	-
Development Design Specification	\$76.50	\$76.50	0.00%		N	-
Sub-Division Inspections – < \$100,000 (minimum 3 inspections)	\$950.00	\$950.00	0.00%		N	-
Sub-Division Inspections – > \$100,000 (minimum 10 inspections)	\$3,175.00	\$3,175.00	0.00%		N	-
Sub-Division Inspections – Additional inspections	\$329.00	\$329.00	0.00%	Inspection	N	-

GENERAL – OTHER

Application for temporary lifting of alcohol free zones	\$106.50	\$106.50	0.00%		N	-
Contractor Deposits			As Quoted		N	-

GENERAL – PHOTOCOPYING, TENDER / CONTRACT DOCUMENTS / DRAWINGS**GENERAL – TENDER DOCUMENT FEES****PRIVATE WORKS**

Plant Hire		As Quoted		Y	Full cost recovery
Roadwork Supervision		As Quoted		Y	Full cost recovery
Slashing		As Quoted		Y	-
Emulsion		As Quoted	Litre	Y	Sold to RMS only

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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WATER SUPPLY SERVICES**WATER – CONNECTION (INCLUDES METER)**

Connection – 20mm Service	\$2,215.00	\$2,215.00	0.00%		N	-
Connection – 25mm Service	\$2,475.00	\$2,475.00	0.00%		N	-
Connection – 32mm Service	\$2,735.00	\$2,735.00	0.00%		N	-
Connection – 40mm Service	\$3,895.00	\$3,895.00	0.00%		N	-
Connection – 50mm Service	\$5,290.00	\$5,290.00	0.00%		N	-
Connection – >50mm Service			As Quoted		N	-
Downsizing Connection Fee due to increased charges (temporary fee)	\$550.00	\$500.00	-9.09%	Each Connection	N	-
Installation of a Water Flow Restrictor	\$377.00	\$377.00	0.00%		N	-
Supply and Install an Underground Plastic Meter Pit	\$465.00	\$465.00	0.00%		N	-

WATER – DISCONNECTION

Disconnection	\$618.00	\$618.00	0.00%		N	-
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WATER – METERS

Meter Testing	\$230.00	\$230.00	0.00%		N	-
Special Meter Reading	\$71.50	\$71.50	0.00%		N	-
Standard Pressure and Flow Test	\$230.00	\$230.00	0.00%		N	-
Damaged Automatic Meter Reading Device Replacement	\$245.00	\$245.00	0.00%		N	-
Damaged Meter / Replacement – 20mm	\$263.00	\$263.00	0.00%		N	-
Damaged Meter / Replacement – 25mm	\$289.00	\$289.00	0.00%		N	-
Damaged Meter / Replacement – 32mm	\$433.00	\$433.00	0.00%		N	-
Damaged Meter / Replacement – 40mm	\$608.00	\$608.00	0.00%		N	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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WATER – METERS [continued]

Damaged Meter / Replacement – > 50 mm			As Quoted	As Quoted	N	-
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WATER UNMETERED SERVICE

Installation Meter & AMR Device			As Quoted		N	-
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WATER – METER & AMR DEVICE INSTALLATION / REPLACEMENT**WATER – BULK SALES**

Bulk Water	\$3.50	\$3.50	0.00%	Kilolitre	N	-
Security Deposit for Avdata Key\Fob	\$50.00	\$50.00	0.00%		N	-
Single use hire for metered hydrant	\$20.00	\$20.00	0.00%		N	-
Multiple use hire for metered hydrant – per week	\$10.00	\$10.00	0.00%	Per Week	N	-
Deposit on Metered Hydrant	\$100.00	\$100.00	0.00%		N	-
Fill Swimming Pool – Call out fee	\$96.00	\$96.00	0.00%		N	-

WATER – HEADWORKS

Water – Headworks	\$3,900.00	\$3,900.00	0.00%	Allotment	N	-
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SEWERAGE SERVICES**SEWER – CONNECTION / DISCONNECTION**

Connection Fee – junction previously installed – < 900mm deep	\$819.00	\$819.00	0.00%		N	-
Connection Fee – junction previously installed – > 900mm deep	\$1,275.00	\$1,275.00	0.00%		N	-
Connection Fee – cut in junction – < 1.5m deep	\$947.00	\$947.00	0.00%		N	-
Connection Fee – cut in junction – > 1.5m deep			As Quoted		N	-
Disconnection Fee – at junction	\$522.00	\$522.00	0.00%		N	-

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Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21 Fee (incl. GST)	Increase %	Unit	GST	Description
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SEWER – CONNECTION / DISCONNECTION [continued]

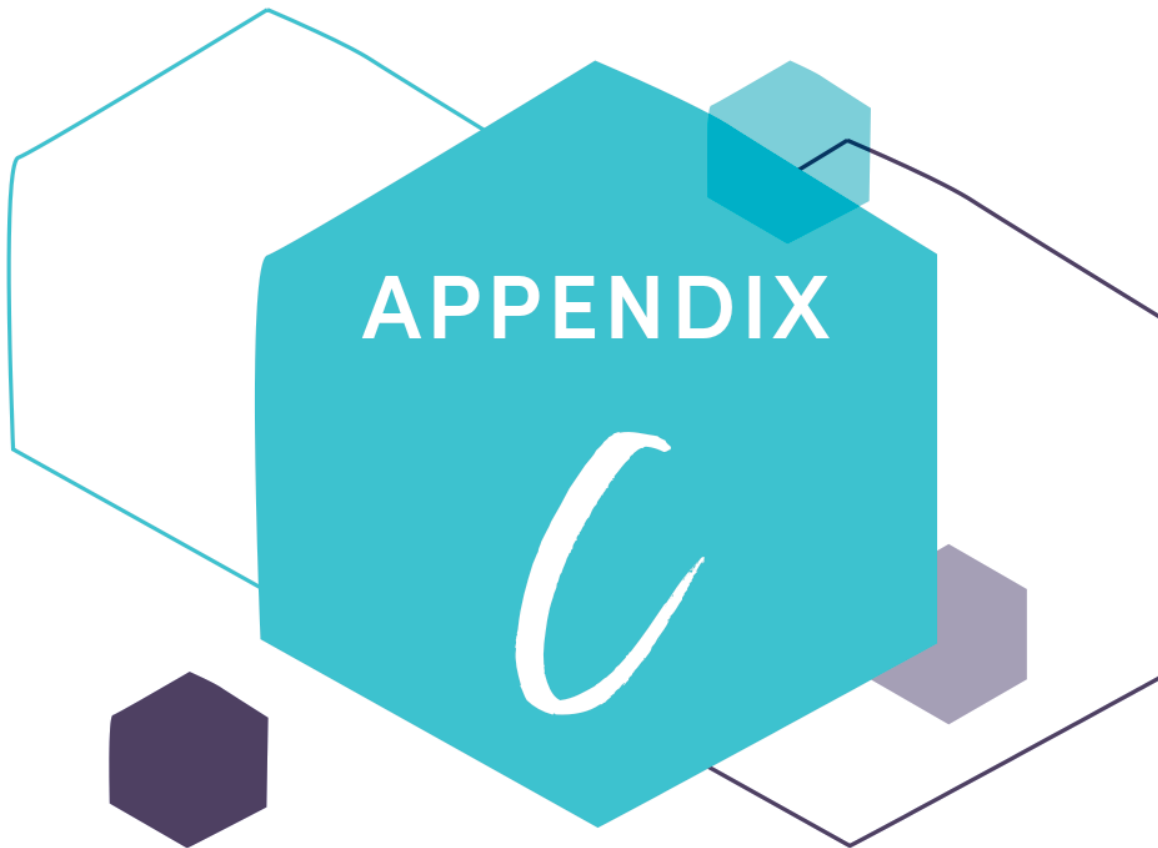
Disconnection Fee – at mains – < 1.5m deep	\$947.00	\$947.00	0.00%		N	-
Disconnection Fee – at mains – > 1.5m deep			As Quoted		N	-

SEWER – HEADWORKS

Sewer – Headworks	\$5,885.00	\$5,885.00	0.00%	Allotment	N	-
Sewer – Headworks – Zimmerman St, Narrabri	\$2,505.00	\$2,505.00	0.00%	Allotment	N	-

SEWER – ORGANIC WASTE

Sewage Dispersal Field Charge	\$1,275.00	\$1,275.00	0.00%		N	-
Cat 2 Organic liquid trade waste (septic)	\$0.10	\$0.10	0.00%	Litre	N	-



OPERATIONAL BUDGET 2020/2021



Narrabri Shire Council INCOME STATEMENTS	2018/19	2019/20 Projected	CONSOLIDATED	2020/21 Draft Estimates		
	CONSOLIDATED	CONSOLIDATED		GENERAL FUND	WATER FUND	SEWER FUND
	\$	\$	\$	\$	\$	\$
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	20,303,000	21,193,000	20,805,253	16,026,729	1,657,435	3,121,089
User Charges & Fees	7,939,000	11,066,000	10,214,170	7,803,370	2,242,800	168,000
Interest & Investment Revenue	1,521,000	1,326,000	821,400	459,400	217,000	145,000
Other Revenues	2,477,000	2,317,000	1,926,659	1,863,659	13,000	50,000
Grants & Contributions provided for Operating Purposes	11,444,000	8,441,000	12,629,815	12,571,776	30,812	27,227
Grants & Contributions provided for Capital Purposes	10,242,000	14,951,000	11,557,837	4,434,397	-	7,123,440
Other Income:						
Net gains from the disposal of assets	-	-	-	-	-	-
Joint Ventures & Associated Entities	20,000	-	-	-	-	-
Total Income from Continuing Operations	53,946,000	59,294,000	57,955,134	43,159,331	4,161,047	10,634,756
Expenses from Continuing Operations						
Employee Benefits & On-Costs	15,791,000	17,404,000	19,140,838	16,706,327	1,471,980	962,531
Borrowing Costs	282,000	559,000	597,773	597,773	-	-
Materials & Contracts	12,940,000	14,203,000	13,000,872	10,944,983	698,872	1,357,017
Depreciation & Amortisation	9,602,000	10,506,000	10,519,166	8,473,404	875,500	1,170,262
Other Expenses	4,610,000	5,973,000	4,982,640	4,532,940	330,700	119,000
Net Losses from the Disposal of Assets	576,000	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
Total Expenses from Continuing Operations	43,801,000	48,645,000	48,241,289	41,255,428	3,377,052	3,608,810
Operating Result from Continuing Operations	10,145,000	10,649,000	9,713,844	1,903,903	783,995	7,025,946
Net Operating Result for the Year	10,145,000	10,649,000	9,713,844	1,903,903	783,995	7,025,946
Net Operating Result before Grants and Contributions provided for Capital Purposes	(97,000)	(4,302,000)	(1,843,993)	(2,530,494)	783,995	(97,494)

Narrabri Shire Council
by Department (Service)

Service			2020/21		Net Result incl. Dep'n	Add back Depreciation	Net Cash Result
	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure			
Airport Services	106,000	719,907	300,000	674,599	(988,506)	300,700	(687,806)
Community & Customer Relations	-	1,095,726	-	-	(1,095,726)	-	(1,095,726)
Cemetery Services	211,000	484,145	-	100,000	(373,145)	23,520	(349,625)
Cultural Facilities	1,075,573	2,518,276	107,397	182,397	(1,517,703)	303,659	(1,214,044)
Design & Investigation Services	22,930	515,901	-	-	(492,971)	6,293	(486,678)
Economic Development	4,936	835,453	-	-	(830,517)	-	(830,517)
Emergency Support	405,337	884,220	-	-	(478,883)	3,929	(474,954)
Financial Services	57,293	1,106,728	-	-	(1,049,435)	-	(1,049,435)
Fleet Management	134,784	(14,039)	826,000	2,493,000	(1,518,177)	1,120,578	(397,599)
General Purpose Revenue	21,219,355	(118,019)	-	-	21,337,374	-	21,337,374
Corporate Planning & Workforce	99,870	1,106,451	-	-	(1,006,581)	-	(1,006,581)
Information Services	4,936	925,976	-	172,500	(1,093,540)	134,700	(958,840)
Parks & Open Spaces	187,589	3,155,430	182,000	1,437,519	(4,223,360)	307,138	(3,916,222)
Planning & Environment	1,614,822	2,326,181	80,000	60,000	(691,359)	4,000	(687,359)
Swimming Pools	283,000	1,857,193	-	657,221	(2,231,414)	214,087	(2,017,327)
Projects & Assets	4,936	531,196	-	-	(526,260)	-	(526,260)
Property Services	563,590	2,241,032	-	407,057	(2,084,499)	571,858	(1,512,641)
Roads & Ancillary Services	8,724,511	14,696,155	3,765,000	13,930,284	(16,136,928)	5,055,000	(11,081,928)
Strategic Management & Governance	43,500	1,012,226	-	-	(968,726)	-	(968,726)
Tourism & Community Development	172,600	1,179,055	-	230,000	(1,236,455)	19,956	(1,216,499)
Solid Waste Management Services	3,788,372	4,196,234	-	1,813,000	(2,220,862)	407,986	(1,812,876)
Water Services	4,161,047	3,377,052	-	835,000	(51,005)	875,500	824,495
Sewerage Services	3,511,316	3,608,810	7,123,440	11,785,700	(4,759,754)	1,170,262	(3,589,492)
Totals	46,397,297	48,241,288	12,383,837	34,778,277	(24,238,431)	10,519,166	(13,719,265)
Plus Capital Income (excl sale of assets)	11,557,837						
Total Income / Expenditure	57,955,134	48,241,288					
Net Operating Result		9,713,846					
Net Operating Result (excl Cap Grants)		(1,843,991)					



CAPITAL WORKS PROGRAM 2020/2021



NARRABRI SHIRE COUNCIL'S 2020/2021 CAPITAL EXPENDITURE PROGRAM	Capital Expenditure Budget	Funded from:						
		Restricted Assets (Int)	Restricted Assets (Ext)	R/A VPA Contributions	Draw down Loan Funds	Grants & Contributions	Proceeds from Sale of Assets	Rates/Chgs, Untied Grants
GENERAL MANAGER								
Planning & Environment								
Regulatory - Narrabri Animal Shelter Facility - current facility upgrade	60,000	60,000						
Total Planning & Environment	60,000	60,000	0	0	0	0	0	0
CORPORATE and COMMUNITY SERVICES								
Information Services								
IT - Secure Comms Cabinets (Depot & Library)	40,000	40,000						
IT - CCTV Cameras (TCT & VIC)	35,000	35,000						
IT - Laptops	12,500	12,500						
IT - Monitors	5,000	5,000						
IT - Point of Sale Units for TCT	40,000	40,000						
IT - Mobility Devices	40,000	40,000						
Total Information Services	172,500	172,500	0	0	0	0	0	0
Property Services								
Property - Council Rental Property Improvements	10,000	10,000						
Property - Key Management System – Stage 3	10,000	10,000						
Property - Pilliga CWA Rooms – Major Roof Repair and Ceiling Painting	30,000	30,000						
Property - Buildings Environ Sustainability Project stage 1 (planning only - 2019/20)	18,776	18,776						
Property - Narrabri Library External Painting (carryover 2019/20)	15,000	15,000						
Property - Admin Building Refurbishment stage 2 (carryover 2019/20)	40,000	40,000						
Depots - Wee Waa Security and Lighting	20,000	20,000						
Depots - Narrabri Store Office Construction (carryover 2019/20)	82,198	82,198						
Saleyards - Infrastructure renewal	30,000	30,000						
Loan Repayments (Staff Housing & Toilets)	83,837							83,837
Loan Repayments (Boggabri Caravan Park)	18,599							18,599
Loan Repayments (Narrabri Truck Wash)	48,647							48,647
Total Property Services	407,057	255,974	0	0	0	0	0	151,083
Airport								
Airport - Apron Extension near RFS Building for GA & Emergency	550,000	250,000				300,000		
Airport - Terminal Improvement (carryover 2019/20)	20,000	20,000						
Airport - New Terminal Building Design (carryover 2019/20)	40,000	40,000						
Loan Repayments (Narrabri Airport)	64,599							64,599
Total Airport	674,599	310,000	0	0	0	300,000	0	64,599
Cultural Facilities								
Libraries - Repair Guttering & Repaint Facia Boards Boggabri (carryover 2019/20)	5,000	5,000						
TCT - Band Room Refurbishment (incl storage) (carryover 2019/20)	62,397					62,397		
TCT - Renew Kitchen Equipment	25,000	25,000						
TCT - Hearing Loop	90,000	45,000				45,000		
Total Cultural Facilities	182,397	75,000	0	0	0	107,397	0	0

NARRABRI SHIRE COUNCIL'S 2020/2021 CAPITAL EXPENDITURE PROGRAM	Capital Expenditure Budget	Funded from:						
		Restricted Assets (Int)	Restricted Assets (Ext)	R/A VPA Contributions	Draw down Loan Funds	Grants & Contributions	Proceeds from Sale of Assets	Rates/Chgs, Untied Grants
Tourism & Community Development								
Tourism - Gateway Signage (carryover 2019/20 + additional vote)	210,000	210,000						
Tourism - Narrabri Portable Alfresco Dining Deck (carryover 2019/20)	20,000							20,000
Total Tourism & Community Development	230,000	210,000	0	0	0	0	0	20,000
INFRASTRUCTURE DELIVERY								
Solid Waste Management								
Narrabri Landfill - New landfill cell and Site improvements	800,000	800,000						
Narrabri Landfill - New Transfer Station & Resource Recovery Centre	200,000	200,000						
Transfer Stations - Upgrade collection (carryover 2019/20)	250,000	250,000						
Transfer Stations - Surveillance CCTV System trails at Edgeroi, Maules Creek & Pilliga	100,000	100,000						
Transfer Stations - Enhancements	463,000	463,000						
Total Solid Waste Management	1,813,000	1,813,000	0	0	0	0	0	0
Cemeteries								
Narrabri Lawn Cemetery - Renew Internal Roads & Carpark (carryover 2018/19)	100,000	100,000						
Total Cemeteries	100,000	100,000	0	0	0	0	0	0
Swimming Pools								
Pools - All - Replace dosing units - Narrabri(2), Wee Waa & Boggabri	68,000	51,000		17,000				
Pools - Narrabri - replace gauges for splash toys and learn to swim tables	11,000	11,000						
Pools - Narrabri (50m) - replace 2 swimplex sand filters	48,000	48,000						
Pools - Narrabri - Aquatic Pool tile replacement	15,000	15,000						
Pools - Boggabri - Chemical dosing upgrades	85,000			85,000				
Pools - Boggabri - Building improvements and asbestos removal	85,000			85,000				
Pools - Boggabri - renew sand and lateral pipe lines filtration system	15,000			15,000				
Pools - Boggabri - replace sail on shade structure	10,000			10,000				
Pools - Wee Waa - replace filter medium and pipe work, replace sub surface pump	15,000	15,000						
Pools - Wee Waa - Chemical dosing upgrades	11,000	11,000						
Pools - Wee Waa - remove asbestos lining on change rooms and plant room and resheet	80,000	80,000						
Loan Repayments (Narrabri Aquatic Centre)	214,221							214,221
Total Swimming Pools	657,221	231,000	0	212,000	0	0	0	214,221
Parks & Open Spaces								
Open Spaces								
Narrabri - Jetty Area - additional pathway to link arterial pathway (carryover 2019/20)	35,000		35,000					
Narrabri - Narrabri Lake - Walowa St pathway	82,000					82,000		
Wee Waa CBD Upgrade (VPA) (carryover 2019/20)	272,231			272,231				
Sporting Facilities								
Bellata - Sporting Precinct upgrade	100,000					100,000		
Narrabri - Collins Oval - grandstand renewal	258,700	258,700						
Narrabri - Collins Oval - replace & extend pathway from entrance to ring road	55,000	55,000						
Narrabri - Cooma Oval - playground area equipment replacement (carryover 2018/19)	12,000	12,000						
Narrabri - Cooma Oval - renew cricket nets (carryover 2018/19)	78,000	78,000						
Narrabri - Cooma Oval - replace junior foot ball posts for three fields	22,000	22,000						
Pilliga - Sports Precinct (planning only - carryover 2018/19)	30,000	30,000						
Wee Waa - Dangar Park - construct shelters (carryover 2018/19)	53,588	53,588						

NARRABRI SHIRE COUNCIL'S 2020/2021 CAPITAL EXPENDITURE PROGRAM	Capital Expenditure Budget	Funded from:						
		Restricted Assets (Int)	Restricted Assets (Ext)	R/A VPA Contributions	Draw down Loan Funds	Grants & Contributions	Proceeds from Sale of Assets	Rates/Chgs, Untied Grants
Recreational Parks								
Boggabri - Anzac Park - continuation of boundary fence from Middle Park	10,000	10,000						
Boggabri - Vickery Park - install flying fox system (carryover 2019/20)	30,000		30,000					
Boggabri - Vickery Park - install shade sail over skate park	40,000	40,000						
Boggabri - Vickery Park - renew perimeter fence	20,000	20,000						
Narrabri - Collins Park - Main gate shared pathway	131,000	131,000						
Pilliga - Anzac Park - install new playground equipment (carryover 2018/19)	35,000		35,000					
Pilliga - Anzac Park - install shade shelter (carryover 2018/19)	40,000		40,000					
Pilliga - Bore Baths - replace perimeter fence	25,000	25,000						
Pilliga - Rural Transaction Centre - replace amenities (carryover 2018/19)	100,000		100,000					
Public Amenities & Monuments								
Narrabri - Town Clock - renew lighting	8,000	8,000						
Total Parks and Open Spaces	1,437,519	743,288	240,000	272,231	0	182,000	0	0
Fleet Management								
Plant Replacement	2,493,000	1,667,000					826,000	
Total Fleet Management Services	2,493,000	1,667,000	0	0	0	0	826,000	0
Transport (incl. Roads, Footpaths, Bridges, Stormwater & Quarries)								
Regional Roads								
Roads Capex - Regional Road Rehabilitation	400,000		400,000					
Roads Capex - MR127 Pilliga Road Rehabilitation	400,000		400,000					
Roads Capex - Regional Road Resheets	0		0					
Roads Capex - Regional Road Reseals	0		0					
Shire Roads								
Roads Capex - Shire Road Rehabilitation	500,000	500,000						
Roads Capex - Shire Road Resheets	1,714,500	701,736	1,012,764					
Roads Capex - Shire Road Reseals	1,100,000		1,100,000					
Roads Capex - Old Turrawan Road Upgrade (carryover 2019/20)	65,000					65,000		
Roads Capex - Carinya Road Upgrade (carryover 2019/20)	450,000	150,000				300,000		
Roads Capex - Flood Damage (preliminary estimate only)	2,000,000					2,000,000		
Bridges								
Roads Capex - Spring Creek Bridge Replacement (carryover 2019/20)	1,400,000	700,000				700,000		
Roads Capex - Horsearm Creek Bridge Replacement (carryover 2019/20)	1,400,000	700,000				700,000		
Roads Capex - Bullawa Cr, Eulah Cr Bridges - Concept, Geotechnical (carryover 19/20)	27,520	27,520						
Town Streets								
Roads Capex - Town Streets Rehabilitation	50,000	50,000						
Roads Capex - Fitzroy St, Nbrl rehabilitation (carryover 19/20)	102,504	102,504						
Roads Capex - Town Streets Reseal	350,000	350,000						
Roads Capex - Lynn St (Bbri) Extension & Cul de Sac (carryover 19/20)	48,966	48,966						
Roads Capex - Narrabri CBD upgrade (carryover 19/20)	80,794	80,794						
Roads Capex - Maitland St Road Surface Replacement	880,000	880,000						
Roads Capex - Maitland St Roundabouts Improvements	35,000	35,000						
Roads Capex - Narrabri - Collins, Hogan & Lietch Ovals - access road rehab reseal	50,000	50,000						
Roads Capex - Narrabri - Old Newell Highway Railway Crossing	900,000	900,000						
Roads Capex - Kerb & Gutter Replacement	571,000	571,000						
Roads Capex - Fitzroy Street - road & kerb & gutter replacement	800,000	800,000						
Roads Capex - Footpath Replacement	220,000	220,000						

NARRABRI SHIRE COUNCIL'S 2020/2021 CAPITAL EXPENDITURE PROGRAM	Capital Expenditure Budget	Funded from:						
		Restricted Assets (Int)	Restricted Assets (Ext)	R/A VPA Contributions	Draw down Loan Funds	Grants & Contributions	Proceeds from Sale of Assets	Rates/Chgs, Untied Grants
Stormwater								
S/Wtr Capex - Stormwater Renewals	150,000	150,000						
S/Wtr Capex - Narrabri Aquatic Centre design replace storm water discharge system	35,000	35,000						
S/Wtr Capex - Maitland St Stormwater Upgrades	200,000	200,000						
Total Transport Services	13,930,284	7,252,520	2,912,764	0	0	3,765,000	0	0
Water Supplies								
Bellata								
Water Capex - Bellata - Rising Mains Upgrade	300,000							300,000
Boggabri								
Water Capex - Boggabri Water Mains Renewals	20,000							20,000
Narrabri								
Water Capex - Narrabri Water Mains Renewals	100,000							100,000
Wee Waa								
Water Capex - Wee Waa Water Mains Renewals	100,000							100,000
Water Capex - Wee Waa replace mains Charles & James Sts (carryover 2019/20)	270,000							270,000
Water Capex - Wee Waa install electrical motors at bores (carryover 2019/20)	15,000							15,000
Water Capex - Wee Waa stop valves (carryover 2019/20)	30,000							30,000
Total Water Supply Services	835,000	0	0	0	0	0	0	835,000
Sewerage Services								
Boggabri								
Sewer Capex - Boggabri Sewerage Treatment Works Augmentation	6,146,500					4,600,440		1,546,060
Sewer Capex - Boggabri Sewer Mains - CCTV and relining of mains	100,000							100,000
Sewer Capex - Boggabri Sewer Pump Station Isolation Valves (carryover 2019/20)	65,000							65,000
Narrabri								
Sewer Capex - Narrabri Sewer Mains - CCTV and relining of mains	100,000							100,000
Wee Waa								
Sewer Capex - Wee Waa Sewerage Treatment Works Augmentation	5,274,200					2,523,000		2,751,200
Sewer Capex - Wee Waa Sewer Mains-CCTV and relining of mains	100,000							100,000
Total Sewerage Services	11,785,700	0	0	0	0	7,123,440	0	4,662,260
TOTAL CAPITAL EXPENDITURE (as per Services Budget)	34,778,277	12,890,282	3,152,764	484,231	0	11,477,837	826,000	5,947,163
Fund Totals:								
General Fund Capital Expenditure	22,157,577	12,890,282	3,152,764	484,231	0	4,354,397	826,000	449,903
Water Fund Capital Expenditure	835,000	0	0	0	0	0	0	835,000
Sewerage Fund Capital Expenditure	11,785,700	0	0	0	0	7,123,440	0	4,662,260
GENERAL MANAGER	60,000	60,000	0	0	0	0	0	0
CORPORATE & COMMUNITY SERVICES	1,666,553	1,023,474	0	0	0	407,397	0	235,682
INFRASTRUCTURE DELIVERY	33,051,724	11,806,808	3,152,764	484,231	0	11,070,440	826,000	5,711,481
Total	34,778,277	12,890,282	3,152,764	484,231	0	11,477,837	826,000	5,947,163

From: Secretary - Narrabri Chamber
Sent: Thu, 04 Jun 2020 07:14:49 +1000
To: Council; Stewart Todd; Cr Cathy Redding; Cr Cameron Staines; Cr Robert Kneale; cr.; Cr Ron Campbell; Cr Ron Campey; Cr Lloyd Finlay; Cr Annie McMahon
Subject: Draft Operational Plan 2020-2021

Good morning

Narrabri Shire is based in an area that has some of the best quality, highly productive agricultural land in the state.

As everyone is aware our region has been experiencing drought conditions for a number of years which has resulted in the loss of population, closure of some businesses and a general downturn in our economy.

A rain event earlier this year will mean that the farmers have their best opportunity for a reasonable winter crop in 4 years and has ensured pastures for their livestock for the next year or more. The rain was not sufficient enough to guarantee the same certainty for our irrigators and unfortunately it does not mean the end of the drought, with regular follow-up rain needed before we can say the drought is over. Benefits of the rain will take a number of months to filter through the economy.

Over the past few years we have seen a number of our local businesses close, many due to the impact of the downturn in the local economy brought about by the drought, while others are operating with less staffing and reduced goods and service offerings.

In addition to the ongoing drought our community has now been significantly impacted by the Covid-19 restrictions. Out of their control and as directed by government, businesses have had to temporarily close, reduce trading hours, implement measures at additional cost and most significantly they have lost the majority of their income streams. The effect on our local businesses has been significant.

Federal and State governments have made significant contributions to ensure that businesses remain after the Covid-19 restrictions are lifted. A financial gesture by Narrabri Shire Council in support of businesses in the Shire would show support at a local government level at a time when our businesses are most vulnerable.

Given the above the Narrabri Chamber of Commerce requests that council consider waiving rates for the third or fourth quarters of this year for small businesses within the Shire. We further request no increase to rate levels for next year.

Chamber is always appreciative of the support Council gives to our business community and we make this request in light of the recent economic events impacting all of the economy, to assist our businesses in their recovery and thus help to ensure that we continue to have a variety of the necessary businesses to service the ongoing needs our local community.

We would appreciate favourable consideration of this request when formalising your 2021 budget.

Sincerely

--

Sheryl Ridley | Secretary

PO Box 30, Narrabri, NSW, 2390

m: [REDACTED]

w: narrabrichamber.com.au



Document Set ID: 1783600
Version: 1, Version Date: 04/06/2020

From: Ken Flower
Sent: Thu, 11 Jun 2020 21:00:53 +1000
To: Council
Cc: Gerald Davies;Ken Flower
Subject: Namoi Aero Club; Operational Plan Submission Landing Fees YNBR
Attachments: Submission to NSC Operational Plan Landing Fees 11 June 2020.pdf

General Manager,

The Namoi Aero Club makes the following submission in relation to landing charges at Narrabri Airport;

1. Namoi Aero Club

Is a non for profit community Club aimed at promoting the access to aviation at YNBR.;

- commenced operating around 1953 and was for many years the largest pilot training operation in the North West NSW.
- Has built all of its facilities including Clubhouse and Hanger
- Pays rates on the land used for these facilities.
- Probably the only ratepayer at the Airport
- Operates training aircraft which are primarily Recreationally Registered
- Has for many years had a landing fee exemption for training planes operated by the club including up to C172 and Piper Archer (about 1,500kg MTOW)
- Last Nov had landing fees increased from \$6 per ton to \$6 minimum = \$10 per ton (67% increase)

2. Background information

Attached information document contains;

2 A) NSC proposed Landing fees for 2020/2021

This shows that for our training planes we will be paying \$10 per ton and larger aircraft pay considerably less with Metro Liner paying only \$1.19 per ton

2 B) Research article on the relative effects of load and tyre pressure on flexible pavements.

The Runway is a flexible pavement and so is damaged by loads applied. As the research shows that Doubling the load applied to a pavement increases the damage caused to it by 1,000%. So double the load and 10 fold the damage. So why NSC are reducing the landing fee per ton for higher tons does not seem logical.

2C) There are some landing fees for Bankstown and Camden attached for comparison purposes. Some points are;

- These are both operated Sydney Airport, which is a For Profit organisation
- All aircraft are charged around the \$17 to \$18 per tonne at Bankstown and \$14.59 per ton at Camden
- For recreational and training aircraft like gliders (MTOW from 450kg to 800Kg) there is a daily rate Bankstown \$13.59 per day and Camden \$10.60 per day
- Note also there are discounts for pre paying landings

3. Submission

Bearing in mind that;

- a) the lighter the aircraft the less pavement damage (double the load 10 times the damage), and
- b) light aircraft under 1,500kg do not need the runway size, length, runway lights and terminal facilities
- c) the Aero Club is paying rates at the Airport
- d) The training aircraft used are recreational and training
- e) club training aircraft are not using the costly services provided at the airport

Option1.

We submit that the Shire should Add an additional category of Aircraft for under 600kg with the following charges;

Under 600Kg \$3 per landing (equates to \$5 per ton same as the 1,500 to 5,000kg bracket)

Daily Maximum per aircraft for training \$10.60 per day (Same as Camden which is much larger facility)

OR

Option 2

That Namoi Aero Club be granted exemption from landing fees for training aircraft in recognition that they are a ratepayer and lease holder at the Airport

BYE FOR NOW

Ken Flower M 
President, Namoi Aero Club

Landing Fees Submission by Namoi Aero Club June 2020

5:15 pm Wed 8 Jan

http://narrabri.nsw.gov.au

90%

Clearing Fee	\$87.00	Hrs	Applied if hall or amenities are left dirty after usage
NARRABRI AIRPORT			
Passenger Tax – RPT – per arriving / departing passenger	\$17.35		
Passenger Tax – Charter Operators – per arriving / departing passenger	\$17.85		
Parking Fees – Aircraft over 1,500kg	\$12.75	Aircraft / Day	
Landing Fees – Aircraft <1,500kg	\$6.00	Landing	
Landing Fees – Aircraft 1,500kg to <5,000kg	\$13.50	Tonne	← \$5.00 per ton.
Landing Fees – Aircraft 5,000kg to <10,000kg	\$15.80	Tonne	← \$2.00 per ton.
Landing Fees – Aircraft 10,000kg to <20,000kg	\$17.85	Tonne	← \$1.00 per ton. Fly Composite.
Landing Fees – Aircraft >20,000kg	\$19.90	Tonne	← \$1.00 per ton.
Landing Fees – Helicopter	\$6.15	Landing	
Landing Fees – Aircraft Freight and RPT	\$13.75	Landing	
Landing Fees – Touch and Go / Flight Training	\$3.50	Landing	
Authority To Operate Hire Car Business	\$410.20	Parking Space	
Hire Space – Counter – Temporary Car Hire Building	\$575.00	Annum	
Hire Space – Counter – Terminal	\$5,500.00	Annum	
DEVELOPMENT AND ECONOMIC GROWTH			
ANIMAL CONTROL – COMPANION ANIMALS			
RANGER CALL-OUT FEES - Where Council's Ranger is required to attend a call-out after their normal rostered working hours and it can be established who the responsible party is, Council may recover actual costs from the			

Charges

Bankstown

Aircraft over 10 Tonne

- Landing Charge \$17.89 per Tonne MTOW per Landing pro rata
- Parking charge \$5.96 per Tonne pro rata per day parking on the airport more than 3 hours

Aircraft/Helicopters under 10 Tonne

- Daily Toll fee \$17.18 per Tonne MTOW pro rata per day

Maintenance charge

- \$9.45 per Tonne MTOW pro rata per day once maintenance form is submitted

Gliders Recreational + Training.

- Daily Toll fee \$13.59 per glider per day

Landing Fees Submission by Namoi Aero Club June 2020

Balloon Daily Toll fee \$128.97 per Balloon per day

Discount offer

To apply for a discount of 4 months/ 8 months please complete the Toll Form

Please note that we require payment in advance in order to obtain the discounted rate.
See Conditions of Use for more details or contact us to get a form.

Bankstown Airport Advance Toll Form



Camden

Summary of Charges

Aircrafts Movement Charge

- \$14.59 per Tonne MTOW per Landing pro rata and
- Parking Charge \$2.28 per Tonne pro rata for each day or part of the day

Helicopters

- Daily Toll fee \$12.35 per Tonne MTOW pro rata per day

Balloon

- Daily Toll fee \$81.22 per Balloon per day

Gliders

Recreational + Training.

- Daily Toll fee \$10.60 per glider per day

Discount offers

To apply for a discount of movement plan please complete the Advance Movements Form.

Landing Fees Submission by Namoi Aero Club June 2020

Please note that we require payment in advance in order to obtain the discounted rate. See Conditions of Use for more details or contact us to get a form.

Camden Airport Advance Movements Form

~~ADVANCE MOVEMENTS FORM~~

4:34 pm Wed 1 Jan

pdfs.semanticscholar.org

Effect of Load, Tire Pressure, and Tire Type on Flexible Pavement Response

RAMON F. BONAQUIST, CHARLES J. CHURILLA, AND DEBORAH M. FREUND

In recent years, decreased fatigue life, increased rutting, and accelerated serviceability loss in flexible pavements have been attributed to the effects of increased tire pressure. This study used the Federal Highway Administration Accelerated Loading Facility to measure the effects of load, tire pressure, and tire type on the response of a flexible pavement. Surface deflection, surface strain, and strain at the bottom of the asphalt layer were measured. Each of these responses was affected more by load than by tire pressure. Fatigue equivalency factors were developed using an exponential relationship between the number of cycles to failure and the magnitude of the tensile strain at the bottom of the asphalt layer. Since this strain was affected more by load than by tire pressure, the equivalency factors are influenced more by load. Doubling the wheel load (from 9,400 to 19,000 lb) increased predicted damage 1,000 percent whereas doubling the tire pressure (from 76 to 140 psi) increased predicted damage only 20 percent. On the basis of these fatigue equivalency factors, it was concluded that for the pavement section studied, the effect of increasing tire pressure from 76 to 140 psi is equivalent to an axle load increase of approximately 2,000 lb. This equivalency is valid for both radial and bias ply tires.

In recent years, the effect of increased truck tire pressures on flexible pavement performance has become a subject of great concern. Various researchers have used analytical methods to attribute decreased fatigue life, increased rutting, and accelerated serviceability loss to the effects of increased tire pressure (1-3). The purpose of this study was to investigate these concerns by measuring the effects of load, tire pressure, and tire type on the response of an asphalt concrete pavement. This experiment was conducted on Lane 2, Section 2 of the

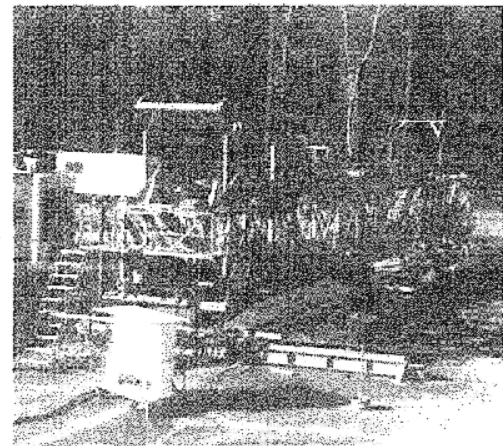


FIGURE 1 Accelerated Loading Facility machine at the FHWA Pavement Testing Facility.

pavements. Lane 1 consists of a 2-in. asphalt concrete wearing course, a 3-in. asphalt concrete binder course, and a 5-in. crushed aggregate base course. Lane 2 consists of a 2-in. wearing course, a 5-in. binder course, and a 12-in. base course.

Both pavements were constructed on a uniform AASHTO classification A-4(II) subgrade soil. Details concerning the design and construction of the test pavements were presented in

Glenn & Margaret Woods



Sunday 14th June 2020

The General Manager
Narrabri Shire Council
PO BOX 261
Narrabri, NSW, 2390

via email to council@narrabri.nsw.gov.au

RE: DRAFT 2020/21 OPERATIONAL PLAN SUBMISSION

The Draft 2020/21 Operational Plan currently on exhibition contains, on page 26, the following proposed Action which we support in principle:

1.3.4.24 – Investigate a premiere precinct for gun clubs within the Shire.

The key word to the action is obviously “Investigate”, with the intent of this action being to investigate all options. We unequivocally do not support any future proposal made by Council recommending the current site of the Narrabri Gun Club as an option for the creation of a “premiere precinct”.

We are pleased to see that this incomplete Action has remained in Council’s Operational Plan and that there is now a target date for completion set out in the 2020/21 version. It is also pleasing to see that a Land Use Assessment has been completed in relation to this matter. We assume that the scope and the results of that Assessment will be made available to affected stakeholders.

We made a similar submission last year and we continue to believe that this action should be amended to include the words “new” and “existing” so that it reads “Investigate a *new* premiere precinct for *existing* gun clubs within the Shire”.

The reasoning behind our proposed amendment is that it would demonstrate that Council recognises that the current locations of existing gun clubs are now ‘potentially’ inappropriate. The creation of a *new* premiere precinct, in a more appropriate area, would benefit all members of the community, would benefit members of the *existing* clubs and possibly provide development opportunities in areas where existing clubs now operate.

Thank you for the opportunity to make this submission.

Yours truly,



Margaret Woods



Glenn Woods

From: karls Carruthers
Sent: Wed, 27 May 2020 11:24:05 +1000
To: Cr Cathy Redding;Cr Robert Kneale;Cr Cameron Staines;Cr Maxine Booby;Cr Ron Campbell;Cr Ron Campey;Cr Lloyd Finlay;Cr Annie McMahon;Director Infrastructure Delivery
Cc: Council
Subject: ATTN - Darren Raeck and Concillors
Attachments: Council Submission Letter.pdf

Attn: General Manager,

As per the public forum submission by Deb Michell Smith at the Extraordinary Council Meeting of 19 May 2020 and my meeting with the Community Facilities Manager and Director of Infrastructure on 8 August 2019 I would like to make the attached submission in relation to the fees and charges for the Narrabri Aquatic Centre lane hire.

I believe a reduction in the lane hire fees not only meets community outcomes identified in the current Community Strategic Plan in supporting a healthy community but also aligns with Councils COVID19 proposal from the 24 March Council meeting to support local businesses:

<https://narrabricourier.com.au/2020/03/26/narrabri-shire-council-responds-to-covid-19/>

I can be contacted on [REDACTED] and appreciate your consideration of this issue.

Kind Regards,

Karla Carruthers
Swimming Coach
[REDACTED]

Dear Darren,

As forecast at our meeting on 8 August 2019 we would like to make a submission to Council to consider a reduction in the lane hire fees at the Narrabri Aquatic Centre. I coach a group of approximately 50 swim squad members from Narrabri and Wee Waa and the group would like Council to look at lowering the bulk long term lane bookings to one lane at half current commercial rates and the second lane at nil charge for bookings of 2 lanes for 3 months or longer for 15 or more hours per week. Feedback from parents suggests the current pricing is unsustainable and lane booking fees are in excess of those of neighbouring towns with similar facilities.

The justification for this is as follows:

- ↓ the long term lane hire brings paying patrons into the pool who then purchase season tickets which boosts overall pool revenue and provides a positive upfront cashflow for Council;
- ↓ the parents, siblings etc who attend also purchase swimming passes and goods and use other facilities at the pool;
- ↓ we feel that the recognition of the positive benefits of long term lane hire to the business operation of the pool should justify a review of the lane hire rates for commercial coaching operations such as myself;
- ↓ encourages healthy exercise and children's participation in sport which would align with Council's values, customer focus and community outcomes identified in the current Community Strategic Plan;
- ↓ As a Narrabri community we need to do what we can to encourage everyone to swim well enough to save themselves and perhaps another life. More drownings occur in NSW than in any other State. Swimming developed as a child provides a lifelong skill. Swimming has become unaffordable for many families in Narrabri, in part due to the combined cost of lane hire and pool admission fees;
- ↓ Allows parents from the Wee Waa area to get coaching at a more affordable rate as historically it has been difficult to get club coaches at Wee Waa.

I can appreciate Council's financial constraints, although ultimately higher utilisation rates will lead to higher turnover across the facilities. Hence can Council please reconsider the pricing structure based on the above points. I can be contacted on the details below if you require any clarifications on our submission.

Yours faithfully,

Karla Carruthers
Swimming Coach

E: [REDACTED]

27/5/20.

From: karls Carruthers
Sent: Tue, 16 Jun 2020 10:12:00 +1000
To: Director Infrastructure Delivery
Cc: Ed Paas;Deb Michell Smith;Council
Subject: Additional information
Attachments: GSC lane hire fees.jpg

Hi Darren,

And thanks for allowing me to provide a follow up to my submission. Firstly, Narrabri is in the enviable position of having a large and growing number of local kids who wish to do swimming as a sport. One only has to go to the pool on a typical summer afternoon after school to see the enthusiasm and work being put in on a regular basis. Unfortunately, the numbers are way more than 1 coach (and even 2 on some days) can effectively and safely train. Council should note that all of the swimmers in my squad are still members of various local swim clubs who just choose myself as a coach for one reason or another.

I don't see a reduction in the commercial lane hire fees as Council subsidising a business vs a non-profit swimming club for the following reasons:

- It is seen more as encouraging business as well as assisting to improve kids activity and health outcomes in the community. This aligns with Councils CSP
- For my invoicing to parents I am clear and transparent with separating my coaching fees to the lane hire fees. I guarantee that any reduction in lane fees will be fully passed on to parents
- I don't really have a minimum number of swimmers as it is based on ability, demand and safety considerations.
- In terms of fees it would be good to have parity with swim club lane hire rates as I am essentially providing the same service just to other swim club members. However understood that this may not be palatable for Council as I am a "business" hence some options are below:
- lower the bulk long-term lane bookings to one lane at half current commercial rates (\$10/hr – 50m \$12.5/hr – 25m) and the second lane at nil charge for bookings of 2 lanes for 3 months or longer for 12 or more hours per week. Lane hire bookings for less time than this could remain at the current rates.
- apply the same rates as Gunnedah (see attached and below)

I don't know that the fees inhibit the ability to improve my coaching services however their expense and affordability definitely inhibits growth and the ability to provide the service both for myself and any future coaches for Narrabri.

I'm not sure where you are getting the info on neighbouring council lane hire fees. I am currently training some of my squad at Gunnedah pool while awaiting Narrabri Aquatic centre to reopen. The Gunnedah fees and charges are attached and these are only \$2.50/hr as per page 38 ie approx 10% of what Narrabri charges. Moree may not be a reasonable comparison as it is a privately run pool with much higher charges across the board. I believe swim squad(s) in Moree are suffering partly due to that compared to the numbers we are seeing at Narrabri and Wee Waa. Tamworth has 2 pools and a much larger population base so may also not be a reasonable comparison.

Again, happy to work with yourself, Evan, pool staff and Council to come to a fair and reasonable outcome given the above and my previous correspondence.

Kind Regards,

Karla

Name	Unit	CSO	CL2	GST	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)
Pool space hire – 50m Exclusive use, minimum area per booking 125 m ²	\$/ m ² /hour	Y	A	Y	\$0.02060 (\$/m ² /hour)	
						Last YR Fee \$0.0235 (\$/m ² /hour)
Pool space hire – 50m Non-exclusive use, minimum area per booking 125 m ²	\$/ m ² /hour	Y	A	Y	\$0.01030 (\$/m ² /hour)	
						Last YR Fee \$0.01 (\$/m ² /hour)
Lane Reservation Fee – 25m pool	per lane per hour	N	A	Y	\$2.50	\$2.60
Lane Reservation Fee – 50m pool	per lane per hour	N	A	Y	\$2.50	\$2.60

Name	Unit	CSO	CL2	GST	Year 19/20 Fee (incl. GST)	Year 20/21 Fee (incl. GST)
Lane Hire [continued]						
Pool space hire – 50m Exclusive use, minimum area per booking 125 m ²	\$/ m ² /hour	Y	A	Y	\$0.02060 (\$/m ² /hour)	
						Last YR Fee \$0.0235 (\$/m ² /hour)
Pool space hire – 50m Non-exclusive use, minimum area per booking 125 m ²	\$/ m ² /hour	Y	A	Y	\$0.01030 (\$/m ² /hour)	
						Last YR Fee \$0.01 (\$/m ² /hour)
Lane Reservation Fee – 25m pool	per lane per hour	N	A	Y	\$2.50	\$2.60
Lane Reservation Fee – 50m pool	per lane per hour	N	A	Y	\$2.50	\$2.60

From: Council
Sent: Tue, 2 Jun 2020 14:02:48 +1000
To: Emma Gould
Subject: FW: NSC 2021 Fees and Charges / Narrabri Aquatic Centre Lane shire

Nicole Gordon

Customer Service Agent

Phone: 02 6799 6866

Email: council@narrabri.nsw.gov.au

NARRABRI SHIRE
DISCOVER THE POTENTIAL



From: Hannah Bennett [REDACTED]
Sent: Tuesday, 2 June 2020 12:50 PM
To: Council <Council@narrabri.nsw.gov.au>
Subject: NSC 2021 Fees and Charges / Narrabri Aquatic Centre Lane shire

Attn: General Manager,

As a Narrabri Community member I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

I believe a substantial reduction in the lane hire fees for long term hire to be more in line with what neighbouring Shires and swim clubs pay. It would further align with Councils stated policy in the CSP of supporting a healthy community and encouraging fitness.

Regards

Hannah Bennett

Document Set ID: 1782612
Version: 1, Version Date: 02/06/2020

From: Guy Roth
Sent: Mon, 15 Jun 2020 09:42:19 +1000
To: Council
Cc: Cr Cathy Redding;Evan Harris
Subject: NSC 20/21 Narrabri pool fees

Subject: submission on NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Attn: General Manager,

Hi Stewart,

As a parent of children who do squad swimming training I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

I believe a substantial reduction in the lane hire fees for long term hire to be more in line with what neighbouring towns and swim clubs pay would further align with Councils stated policy in the CSP of supporting a healthy community and encouraging fitness.

I can be contacted on the numbers below if any clarifications are needed to the above.

Regards Guy

[REDACTED]

From: Council
Sent: Mon, 15 Jun 2020 10:24:52 +1000
To: Amy Withington
Subject: FW: Lane hire

Nicole Gordon
Customer Service Agent
Phone: 02 6799 6866
Email: council@narrabri.nsw.gov.au

-----Original Message-----

From: Megan [REDACTED]
Sent: Sunday, 14 June 2020 4:11 PM
To: Council <Council@narrabri.nsw.gov.au>
Subject: Lane hire

Hello my name is megan burford I am wrighting this letter to address the issue of lane hire as a family we are struggling to make ends meet a Reduction would mean we can continue swimming as the drought and Covid 19 has put a Lot of pressure on thanks megan burford

Sent from my iPhone

From: Council
Sent: Mon, 15 Jun 2020 10:22:55 +1000
To: Amy Withington
Subject: FW: NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Nicole Gordon

Customer Service Agent

Phone: 02 6799 6866

Email: council@narrabri.nsw.gov.au

NARRABRI SHIRE
DISCOVER THE POTENTIAL



From: [REDACTED]
Sent: Sunday, 14 June 2020 1:43 PM
To: Council <Council@narrabri.nsw.gov.au>
Subject: NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Att: General Manager

Dear Stewart

I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

I believe swimming is an essential life skill. Unfortunately, the cost of swimming, be it squad, or swimming lessons, prohibits many children from accessing this essential life saving activity. We are extremely fortunate in Narrabri, to not only have access to wonderful facilities, but also multiple parties who are willing and able to offer various swimming services to our community. I believe a reduction in lane hire fees would see an increase in the utilisation of council facilities, with obvious economic flow on effects, whilst also benefiting the community through increased physical activity and also ensuring our children are equipped with a basic life skill.

Thank you for your time and consideration.

Kind regards
Natasha Nott
[REDACTED]

From: Council
Sent: Mon, 15 Jun 2020 10:22:39 +1000
To: Amy Withington
Subject: FW: NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Nicole Gordon

Customer Service Agent

Phone: 02 6799 6866

Email: council@narrabri.nsw.gov.au

NARRABRI SHIRE
DISCOVER THE POTENTIAL



From: [REDACTED]
Sent: Sunday, 14 June 2020 12:13 PM
To: Council <Council@narrabri.nsw.gov.au>
Subject: NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Attn: General Manager

As a parent of children who do squad swimming training I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri aquatic centre.

Council made a very positive move last summer in making pool access free for all patrons, during the very difficult financial times due to the ongoing drought. I believe a substantial reduction in the lane hire fees for long term hire, to be more in line with what neighbouring towns and swim clubs pay, would further align with Councils stated policy, of supporting a healthy community and encouraging fitness.

Unfortunately, at there current level, lane hire fees makes swimming lessons/squad training, a most important life skill, cost prohibitive for a lot of families throughout all of our shire pools. Thank you for your consideration.

Regards

Bec Lowick
Narrabri Shire Council Ratepayer

From: Hadie Murray
Sent: Sun, 14 Jun 2020 19:10:58 +1000
To: Council
Subject: Lane fees 20/21 season

Stewart

I am in full support of karla's Carruthers letter sent in to the council requesting a reduction in the lane hire fees and charges at Narrabri Aquatic Center for Karla's swim team in 20/21 season.

Regards

hadie

Sent from my iPhone

From: Council
Sent: Mon, 1 Jun 2020 11:19:03 +1000
To: Amy Withington
Subject: FW: NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Nicole Gordon

Customer Service Agent

Phone: 02 6799 6866

Email: council@narrabri.nsw.gov.au

NARRABRI SHIRE
DISCOVER THE POTENTIAL



From: Brooke Dalton [REDACTED]
Sent: Monday, 1 June 2020 11:06 AM
To: Council <Council@narrabri.nsw.gov.au>
Subject: NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Attn: General Manager

I wish to express my support of the letter from Karla Carruthers and presentation from Deb Michell-Smith at the Council Meeting regarding the fee structure for the lane hire at the Narrabri pool.

A reduction in lane hire would make squad swimming a much more viable option for many more swimmers. As a parent of a squad swimmer I have seen the positive effects it has had on my child and moving the charges to be more in line with surrounding towns would encourage more swimming as a summer sport not to mention reinforce Narrabri's status as 'the sportiest town'.

We have a great facility here in Narrabri and encouragement for all to use it would be beneficial to everyone.

Kind regards,

Brooke Dalton

[REDACTED]

From: Garry Bennett
Sent: Tue, 2 Jun 2020 11:37:01 +1000
To: Council
Subject: "NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire".

Attn: General Manager,

As a parent of children who does squad swimming training I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

I believe a substantial reduction in the lane hire fees for long term hire to be more in line with what neighbouring shires and swim clubs pay. This would further align with Councils stated policy in the CSP of supporting a healthy community and encouraging fitness.

Regards
Garry Bennett

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

May 27th, 2020

Wee Waa Swimming Club
PO BOX 111
WEE WAA NSW 2388



General Manager
Narrabri Shire Council
46-48 Maitland St
Narrabri NSW 2390

Attn: Darren Raeck – Director Infrastructure Delivery
E: council@narrabri.nsw.gov.au
CC: [REDACTED]

**Submission on NSC 2020/21 fees and charges – Narrabri Aquatic Centre
Lane Hire Charges**

Dear Darren,

Thank you, for taking the time to accept, read and consider our submission.

As mentioned in our previous letter we would like to support a substantial reduction in the Narrabri Aquatic Centre lane hire charges as per the submission on the issue from Karla Carruthers.

As Wee Waa Swimming Club does not currently have an official coach or access to a 50m pool, a number of our club members currently travel to Narrabri weekly to do long course squad training under Karla Carruthers, primarily due to the lane hire charges and the need to travel to Narrabri in return makes this a very costly sport for our children to participate in.

Your consideration of this matter is greatly appreciated. If you require further clarification on our submission, I can be contacted on the following details:

Mob: [REDACTED]

E: [REDACTED]

Yours Faithfully

[REDACTED]
Anthony Gray
President
Wee Waa Swimming Club

From: [REDACTED]
Sent: Mon, 8 Jun 2020 11:34:19 +1000
To: Council
Subject: Submission on NSW 20/21 fees and charges

To Whom It May Concern

I have been involved in sport in Narrabri for over 25 years in Narrabri and eventhough my sport has been on land and not in water it has been brought to my attention re Narrabri Shire Council fees for our local swimming coaches who are dedicating their time to Narrabri's youth.

If the cost of the lane hire for these coaches can be looked at and reduced so that they can encourage as many children to learn to swim and train and become part of a team environment. This will not only reduce swimming deaths but will keep the children doing something healthy and will benefit them immensely.

With what we have all been experiencing lately I think all aspects of the swimming game can be a positive for Narrabri's younger generation (mentally and physically).

It has been made known that surrounding towns have cheaper lane hire but since our indoor pool is "relatively" new I do understand that initial costs have to be recouped but am requesting of a review of the charge on the lane hire.

I do hope you can reinspect these charges and assist our local youth so that the swimming fraternity can continue on doing what they do best.

With thanks for reading my email.

Joan O'Neill

From: Edward Paas
Sent: Mon, 1 Jun 2020 06:33:16 +1000
To: Council
Cc: Evan Harris;Cr Cathy Redding
Subject: submission on NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire
Attachments: Council Submission Letter.pdf

Attn: General Manager,

Hi Stewart,

As a parent of children who do squad swimming training I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

Council and the community are quite rightly proud of Narrabri's status of the sportiest town. Council also made a very positive move last summer in making pool access free for all patrons. I believe a substantial reduction in the lane hire fees for long term hire to be more in line with what neighbouring towns and swim clubs pay would further align with Councils stated policy in the CSP of supporting a healthy community and encouraging fitness.

I can be contacted on the numbers below if any clarifications are needed to the above.

Regards,

Ed

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

From: [REDACTED]
Sent: Mon, 1 Jun 2020 07:39:18 +1000
To: Council
Cc: Evan Harris;Cr Cathy Redding
Subject: Submission regarding NSC 2020/2021 fees and charges - Narrabri Aquatic Centre lane hire

1 June 2020

Dear Stewart

As a parent of children who have participated in squad swimming training in Narrabri for many years, and would like to continue to do so in the future, I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19 May 2020 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri Aquatic Centre.

My son, Gus, has been fortunate enough to represent not only his State, but his home town of Narrabri, at a National level in swimming since 2018. I would like to see other children in our community have similar opportunities to reach their potential, however, the current fee structure quite simply makes swimming in Narrabri an unaffordable sporting option for the vast majority of families.

I also know a substantial reduction in the lane hire fees for long term hire to be more in line with what neighbouring towns and Swimming Clubs pay. Rather than negatively impacting Council's finances, I feel any move to reduce long term lane hire costs would encourage increased patronage of the Council's pool facilities and would further align with Council's stated policy in the CSP of supporting a healthy community and encouraging fitness.

Kind Regards

Sarah Ciesiolka

[REDACTED]

From: Helen Smith
Sent: Tue, 16 Jun 2020 12:01:15 +1000
To: Council
Subject: NSC 20/21 fees and charges

Hi,

As a parent of four children from near Wee Waa who at any one time has at least two children doing squad swimming training in Narrabri I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council meeting of 19/5 in relation to a request for a reduction in the fee structure from the lane hire at Narrabri Pool.

Council made a very positive move last summer in making pool access free for all patrons. My family held a family season pass so did not benefit at all from free access to the pool even though we were advised we would get some of our fees refunded this did not occur. I have always supported council run swimming lessons and paid for every lesson but the council run lessons do not extend past learn to swim to a mini squad style. Our only option is to travel from Wee Waa to Narrabri (95km one way) to attend squad training from private coaches. I believe a substantial reduction in the lane hire fees for long term hire to be more in line with what neighbouring towns and swim clubs pay would further align with council's stated policy in the CSP of supporting a healthy community and encouraging fitness.

I can be contacted on the number below if any clarifications are needed to the above.

Please also let me know where I may receive the refund allocated to family pass holders for the free summer access.

Helen Smith



From: Linda croker
Sent: Tue, 16 Jun 2020 11:47:02 +1000
To: Council
Subject: Lane hire

To whom it may concern,

I am writing with concern re the very expensive lane hire that we have to pay to swim with Carla's swim school.

It is a ridiculous amount that you are asking us to pay compared to other swim groups in

The region. Gunnedah has a brand new pool and their swim groups do not have to

Pay anything near what we do. The aim for our children is to give them the opportunity to train and compete in the facilities provided within the town however you are making it very difficult for the kids to swim due to the exuberant cost of lane hire.

Please reconsider these fees as you will lose people to other clubs and towns if costs like this don't go down.

Thankyou for considering my letter

Yours truly

Linda Croker

Sent from my iPhone

From: nicole gleeson-lendon
Sent: Tue, 16 Jun 2020 10:42:02 +1000
To: Council
Subject: NSC 20/21 fees and charges - Narrabri Aquatic Centre Lane Hire

Attention: General Manager

I am writing as a parent of 3 children who participate in squad swimming. I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Meeting of the 19th May 2020, in relation to a request for a reduction in the fee structure for the lane hire at Narrabri Aquatic Centre. As a single parent of 3 children trying to participate in swimming as a summer sport, with the continual rise in lane hire fees, makes the sport financially unattainable with the view to having to step away from the sport.

I believe that it would be a positive decision to substantially reduce the lane hire fees for long term hire, to be more in line with those of neighbouring communities and swim club, and would further align with Councils Stated Policy of supporting a healthy community an encouraging fitness.

The current level of lane hire fees, makes swimming lessons/squad training cost prohibitive throughout our shire pools. If the lane hire prices continue to rise, it would be more affordable to travel to neighbouring towns for training and squad sessions. This would be a great loss for the Narrabri pool.

Thank you for your consideration.


Kind regards,

Nicole Gleeson-Lendon

From: Sally & Troy Clarke
Sent: Tue, 16 Jun 2020 11:58:43 +1000
To: Council
Subject: NSC 20/21 fees and charges

Att: General Manager

As a parent of children that attend the Narrabri swimming pool daily and participate in swim squad training I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Meeting on the 19th May 2020 that requests a reduction in the fee structure for the lane hire at the Narrabri Pool in 20/21. As the high costs associated of lane hire have put squad training out of reach financially for many families in the community.

Kind Regards
Sally Clarke
Email 

Narrabri Shire Council
Narrabri NSW 2390

16 June 2020

To Whom it may concern

I am a parent that has a child in Karla's swimming group, my son is a very sporty child and to keep him fit during the summer months, swimming is a great option. With the drought hitting hard and then Covid-19 swimming is becoming a very expensive sport to be involved in, with lane hire expensive. I have four children and all four children have used the pool for lessons and staying fit and healthy. Swimming is one of the best forms of physical exercise for people of all ages, including children.

Speaking with several parents around Narrabri I am hearing more and more that they cannot get their children into swimming lessons as there is not enough swimming teachers available. Swimming teachers cannot afford to pay the lane hire so they are going away from teaching children to swim. The percentage of children not learning how to swim before they go to school is on the rise in Narrabri. Tragically 29 children aged 0-4 years drowned in 2016/17 in NSW, which is 32% increase on the previous year, serving as a sobering reminder to parents of the importance of getting children into lessons.

Studies have shown that kids who develop swimming skills early are more confident and willing to try different sporting activities throughout their life. Throughout their young lives, children will be exposed to many circumstances where they're required to swim, whether it's at a friend's pool party or even swim lessons provided through their school. If your child is equipped with previous knowledge, they will have the necessary confidence and self-esteem to get involved!

The Narrabri Shire Council can help the community and getting more children swimming by bringing the lane hire down for all coaches and swimming teachers.

Kind regards

Mary Fielder

From: [REDACTED]
Sent: Tue, 16 Jun 2020 14:01:25 +1000 (AEST)
To: Council
Subject: NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Attn: General Manager,

Hi Stewart,

Letter of support - Submission from Karla Carruthers regarding long term lane hire fees - SC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

As a parent of children who participate in squad swimming training, and have done for many years now, I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

As a local family we enjoy utilising and supporting our local facilities, but fear the continuation of exorbitant fees will impact our ability to continue to do so. We are incredibly lucky to have a private swim coach in our town, and would be gravely disappointed if lane hire fees were to continue to negatively impact and result in the cessation of this service.

I sincerely hope that Council considers what neighboring towns and swim clubs pay, and revises its own fees to see a substantial reduction in the lane hire fees for long term hire. To do so would further align with Councils stated policy in the CSP of supporting a healthy community and encouraging fitness.

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Please don't hesitate to contact me should you require any clarification on the above.

Regards,

Blanche O'Connor

[REDACTED]

[REDACTED]

[REDACTED]

From: Council
Sent: Wed, 17 Jun 2020 10:45:03 +1000
To: Emma Gould
Subject: FW: NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Are you able to do this one please.

Thanks

Nicole Gordon

Customer Service Agent

Phone: 02 6799 6866

Email: council@narrabri.nsw.gov.au

NARRABRI SHIRE
DISCOVER THE POTENTIAL



From: Matthew O'connor [REDACTED]
Sent: Wednesday, 17 June 2020 10:30 AM
To: Council <Council@narrabri.nsw.gov.au>
Subject: NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Attn: General Manager,

Hi Stewart,

Letter of support - Submission from Karla Carruthers regarding long term lane hire fees - SC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

As a parent of children who participate in squad swimming training, and have done for many years now, I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

As a local family we enjoy utilising and supporting our local facilities, but fear the continuation of exorbitant fees will impact our ability to continue to do so. We are incredibly lucky to have a private swim coach in our town, and would be extremely disappointed if lane hire fees were to continue to negatively impact and result in the cessation of this service.

I sincerely hope that Council considers what neighboring towns and swim clubs pay, and revises its own fees to see a substantial reduction in the lane hire fees for long term hire. To do so would further align with Councils stated policy in the CSP of supporting a healthy community and encouraging fitness.

Please don't hesitate to contact me should you require any clarification on the above.

Matthew O'Connor



From: Council
Sent: Wed, 17 Jun 2020 10:28:59 +1000
To: Elizabeth Webster
Subject: FW: NSC 20/21 fees and Charges- Narrabri Aquatic Centre Lane hire.

Nicole Gordon
Customer Service Agent
Phone: 02 6799 6866
Email: council@narrabri.nsw.gov.au

-----Original Message-----

From: Katie Seymour [REDACTED]
Sent: Wednesday, 17 June 2020 9:59 AM
To: Council <Council@narrabri.nsw.gov.au>
Subject: NSC 20/21 fees and Charges- Narrabri Aquatic Centre Lane hire.

Att: General Manager

As a parent of children who do squad swimming training I would like to fully support the submission from Karla Carruthers & the presentation from Deb Michell-Smith at the extraordinary council meeting on 19/5 in the request for a reduction in the lane hire fees & charges at the Narrabri Aquatic centre for Karla's swim team 20/21 season. I feel it is essential & should be more affordable for family's to be able to get their children taught this life saving skill!

Regards

Katie Seymour

Sent from my iPhone

From: jaspreet singh
Sent: Wed, 17 Jun 2020 11:26:29 +1000
To: Council
Cc: Director Infrastructure Delivery
Subject: atten - general manager

Hi Stewart,

As a professional health and fitness expert in our area I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

Council and the community are quite rightly proud of Narrabri status of the sportiest town. However from my experience i see a lack of activity during the younger generation in our town, and also the rise of obesity and lots of health related problems. Affordable access to sport and coaching should be available to all.

Council also made a very positive move last summer in making pool access free for all patrons. I believe a substantial reduction in the lane hire fees for long term hire to be more in line with what neighbouring towns and swim clubs pay would further align with Councils stated policy in the CSP of supporting a healthy community and encouraging fitness.

I can be contacted on the numbers below if any clarifications are needed to the above.

Regards,
Jaspreet Singh

[REDACTED]

From: Leanne Pearson
Sent: Thu, 18 Jun 2020 16:31:09 +1000
To: Council
Subject: NSC 20/21 fees & charges Narrabri Aquatic Centre Lane Hire

Attention: General Manager

I would like to support the letter from Karla Carruthers sent into council requesting a reduction in lane hire fees and charges at Narrabri Aquatic Centre for Karlas Swim Team in 20/21 season.

Kind Regards
Leanne Pearson

Sent from my iPhone

From: Jodie Louise Anderson
Sent: Fri, 19 Jun 2020 13:49:06 +1000
To: Council
Subject: NSC 20/21 Fees and charges /Narrabri aquatic centre fees

Sent from my Attn: General Manager,

As a Narrabri Community member I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

I believe a substantial reduction in the lane hire fees for long term hire to be more in line with what neighbouring Shires and swim clubs pay. It would further align with Councils stated policy in the CSP of supporting a healthy community and encouraging fitness.

Regards

Jodie Anderson

From: Sue Barwick
Sent: Fri, 19 Jun 2020 13:33:06 +1000
To: Council
Subject: NSC 20/21 fees and charges – Narrabri Aquatic Centre lane hire fees

Attn: General Manager,

As a Narrabri Community member I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

I believe a substantial reduction in the lane hire fees for long term hire to be more in line with what neighbouring Shires and swim clubs pay. It would further align with Councils stated policy in the CSP of supporting a healthy community and encouraging fitness.

Regards

Sue Barwick

From: Kim Bruce
Sent: Fri, 19 Jun 2020 13:26:20 +1000
To: Council
Subject: NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Attn: General Manager,

As a Narrabri Community member I would like to support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at Narrabri pool.

I believe a substantial reduction in the lane hire fees for long term hire to be more in line with what neighbouring Shires and swim clubs pay. It would further align with Councils stated policy in the CSP of supporting a healthy community and encouraging fitness.

Regards

Kim Bruce

From: Melanie Elms
Sent: Fri, 19 Jun 2020 15:42:49 +1000
To: Council
Cc: Evan Harris;Cr Cathy Redding
Subject: Submission on NSC 20/21 fees and charges - Narrabri Aquatic Centre lane hire

Attn: General Manager,

Hello Stewart,

As a parent of children who participate in squad swimming training I strongly support the submission from Karla Carruthers and presentation from Deb Michell-Smith at the Extraordinary Council Meeting of 19/5 in relation to a request for a reduction in the fee structure for the lane hire at the Narrabri Aquatic Centre.

I thank council for their engagement over the 2019-20 summer and encourage further collaboration with community to establish competitive pricing similar to our neighbouring towns. Council's Community Strategic Plan - supporting a healthy community and encouraging fitness is an important element to our recovery of COVID-19, the more community members engaged in sustainable fitness the more resilient our communities become.

I can be contacted on the number below if required.

Kind regards,

Melanie Elms
[REDACTED]

[REDACTED]

[REDACTED]

From: Stuart McMaster
Sent: Wed, 27 May 2020 14:36:55 +1000
To: Council
Cc: [REDACTED]
Subject: Rate review

The Mayor,
Narrabri Shire Council,
Dear Cathy and Councillors,

As a multiple investor in Narrabri over 5 decades it is of concern to me that the cost of maintaining these investments are continually on the rise.

In my opinion, the value for money, return on capital and upside for equity within the town has declined over this last decade.

The cost of administration and lack of services have been of significant influence in this decline.

Just raising the rates, water charges and service fees every year will drive away many investors.

It baffles me why with our location and the assets of land and water, gas and coal, the registration of business and investment is so costly.

My wife and I have moved from Narrabri but still hold many interests and memories of the opportunities that it presented.

Be mindful of what you provide and promote it and don't compare with what others may or may not have.

Your sincerely,

Stuart McMaster

Tony Meppem



The General Manager
Narrabri Shire Council
P.O. Box 291
NARRABRI N.S.W 2390

19 June 2020

Dear Stuart,

RE: Submission on Operational Plan 2020/21

I refer to the exhibition of the 2020/21 Council Operational Plan and wish to provide the following submission to Council in relation to the document.

Firstly congratulations to the councillors for acknowledging the dire economic circumstances your residents find themselves in and resolving to freeze all rates and charges at current levels. Like the other two levels of government Council also needs to be contributing to economic stimulus through returning money to resident's not just making unquantifiable press releases about local preference policies and freezing all rates and charges is a great initiative to make a real difference.

I note the original recommendation was to apply the full 2.6% increase and this was not supported by a majority of councillors which demonstrates leadership. **I encourage Council to stick to the freeze on all Rates, Annual Charges and Fees and not allow a watering down of the freeze.**

To support Council achieve its goal of providing the maximum benefit to the community I wish to bring to your attention the following options to assist to bring the \$1.8mil deficit back closer to a balanced budget for 2020/21:

- Fund the proposed \$1,813,000 capital budget for Solid Waste Management through an external loan to spread the cost over multiple years and take advantage of extra low rates now.

- Employee Costs are projected to increase to \$19.1mil in 2020/21 up from a projected actual of \$17.4mil this year being a 9.8% increase with award increases expected at less than 2%?? Council can cap employee costs to \$17.8Mil by freezing the creation of any new jobs without a full report to Council that justifies the role and provides funding.
- Utilise some of the existing Mining VPA funds sitting in restricted assets for projects that will never be completed or are no longer needed to help fund the rate freeze with Whitehaven's consent (Narrabri CBD road \$800,000 would be something that can be funded?)
- Take up the NSW Governments offer to make up lost rate pegging funds via increases above the rate peg percentage over the next 10 years when Covid impacts have lapsed.
- Review downwards the conference and travel budgets now that video conferencing is more widely being used and the conference circuit is closed down.
- Increase the mining rate to help offset lost revenue as the industry hasn't suffered any negative impacts and has the capacity to pay.
- Remove unnecessary capital works as follows:
 - \$131,000 Collins Park shared path from main gate.
 - \$40,000 Admin Building Improvements
 - \$40,000 Airport new terminal design
 - \$210,000 Gateway Signage.

Any combination of the above will allow councillors to easily achieve a better result for the community than the usual increase to the max approach.

Yours truly,

Tony Meppem

General Manager
Narrabri Shire Council


22ndth June 2020

Dear Sir,

I hereby make the following comments for Councils consideration when adopting the 2020/21 Operation Plan (Budget).

In the coming year 2020-21, the prediction is a deficit of \$1,844,000, this is after a fees & charges freeze proposed by a majority of Councillors led by Cr Ron Campbell seconded by Cr Ron Campey, that the General Manager has claimed if supported will add \$796,768 to the operating deficit. I support the freeze on the back of drought and COVID-19 as the community is in no position to pay more and therefore I applaud the Councillors for their foresight.

I understand in documents that the General Manager has been putting the case to the Councillors that the fees must go up, could I put an alternative view that it is better if the fees and charges are frozen and Council look at the efficiency, staff and service levels to fund the deficit, this is where the real savings are.... the residents and ratepayers cannot continue to carry the burden as it is now without a review being undertaken. Adopt the budget with this proviso.

When a Council has a deficit of this magnitude it is generally reflective that something is not right in the management of the Council's resources. For example, note the employee costs (from 2018-19 to the budget in 2020/21) they have increased by \$3.3m or 20.8% at a time when wages are stagnant, CPI is low and the impacts of drought and the virus are still rampant. How can this be justified to ratepayers and residents?

It appears that Narrabri Shire Council performs much worse than its' surrounding Councils in terms of a ratio of its workers compensation cost divided by employee cost. What this means is that Narrabri Shire Council is consistently the worst Council in the region in managing its' workers compensation and the work health and safety of its workers and contractors.

To have such poor figures compared to their peers, in relation to the management of the workforce, must be of concern and no doubt from my experience this is another indicator that there is potentially much more of a concern under the surface. Council can't build an efficient operation on inefficient systems, staff and services - these must be assessed and addressed first before moving forward.

In conclusion, may I recommend that Council adopt the price and rates freeze proposed, and to fund the proposed deficit by reviewing its efficiency, staff and service levels, with the General Manager being requested to find the savings internally urgently for a report back to Council at the next Ordinary meeting in July 2020.

Thank you for your time and the opportunity to make this brief submission.

Greg Lamont


From: [REDACTED]
Sent: Mon, 22 Jun 2020 14:53:58 +1000
To: Council
Subject: Submission on 2020-21 Budget
Attachments: Submission on council budget - S R Stoltenberg.pdf, Study - Workers comp comparison.pdf, Council budgets - By functions - 2019 - 2021 v2.pdf, Council budgets - past stat format 2017 to 2021 v2.pdf

To The General Manager
Narrabri Shire

Re : Submissions sought the 2020-21 Budget

Dear Sir

In relation to the draft budget on display on councils website please find attached

Please find attached

1. Notes
2. Alternate budget summary – by function
3. Alternate budget summary – by inputs
4. Study workers compensation costs.

Thank you

Steve Stoltenberg



Virus-free. www.avg.com

Submission on the Narrabri shire Budget 2020-21 by Stephen Stoltenberg 22/6/2020

My primary concern is the lack of transparency and management accounting and the efficiency of the utilisation of the workforce. This is by no means an exhaustive list.

Transparency.

Attached is a PDF reworking of the documents put up by council, the main difference is

1. I have not put the cost centres in alphabetical order as council has this year, rather the division order as in previous years, to help compare apples with apples.
2. The trading funds, water and sewer are separate at the bottom so that they may be clearly discernible from General Fund activities.
3. General Purpose income is a separate grouping and tally to the functions, at the bottom and a % of what each cost centre takes from the "bucket" that is GP income.
4. Separate lines have been included for library and the crossing theatre, that this year have been combined into a single cost centre, this is not acceptable, they are both very significant activities in their own right and should be listed as separate lines.
5. The HR cost centre, no break ups are provided, however I have the 2019 Ledgers by GIPA and can see that the workers compensation premium of about \$700k was in this total last year. The cost to manage the workforce is stated as \$1.1m, the obvious question is does this include workers comp premium or not? If it does not that how can such a figure be justified.
6. Property services operating budget expenses have increased from \$1.6m to \$2.7m, for a \$1.1m increase some justification should be provided.

Work Force Management

Attached is a table that compare the cost of workers compensation, Narrabri to its peers. The cost of the premium divided by the total employee cost, less w/comp to give a yardstick to measure the performance Narrabri to the other councils.

As can be seen, the Narrabri figures are by far the worst, more than twice the ratio most other councils.

The obvious cost is the premium itself, if the Narrabri rate were in line with the other councils, the saving would be in excess of \$300k.

The less obvious issue is what is causing such a high incidence of workers comp claims at Narrabri, is there a safety issue? Or is it that an unhappy staff are taking more stress leave? Whatever the reason it is a statistic that detracts from the overall efficiency of the staff, that are budgeted to cost \$19.1m in 2020-21. This is the single largest input to the budget.

To have such a high workers comp ratio can only mean the management of the staff is lacking in efficiency to some % that is difficult to measure but would be significant. What could that % be? If it is 5%, then it is \$950k, more than half the \$1.8m deficit.

Council should have at its highest priority, finding out why it has such poor workers comp figures. Is it because something is lacking in the way the staff are led?

Summary

The document tabled is not up to standard, there are inexcusable omissions , such as showing the true cost the crossing theatre and Library separate. Putting General Purpose income in alphabetical order looks very unprofessional. Cost centres like HR & property seem to have had expense increases much greater than CPI with no explanation. It is just not good enough and the September QBR1 needs to be much more transparent.

The alarming figures in the workers compensation cost, compared to our peer councils is the canary in the mine warning of far greater problems the way the council is managed.

This is not of the standard expected of an organisation with combined operating & capital spending of \$60 million serving 15,000 residents.

Emp cost	Less W/Comp	Net	%
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Comparison Workers compensation costs

<u>2016</u>				
Narrabri	16,306	708	15,598	4.5%
Moree	18,317	593	17,724	3.3%
Gunnedah	14,486	218	14,268	1.5%
Walgett	8,850	309	8,541	3.6%
Tamworth	43,891	817	43,074	1.9%
Bogan	6,351	109	6,242	1.7%

<u>2017</u>				
Narrabri	15,835	799	15,036	5.3%
Moree	18,977	674	18,303	3.7%
Gunnedah	14,978	319	14,659	2.2%
Walgett	8,665	329	8,336	3.9%
Tamworth	47,245	821	46,424	1.8%
Bogan	7,109	126	6,983	1.8%

<u>2018</u>				
Narrabri	16,090	777	15,313	5.1%
Moree	19,028	698	18,330	3.8%
Gunnedah	15,236	357	14,879	2.4%
Walgett	8,702	221	8,481	2.6%
Tamworth	49,125	839	48,286	1.7%
Bogan	7,610	130	7,480	1.7%

<u>2019</u>				
Narrabri	16,758	666	16,092	4.1%
Moree	21,342	373	20,969	1.8%
Gunnedah	16,623	513	16,110	3.2%
Walget	8,555	79	8,476	0.9%
Tamworth	50,993	1,103	49,890	2.2%
Bogan	7,787	139	7,648	1.8%

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Walgett	3.6%	3.9%	2.6%	0.9%
Moree	3.3%	3.7%	3.8%	1.8%
Bogan	1.7%	1.8%	1.7%	1.8%
Tamworth	1.9%	1.8%	1.7%	2.2%
Gunnedah	1.5%	2.2%	2.4%	3.2%
Narrabri	4.5%	5.3%	5.1%	4.1%
Average	2.8%	3.1%	2.9%	2.3%

Document Set ID: 1787271
Version: 1, Version Date: 22/06/2020

2017 - Bud	2017 - Act	2017 - Var.	2018 - Bud	2018 - Act	2018 - Var.	2019 - Bud	2019 - Act	2019 - Var.	2020 - Bud	2020 - QBR3	2020 - Var.	2021 - Bud
2017			2018			2019			2020			2021

Narrabri Shire - Budget Performance

Revenue:													
Rates & Annual Charges	-18,737	-18,985	-248	-19,513	-19,298	215	-20,344	-20,303	41	-21,215	-21,077	138	-20,805
User Charges & Fees	-8,517	-10,203	-1,686	-7,882	-10,777	-2,895	-11,226	-7,939	3,287	-10,948	-11,117	-169	-10,214
Interest & Investment Revenue	-1,179	-1,494	-315	-1,453	-1,553	-100	-1,482	-1,521	-39	-1,498	-1,057	441	-821
Other Revenues	-2,369	-3,051	-682	-2,649	-2,173	476	-2,317	-2,477	-160	-2,231	-1,943	286	-1,927
Grants & Contributions - Operating	-12,828	-16,478	-3,650	-11,535	-12,796	-1,261	-9,840	-11,444	-1,604	-10,976	-7,530	3,446	-12,630
Grants & Contributions - Operating - adjustment											-3,600	-3,600	0
Grants & Contributions - Capital	-9,521	-7,141	2,380	-9,858	-2,522	7,336	-16,990	-10,242	6,748	-14,829	-15,347	-518	-11,558
Other Income:													
Net gains from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	-46	-46	0	-20	-20	0	0	0	0
Total Income from Continuing Operations	-53,151	-57,352	-4,201	-52,090	-54,165	-1,275	-62,199	-53,946	8,253	-51,697	-61,671	26	-57,955
Expenses from Continuing Operations													
Employee Benefits & On-Costs	16,868	15,175	-1,693	16,346	16,016	-330	16,583	15,791	-792	16,367	17,500	1,133	19,141
Borrowing Costs	536	405	-131	339	340	1	202	202	0	252	559	307	590
Materials & Contracts	9,151	11,392	2,241	10,777	14,275	3,498	12,768	12,940	172	13,976	12,857	-1,119	13,001
Depreciation & Amortisation	9,057	9,074	17	10,010	10,450	440	9,950	9,902	-349	10,045	10,663	618	10,519
Other Expenses	4,146	4,253	107	4,196	4,306	110	3,961	4,510	549	0	5,821	5,821	4,983
Net Losses from the Disposal of Assets	43	667	624	0	1,344	1,344	0	576	576	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	5,429	0	-5,429	0
Total Expenses from Continuing Operations	40,601	41,766	1,165	41,676	46,739	5,063	43,544	43,801	257	46,069	47,400	1,331	48,242
Operating Result from Continuing Operations	-12,550	-15,586	-3,036	-11,214	-7,426	3,788	-18,655	-10,145	8,510	-15,628	-14,271	1,357	-9,713
Less Capital Grants	9,521	7,141	-2,380	9,858	2,522	-7,336	16,990	10,242	-6,748	14,829	15,347	518	11,558
Net operating	-3,029	-8,445	-5,416	-1,356	-4,904	-3,548	-1,665	97	1,762	-799	1,076	1,875	1,845
	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Surplus	Deficit	Deficit	Surplus	Deficit	Deficit	Deficit

Add - No Increase - GM advice

Another failure to make budget - ?? 2,000

Likely result next year ??? **3,845**